

FINANCIAL TIMES

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the week
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Eurofighter

The week of
reckoning

Page 21



Interview

*Life, the world,
and Jerry Lewis*

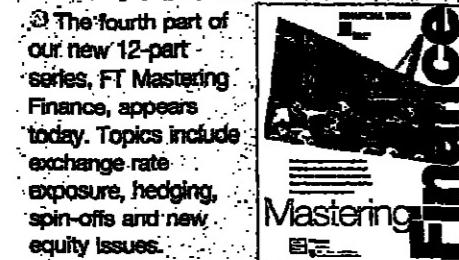
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Côte d'Ivoire

*Small country with
big ambitions*

Survey, Pages 9-12

MONDAY JUNE 2 1997



Moscow's \$500m city bond issue excites investors

International investors gave the city of Moscow's municipal bond an unexpectedly warm welcome, encouraging other Russian cities and regions to bring forward their issues. Analysts attribute the success of the three-year \$500m offering to the city's budget surplus and a growing foreign appetite for Russian bonds.

Page 22

Two bombs explode in Algiers: Five people were feared dead and up to 50 hurt when two bombs exploded in Algiers four days before elections which the authorities hope will help end more than five years of bloodshed they blame on Moslem fundamentalists. Key to Algeria's stability, Page 6

Stat close to Serbian deal: Italian telecoms group Stet is close to a deal with the Serbian government to buy 49 per cent of state-owned Telecom Serbia, officials said. Page 23

Andersen partners reject chief: Partners of professional services organisation Andersen Worldwide, in open dispute over the choice of a chief executive, rejected the candidate put forward by the board. Page 22

Inflation still a concern for Italians: Bank of Italy governor Antonio Fazio warned that "pockets of inflation" in the economy were still causing concern even though consumer prices were at their lowest level for 30 years.

Page 2

Moi rules out constitutional reform:

Kenyan president Daniel arap Moi rejected demands for constitutional reform ahead of the country's second multi-party elections and continued a crackdown on the opposition. He told a rally in Nairobi that the atmosphere was "not conducive" to discussion of the constitution, which critics say heavily weights the electoral system in the ruling KANU party's favour. Page 22

Liberals likely to win in Canada: Canada's ruling Liberal party, led by prime minister Jean Chretien, is set to win today's general election, according to opinion polls, but with a reduced majority. Page 6; Editorial Comment, Page 21

Setback for Japanese rescue: The Japanese government's attempt to end the crisis caused by the collapse of Nissan Mutual Life insurance group received a setback when one of its sister groups refused to inject funds into a new company to take over Nissan Mutual's liabilities. Page 23

Anger at Crimea deal: Russian nationalists are furious about a "friendship treaty" with Ukraine which recognises the two countries' borders but allows Moscow to lease part of the Sevastopol naval base in Crimea. Page 2; Editorial Comment, Page 21

Russia to repay \$400m Tsarist debts: Russia is to pay \$400m to clear its Tsarist-era debts to France, ending one of the longest-running financial disputes in history. Page 2

French Derby winner: Peintre Celebre, ridden by Olivier Peslier and trained by Andre Fabre, won Les Emirats Prix du Jockey-Club (the French Derby) at Chantilly.

European Monetary System: The French franc's weakness, caused by uncertainty over the election, pulled it down against the other members last week. The Irish punt was the main beneficiary, strengthening to 7.5 per cent over its central rate, while the Spanish peseta and Italian lira fell back. Currencies, Page 29

EMSS Grid		May 30, 1997
Mish Patel		
Escudde		
Markka		
Penske		
D-Mark		
Gulder		
D-Mark		
Schilling		
B-Franc		
Lira		
F-Franc		
	0 2% 4% 6% 8% 10%	

The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies are permitted to fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the gulder which move in a 2.25 per cent band.

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President will have to share control with Socialists after election gamble fails

Blow for Chirac as French left sweeps to power

By David Buchanan, David Owen and Andrew Jack in Paris

The left yesterday swept back to power in France, winning a clear majority of up to 90 seats in the country's general election.

The stunning defeat for the right, which had an enormous majority in the previous National Assembly, is a stinging blow for President Jacques Chirac who, in calling the snap election, felt sure that his RPR Gaullist party and its centre-right UDF coalition partner would win again.

With the failure of his gamble, the Gaullist president will now be condemned to share power for his remaining five years in the Elysée. The Thomson sale is seen as critical for the restructuring of the European defence sector.

The election outcome is a personal triumph for Mr Lionel Jospin, the Socialist leader, who is set to become prime minister this week. He promised last night to respond to the electorate's demands by implementing a number of

"innovative and practical measures". The result will probably mean the scrapping of plans to float a minority stake in France Telecom and to privatise Thomson-CSF, the defence electronics giant. The Thomson sale is seen as critical for the restructuring of the European defence sector.

It was not yet clear the extent to which the Socialists would need to depend on the Communists. The latter, however, remain hostile to or suspicious of Maastricht and the single currency.

Mr Philippe Séguin, who in

the closing days of the campaign emerged as the centre-right's standard bearer, last

Continued on Page 22
Jospin exploits national disappointment, Page 3

Editorial comment, Page 21

Curtain-raiser: Lionel Jospin leaves the polling booth after casting his vote yesterday. Picture: Reuters



Gencor may float metals operation in London

By Kenneth Gooding in London and Mark Ashurst in Johannesburg

Gencor, South Africa's second biggest mining group, is believed to be considering plans to split itself in two and float its base metals operations on the London stock exchange.

The company, valued on the Johannesburg stock exchange at \$7.5bn, would only say yesterday that it was considering a number of schemes to give it access to international capital markets so that it could fund its ambitious plans for growth.

If a split goes ahead, the demerged company would include most of the assets of Billiton, which Gencor bought from Shell in 1994 for \$1.2bn, and Alusaf, its South African aluminium smelting subsidiary.

The new company might also include Gencor's half share of Richards Bay Minerals, a titanium producer, and the group's coal, ferro-alloy, nickel and stainless steel operations.

South Africa's central bank would have to approve the inclusion of South African assets. Exchange controls bar local organisations from having more than 10 per cent of their assets abroad.

Gencor said last night that it was evaluating several substantial mining and smelter projects.

"Although it is likely that not all of these will advance beyond the study phase, it is clear that Gencor's ability to compete for and finance such projects would be significantly enhanced if it did not have to rely solely on its domestic capital market," it said.

It stressed, however, that the initiative "has a number of hurdles that still have to be overcome and has not yet been approved by the Gencor board".

Lex, Page 22
Background, Page 23

SPD challenges Kohl to call election

Gold revaluation plan has hit credibility of German policy, says opposition leader

The main German opposition party yesterday called for a general election as the government pushed ahead with its controversial plan to qualify for European monetary union by revamping the country's gold reserves.

Mr Oskar Lafontaine, leader of the opposition Social Democratic party, said Chancellor Helmut Kohl's government should not further "damage the credibility of Germany's monetary and finance policy".

He said: "It would be good for Germany if it [the government] would make the way free for new elections."

But Mr Theo Waigel, finance minister, said he would not be defeated by opposition or the strongly-worded criticism of the planned revaluation made by the Bundesbank last week.

"While the Bundesbank is sovereign in monetary policy, parliament is sovereign in its legislative decisions," he said.

At the same time, Mr Hans Tietmeyer, president of the central bank, denied a report

that he had suggested a delay to economic and monetary

union (Emu) beyond the 1999 start date set in the Maastricht treaty.

He said the Bundesbank had yet to choose its own candidate to run against Mr Kohl.

Mr Lafontaine said Mr Waigel had threatened the Bundesbank's independence and created a "catastrophic" international reaction.

The next general election is due in October 1998, but Mr Lafontaine - who enjoys less national popularity than Mr Gerhard Schröder, a rival SPD

politician - did not say how quickly he thought a new election should be held. The SPD

has yet to choose its own candidate to run against Mr Kohl.

Mr Lafontaine said Mr Waigel had threatened the Bundesbank's independence and created a "catastrophic" international reaction.

"The Kohl government should not damage further the credibility of Germany's monetary and finance policy," he said, in an interview with Der

Cross of gold, Page 18

Oil companies line up to bid for Venezuela rights

By Raymond Coffit in Caracas

More than 130 oil companies have qualified to bid for rights to explore and produce oil in Venezuela, the country with the largest oil reserves in the western hemisphere.

The third round of bidding for operating licences opens today and Petróleos de Venezuela (PDVSA), the state-owned oil company, is inviting foreign and domestic investors to tender for licences to explore and produce oil in 20 fields. Four of these are reserved for 40 Venezuelan companies with the rest to be contested by 91 foreign companies.

Venezuela - which nationalised its oil industry in 1976 - has already replaced Saudi Arabia as the principal oil supplier to the US.

The successful bidders are expected to invest about \$5bn to increase production to an estimated 350,000 barrels per day (bpd) during the next eight to 10 years.

The opening of the oil business will take the private sector's share of Venezuela's total oil production from 8 per cent to nearly 40 per cent by 2005. More than \$65m of investment

capital will flow into Venezuela's oil industry during that time.

This investment will enable

Venezuela nearly to double its total oil production to about 6.2m bpd, securing its position as one of the world's leading petroleum suppliers.

It should help pull the country out of recession and boost

growth in gross domestic product by between 4 and 7 per cent over the next four years, according to a study by Metróeconomica, the Caracas-based consultancy.

Oil now accounts for approximately 77 per cent of total export earnings and government officials claim that oil boom benefits will last longer than in the past. For decades the state-run oil industry redistributed wealth through handouts and subsidies but failed to involve citizens and businesses, said Mr Luis Giusti, president of PDVSA. This time, he said, Venezuelans would reap the benefits.

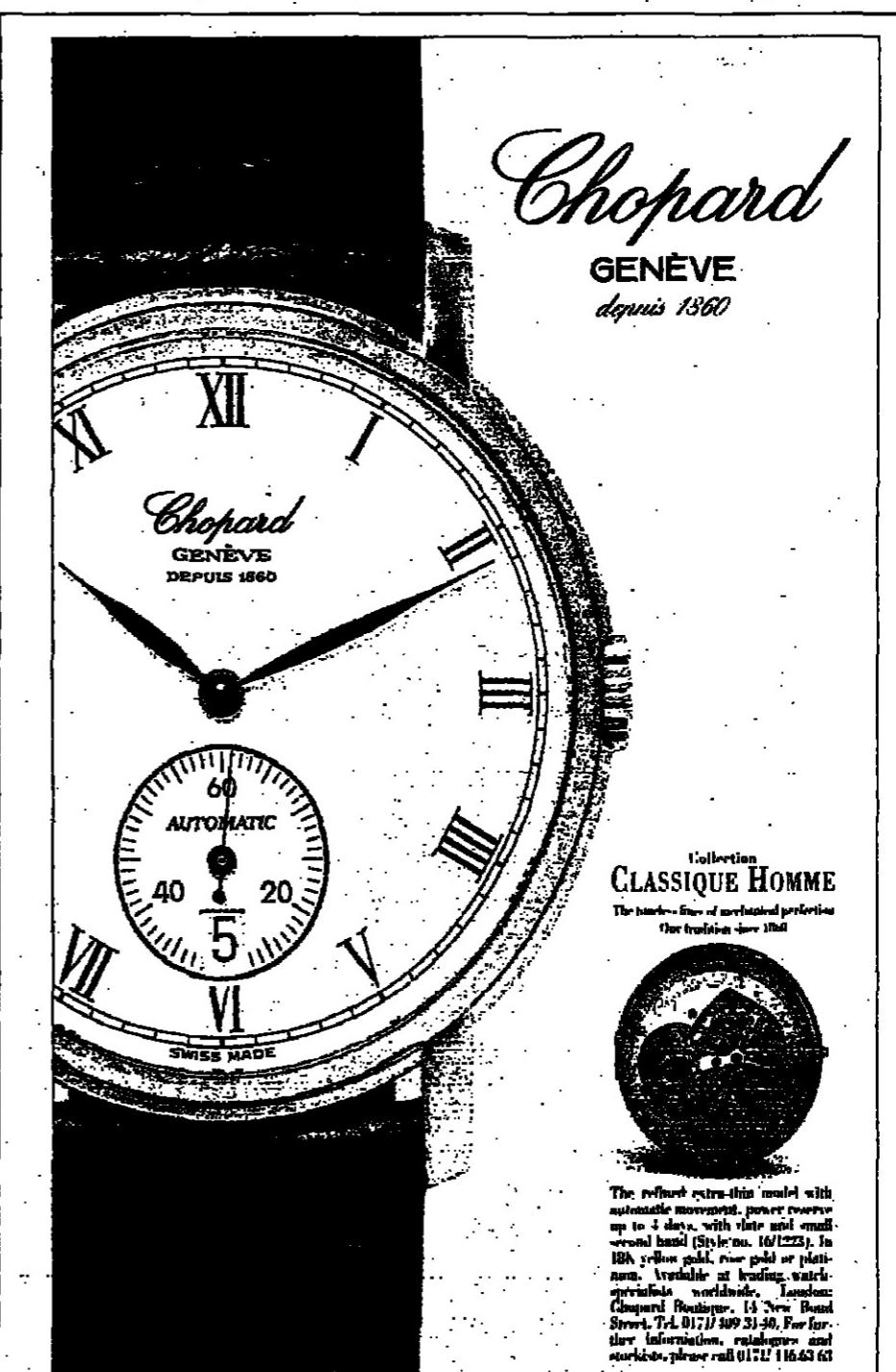
As much as a 10 per cent

share in each area is reserved

for Venezuelan investors

through new investment funds.

FT guide, Page 80



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33
Jy 14/15/0

NEWS: EUROPE

Italian bank chief warns over inflation

By Robert Graham in Rome

The governor of the Bank of Italy has warned that "pockets of inflation" still a source of concern even though consumer price rises have fallen to their lowest level in three decades.

Mr Antonio Fazio's worries, expressed in his fifth annual statement on Saturday, damped hopes of an imminent reduction in interest rates.

Of all Europe's central bankers, Mr Fazio has persisted longest with a tight monetary policy and from the tone of his comments he is not yet ready to ease the reins.

Mr Fazio refused to be drawn into the growing debate about delaying the single European currency - the subject was skirted round in the 35-page statement, despite reports of the German Bundesbank's desire for a delay. But he made it clear Italy had yet to make significant structural changes in public spending to ensure a sustained improvement in the budget

deficit, essential for meeting the Maastricht criteria.

Laying out his policy on interest rates, the governor said: "Interest rates have come down; but a significant and durable lowering [of rates] requires expectations built round completion of the task of putting the public accounts in order and confidence that the battle against inflation has been definitively won."

On inflation he observed pointedly: "The period of price stability is still short compared to the preceding one of high inflation." He also gave a veiled warning to the Prodi government about the dangers of its plans, announced on Friday, to raise extra revenues in the 1998 budget through a realignment of value added tax. The government predicts headline inflation will rise to 1.8 per cent next year from 1.5 per cent now, but Mr Fazio talked of a 2 per cent target.

Referring to the government's budgetary policy, Mr Fazio said too many measures in this year's package

were temporary and too much emphasis had been placed on the fiscal side. In spite of the governor's schoolmasterly tone, the government derived satisfaction from his broad endorsement for their macro-economic strategy intended to bring the budget deficit down to 1.8 per cent of gross national product by 2000.

On broad strategy Mr Fazio urged the government to avoid introducing new taxes and to aim to reduce fiscal pressure. Otherwise this risked further weakening the recovery. If wages were moderated, labour made more flexible, and resources released for investment not current expenditure, Mr Fazio said the economy could return to a growth rate of 3 per cent. Over the next three years the government predicts the economy will reach a maximum annual growth of 2.7 per cent.

The Bank of Italy revealed

a net profit up at £2.038bn (£1.2bn) from £701m with a £1.458bn dividend for the treasury.

Russians protest at Crimea accord

By John Thornhill
in Moscow

Russian nationalists have reacted with fury to a "friendship treaty" with Ukraine which recognises the two countries' existing borders but allows Moscow to lease part of the Sevastopol naval base in Crimea for 20 years.

Mr Yuri Luzhkov, Moscow's nationalist mayor, condemned the agreement as "incorrect", saying it was absurd Russia should be renting Sevastopol from itself. "Sevastopol is a Russian city and will be Russian irrespective of whatever decisions are taken," said Mr Luzhkov, who has been buffing up his nationalist credentials ahead of an expected presidential bid.

About 150 Russian protesters demonstrated in Sevastopol over the weekend, saying Mr Boris Yeltsin, Russia's president, had betrayed them by accepting Crimea as part of Ukraine. The Russian protesters



urged the Russian parliament to reject the treaty - although it is not yet clear whether the legislators will have any say in the matter. Mr Nikita Khrushchev, the former Soviet premier, transferred Crimea to the then subject Soviet republic of Ukraine in spite of the presence of a majority Russian population. Since Ukraine became an independent state in 1991, Russian nationalists have been clamouring for Crimea's return.

The treaty resolved the most heated issue between the two countries by splitting the Black Sea fleet and allowing Moscow to base its ships at Sevastopol for 20 years. In return, Russia has written off Ukraine's outstanding energy debts.

Russia had been keen to conclude an agreement over Sevastopol to secure its interests in an increasingly important strategic region. Editorial comment, Page 21

EUROPEAN NEWS DIGEST

Early elections likely in Turkey

The Turkish government coalition partners said yesterday they would seek early elections and the True Path party leader, Mrs Tansu Ciller, would take over the premiership from Mr Necmettin Erbakan, Welfare party leader, by the end of the month.

No date was set for the poll, which must be approved by parliament, although Mr Erbakan indicated he hoped it would be held by the end of the year. Elections had been scheduled for 2000.

The move was announced in a press conference by Mr Erbakan, the first pro-Islamic party leader to lead modern Turkey, and his secular coalition partner, Mrs Ciller, was widely seen as a last-ditch effort by a weakened government to hold on to the reins of power and to counter complaints within the secular elite.

Kathy Courrier, Ankara

Albright warning in Balkans

Mrs Madeleine Albright, US secretary of state, delivered a blunt message to the leaders of Bosnia, Croatia and Serbia at the weekend: support the Dayton peace accord and implement political reforms, or lose vital financial support. Diplomats said Mrs Albright's forceful warnings were driven by a realisation that Bosnia has made negligible progress towards implementing the 1995 pact and there is a risk of renewed conflict if US and other Nato troops pull out as scheduled by July next year.

Mrs Albright said she told Serbian President Slobodan Milosevic at talks in Belgrade to "stop stone-walling". She said he should hand over to the war crimes tribunal in The Hague three officers of the former Yugoslav National Army and use his influence to deliver the former Bosnia Serb leader, Mr Radovan Karadzic.

The US is maintaining what it calls an "outer wall" of sanctions against Serbia, blocking its membership of the UN and IMF, until a wide range of conditions are met, including progress on democracy.

Tsarist debts to be repaid

Russia is to pay France \$40m to clear its outstanding Tsarist-era debts, resolving one of the longest-running financial disputes in history. The debt dispute has dogged financial relations between the two countries for decades and stalled Russia's admission to the Paris Club of creditor nations. Last year, French creditors protested that Russia was still in default of its international debt obligations and should be barred from making new sovereign issues. The row prevented the marketing of a Russian eurobond issue in France.

The deal reflected the damage the French inflicted on Russia during their intervention in the civil war of 1918-22. It also took account of the Russian gold transferred to Germany under the 1916 Brest-Litovsk peace treaty and later appropriated by France following the 1919 Versailles peace treaty.

John Thornhill, Moscow

Danish rail link opened

Queen Margrethe yesterday opened passenger train travel by bridge and tunnel across the Great Belt, the 15 km strait between the Danish islands of Funen and Zealand. The link cuts the travelling time between Copenhagen and Jutland by an hour and is expected to increase rail transport at the cost of air and ferry traffic. The Dkr32 (\$50m) project, will be completed when a road bridge is opened next year.

Hilary Barnes, Copenhagen

EU plans more use of majority voting

By Lionel Barber in Brussels

The European Union's

The European Union's Maastricht II treaty will introduce much more majority voting, progressive lifting of border controls, and curbs on the powers of the European Commission, according to a draft text that EU foreign ministers will review in Luxembourg today.

The new draft treaty reflects a scaling down of ambitions for deeper political integration, which should strengthen prospects of a deal at the EU summit in Amsterdam on June 16-17.

But EU leaders are no nearer striking a deal on two key issues:

- the weighting of votes between big and smaller member states;
- the use of flexibility, whereby some countries can

co-operate more closely without being held back by others.

The Maastricht treaty review conference under way for 15 months the intergovernmental conference (IGC) - is supposed to streamline EU institutions and decision-making to prepare for enlargement to central and eastern Europe around the turn of the century. Already negotiators are hinting that another IGC may be necessary to adapt the EU to 20-plus members.

The new consolidated Dutch presidency draft, obtained by the FT, includes more majority voting in new treaty areas such as incentive measures for employment; equal opportunity in social policy, public health and veterinary measures; fraud against the EU;

rotating EU presidency may even send a representative to accompany the Commission in the negotiating room.

In addition, member states have inserted tough language on subsidiarity - devolving decision-making to the lowest appropriate level.

Here, the European Commission is fighting a losing battle to extend its powers to negotiate exclusively in the fast-growing area of intellectual property and services.

According to the draft, the Commission will have to transmit "any document forthwith" which it receives during trade negotiations and draw up regular reports. The country holding the

and customs co-operation.

It would also extend majority voting in existing treaty areas such as the allocation of EU research funds, regional aid, sea and air transport policy, and vocational training.

But member states are clearly nervous about pooling sovereignty, not only in internal security but also in core EU policies such as trade.

Here, the European Commission is fighting a losing battle to extend its powers to negotiate exclusively in the fast-growing area of intellectual property and services.

However, the Commission has successfully pushed for the integration of the 1985 Schengen accord on freedom of movement into the new treaty, thus carving out a role for itself.

The treaty also provides for new common policies on asylum, visa and immigration policy, though some of the provisions will be phased

in over five years, following ratification of the new treaty. Britain and Ireland will have the choice of whether to join the new common policies.

The text calls for action to ensure minimum standards to protect health and safety of workers, better consultation of workers, and equality of treatment at work, but it insists that such measures must not harm the creation of small businesses.

Belgium and France have secured new language providing for possible EU action to protect workers who lose their jobs, on social security, and social protection of workers, and on conditions of work for third-country nationals in the EU. But decisions will have to be unanimous.

Dateline Brussels, Page 13

Far-sighted encounter with the euro: our know-how lifts the veil.

THE PRINCIPLE

that

clears the vision

The euro is on its way. On January

1, 1999, exchange rates of the EU members will be fixed. And the European

Central Bank in Frankfurt takes on stewardship of the new common currency.

Germany's prominence as a financial center is thus destined to further increase.

From its Frankfurt headquarters,

in a global context. To unmask opportunities, and generate tailor-made concepts.

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call it the WIR PRINZIP,

to which DG BANK and

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is rooted in the classic

DG BANK is ideally positioned to help business gain a clear sighted view of the complex Euromarket. And with a presence in the world's major regions of economic activity, it offers local expertise

tradition of the cooperative system linking equal business partners. And it has a great future. Because it exemplifies the central idea of partnership: mutual cooperation leads to mutual success.

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DG BANK

NEWS: THE FRENCH ELECTIONS

Jospin exploits a wave of national disenchantment

While others rejoiced around him, the face of Mr Lionel Jospin remained emotionless last night as he watched the first results of voting showing a landslide for the left.

It said a great deal about the man who has led calm restructuring of the Socialist party in the last two years and a strongly personalised election campaign in the last few weeks, and who is now poised to be appointed prime minister.

Mr Jospin did much to exploit a wave of national disenchantment after four years of rule by the centre-right – the last two reinforced under the patronage of President Jacques Chirac, whose populist promises of change have seemed hollow at a time of low economic growth and rising unemployment.

He made great play of the evils of "hard capitalism" offered by the political right, and stressed the need for a more "humane", social approach without further austerity measures – campaign themes also picked up by his opponents.

But his Protestant upbringing, which appears to have left him clean of any suggestion of corruption, has also paid dividends at a time when a number of leading figures in the ruling centre-right coalition have come under increasing scrutiny in a variety of scandals.

He may come across as austere, intellectual and uncharismatic. But he learnt a lot from his experience as the left's presidential candidate in 1988, and got off to a running start to the election campaign, which he maintained as the coherence of the right weakened in the final days.

Mr Jospin has attempted

to cultivate a "man of the people" image, stressing relatively humble origins (of his grandparents if not his parents) and the fact that he travels by train like everyone else. He was careful even to be seen in person at the French rugby championships in Paris on Saturday.

While refusing to identify himself as the future prime minister if the left won, he dominated the airwaves and kept some of the more extreme members of his party and their ideas in check.

He has nonetheless defended propositions in millions of copies of the "little green book" circulated across France in the last few weeks, which include some relatively hard-line positions demanding a significant break with the outgoing government's policy.

The partial privatisation of France Télécom, which was ready to take place, is now in jeopardy, alongside the sell-offs of Thomson, the defence electronics group, and in the longer term other state-owned enterprises, including Air France.

If the manifesto is respected, discussion will shortly begin on the practicalities of creating 700,000 jobs – half in the public sector – and on preparations for a "salary conference" with unions and employers' groups. In the longer term, the Socialists remain committed to a reduction in the working week from 39 hours to 35 hours, with no cut in wages.

Meanwhile, the centre-right's intention to cut direct income taxes is now likely to be abandoned, although the Socialists have called for a cut in value added taxes in an effort to boost the level of economic activity.

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Mr Jospin has attempted

Defeat unlikely to eclipse Séguin's star

Mr Philippe Séguin has at least one consolation after yesterday's resounding rejection by the French public of the RPR/UDF centre-right alliance. It is that his influence on French political life looks set to remain high in spite of the reverse.

The rumpel but reassuring mayor of Epinal emerged as the leading centre-right contender for prime minister only in the closing days of the campaign, after the RPR/UDF's poor first-round result prompted Mr Alain Juppé's decision to stand aside.

The unfortunate Mr Juppé – rather than Mr Séguin or Mr Alain Madelin, the other centre-right figure thrust belatedly into the limelight – will be the obvious scapegoat for the defeat.

Mr Séguin, 54, who led the No campaign in France's 1992 referendum on the Maastricht treaty, can also draw a certain amount of satisfaction from the extent to which Mr Lionel Jospin, the Socialist leader, stole his Eurosceptic clothes.

Mr Jospin made clear early in the campaign, for

example, that he would not implement new austerity measures to ensure that France's public deficit was restricted this year to 3 per cent of gross domestic product, in line with the Maastricht criteria.

There was much common ground with the Socialists too in Mr Séguin's calls both to reform the statutes of the European central bank and for the inclusion from the outset of the largest possible number of countries in the planned single currency.

And it would be no surprise if the Socialists presided over a further shift away from payroll charges on salaries as a means of financing the country's generous social security system, as advocated by Mr Séguin.

There was, nonetheless, a hint of *déjà vu* about the programme that carried Mr Séguin to within touching distance of the Matignon. Like Mr Juppé's government before him, he promised to make the fight against unemployment, at a postwar record of 12.8 per cent, his number one priority.

The crucial difference is



Andrew Jack

Philippe Séguin: political influence set to remain high

that, unlike Mr Juppé – whose job plans were subordinated to the battle to cut the budget deficit to meet the Maastricht convergence criteria – Mr Séguin pledged to make unemployment the top priority in Brussels too.

He planned to achieve this by using next year's meetings, at which the countries qualifying for monetary union in 1999 are supposed to be picked, as a forum to "restart from scratch" the European project.

David Owen

French voters threaten to give EU a headache

By Lionel Barber in Brussels

The Socialists' stunning victory yesterday in the French parliamentary elections threatens to make life a lot more complicated for the European Union.

French policy toward Europe, never entirely predictable under President Jacques Chirac these past two years, risks becoming even more incoherent.

"The French people gave the centre-right a landslide in 1993. Now they have given the left a majority. The message is that they have no idea what they want," said a senior EU diplomat.

More worrying, the change in government could unsettle the Franco-German alliance, just when a consensus between the two is crucial for the immediate future of the EU.

Only a fortnight from now, EU leaders are scheduled to conclude a new treaty in Amsterdam on the reform of EU institutions and decision-making ahead of enlargement.

In the next 12 months, the 15 members of the Union must take decisions on the membership and terms of economic and monetary union (emu), enlargement to central and eastern Europe, and a new EU budget.

The Socialists have put forward conditions for supporting Emu, notably inflation of Spain and Italy, a flexible interpretation of the Maastricht treaty, and a European "economic government" to counter-balance the future European Central Bank.

Last week, anticipating the Socialist victory, European Commission officials played down these conditions, saying they were "aspirations" entirely compatible with the Maastricht treaty. But the emphasis on politics in Emu, rather than sound economics, could still upset the Germans.

Robert Graham adds from Rome: Italy's centre-left government last night felt confident it would be difficult to exclude Italy from European monetary union following the sweeping victory of the left in France.

Since the left emerged victorious from the first round of voting in France, the coalition in Italy has felt this signified a shift of opinion in continental Europe to a more pragmatic approach to the demands of the Maastricht convergence criteria. The Prodi government does not want monetary union delayed but it believes a more flexible approach should be adopted in deciding who to include in the single currency.

Right retreats to lick wounds

Voters have ignored President Jacques Chirac's plea for backing

FRENCH ELECTIONS

Yesterday evening, Mr Jospin stressed the importance of helping the "least advantaged" and increasing the level of "dialogue" with the French. He also emphasised reforms to the country's much-criticised justice system, a reform of public institutions, and a "reorientation of the construction of Europe".

Mr Jospin, a long-time adviser to former President François Mitterrand, emerged almost by default as the Socialists' presidential candidate in February 1995, after other contenders were too discredited or unwilling to stand.

Many thought that he would fail, but his unexpected high score – with the most votes in the first round of voting in May that year – firmly reinforced his position at the head of the party.

He and his party had been frequently criticised for the lack of clear proposals and lengthy hesitation before reacting to a number of important political issues, including the tough new regulations on illegal immigration introduced earlier this year.

He has frequently stressed his past experience in political office – notably as education minister in 1988-92 – and has encouraged comparisons between "his" Socialist party and the rise of the moderate left in both the UK and the US.

At the very least, he has stressed one lesson inspired from the victory of Mr Tony Blair's Labour party in the UK: to promise only what can be delivered. The question from today will be just how far he holds to these campaign pledges.

In the end, this "menace"

turned out to be fairly irrelevant. The Communists

increased their representation

by a third to an estimated 36 seats but the Socialists, together with their Radical Socialist and Citizens' Movement allies, look like having an absolute majority by themselves.

Therefore, Mr Lionel Jospin, the Socialist leader and virtual prime minister, has little need to pander to the Communists on policies or

ministerial jobs, though he

has vaunted his success in

"federating" the forces of the

left and will want to give

something to the Communists

vice president of the European parliament, in his constituency in Pau in the Pyrenees.

Mr Pierre André Périssé, the housing minister, was defeated, as was Mr Gérard Longuet, a former minister under the government of Mr Edouard Balladur.

Two of the extreme rightwing National Front's candidates tipped as possible victors

– Mr Bruno Mégré and Ms Marie-France Stirbois – both failed to win election.

the impact of a defeat it never expected.

The right wing of both the RPR Gaullists and the UDF federation was quick last night to attribute the defeat to the fact that it did not spell out clearly enough its free-market, economic liberalisation.

Mr Valéry Giscard d'Estaing, the ex-president and creator of the UDF, said the need now was "to rediscover the centre ground of French politics".

It will take some time for the fallout of defeat to settle.

If the centre-right comes to feel that the main strategic error of their campaign was

the virtual forcing-out of Mr Alain Juppé as prime minister in the final week, then Mr Juppé may yet stay on as president of the RPR party.

If not, then even that job may be up for grabs.

David Buchan

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Scrimgeour

Canadian election hostilities grow

By Bernard Simon
in Toronto

Canadians vote today in a general election whose outcome could further distance French-speaking Quebec from the increasingly powerful western provinces of Alberta and British Columbia.

The ruling Liberal party, led by Mr Jean Chrétien, prime minister, is set to win a second five-year mandate. But according to opinion polls published before a blackout that took effect on Friday, the Liberals will be returned with a reduced majority, or perhaps only as a minority government.

Attention will centre on the performance of the four opposition parties. For each of them today's election could spell the difference between a secure future and terminal decline.

Voters are generally not dissatisfied with the Liberals' record over the past three years, notably their achievement in sharply reducing the federal budget deficit. However, Mr Chrétien has been widely criticised for calling an early elec-

tion on a platform lacking fresh ideas.

At dissolution, the Liberals held 174 of 285 seats in the House of Commons. The new parliament will have 301 seats.

The secessionist Bloc Québécois and the right-of-centre Reform party, whose strength is concentrated in western Canada, each held 50 seats, trailed by the social-democratic New Democrats with nine. The progressive Conservatives, who governed from 1984 to 1993, won only two seats in the last election despite gaining the second-highest number of votes.

The last few days of the campaign have been marked by intensifying hostility between Reform's leader, Mr Preston Manning, and the Conservatives' Mr Jean Charest, especially in Ontario, which elects more than a third of MPs.

A split right-of-centre vote allowed the Liberals to make virtually a clean sweep of Ontario in 1993. Reform is anxious for a breakthrough in the province to show it is more than a western protest movement. The Conserva-

tives are equally desperate to regain seats to prove they are not a spent force.

The latest polls suggest Reform's strength in western Canada will be sufficient to give it "official opposition" status in the next parliament.

The Bloc Québécois has appeared in the closing stages of the campaign to regain some support. Its recovery is partly ascribed to Reform's increasingly hard line on Quebec, including controversial advertisements that questioned the right of Quebec politicians, such as Mr Chrétien and Mr Charest, to speak for the rest of the country. Mr Charest called Mr Manning a "bigot".

The Conservatives hope for a modest breakthrough in the four Atlantic provinces, Quebec and Ontario. The New Democrats would be satisfied to gain a handful of extra seats in Ontario and Saskatchewan.

In spite of the overall trends indicated by opinion polls, the outcome in terms of seats is clouded by tight three-way races in dozens of constituencies.

Editorial Comment 21



Mr Jean Chrétien, Canadian prime minister, addresses a rally in Quebec City as his campaign winds up

Reformed scheme draws public support despite criticism by leftwing politician

Mexicans sign up for new pensions

By Daniel Dombey
in Mexico City

Mexico's new semi-privatised social security system is picking up support sharply, new figures show, just as reforms have been attacked by one of the country's leading politicians.

The government of President Ernesto Zedillo hopes that by handing over the management of pension contributions to private fund administrators, the system will avoid bankruptcy and the national savings rate will increase.

A total of 3.4m people – more than a third of those eligible, and up from 1.2m in

mid-April – have signed up with the new fund administrators, known as Afores. This follows a huge advertising blitz by the 17 Afores competing for pension accounts.

The country's two largest banks, Banamex and Bancomer, have captured more than 40 per cent of the affiliations.

Government officials said that, because of delays in processing information, it was likely that more than half of all private-sector workers were now affiliated. The Afores will start handling pension contributions in September. Within 20 years they are expected to

manage funds worth some 40 per cent of GDP.

However, Mr Cuauhtémoc Cárdenas, the leftwing candidate who is heavily favoured to win the governorship of Mexico City in elections next month, late last week passionately appealed to people not to join up to the Afores. He said the new system would charge workers too much in commissions.

"The Afores strip away part of a worker's savings without benefiting him," he said. "The supposed freedom of choice the Afores have doesn't exist, because eventually everyone is obliged by law to join an Afore and pay it commission."

The regulatory authority for the Afores, known as the Conasur, furiously denies that too much is charged in commissions, saying that less is charged as a percentage of payments than in many comparable institutions, including mutual funds in the US. The Conasur says that back-end fees will average 1.22 per cent of the Afores' balance.

Mr Cárdenas said that his Party of the Democratic Revolution would propose a counter-reform to the social security changes and would try to stop it in the courts.

The effect of Mr Cárdenas' intervention is unclear, although the head of the National Association of Afores last week indicated that 2m-3m workers would stay out of the new system. Under the current rules, all private-sector workers who do not sign up to an Afore over the next four years will be allocated one in 2001.

● Mexico's long-ruling Institutional Revolutionary party was late last week censured by the country's Federal Electoral Institute for failing to account adequately for its spending last year. The decision to fine the PRI 1m pesos (\$633,000) has been seen as a sign of the greater independence of the Electoral Institute in the run-up to congressional elections next month.

Were he to stand again in 2000, supporters said, this would count as a first and permissible re-election attempt. The three tribunal members who voted on the issue had disagreed but their dismissal means the executive is more likely to have it way.

Independent

experts

argue, as did the dismissed judges, that the tribunal is the ultimate arbiter of constitutionality and that Congress has no authority over it.

The affair raises uncomfortable questions over the stability of Peru's political system. Ms Delia Revoredo, one of the ousted judges, said: "There were only two institutions in Peru independent of President Fujimori and his party. With no one, there is only the defender of the people [a watchdog]. He is excellent but he is only one man."

The Jamaican prime minister, Mr Percival Patterson, signed the investment agreement with Cuban President Fidel Castro at the end of a three-day visit to Havana. Throughout the trip Mr Patterson stressed that Jamaica would like Cuba to have closer trade and political relations with the English-speaking Caribbean Community (Caricom).

The bilateral investment accord established safeguards for compensation of losses, repatriation of investment returns and settlement of disputes. The other agreements signed covered export promotion, sports and visa exemptions.

Bruce Clark, Washington

Jamaica signs Cuba accord

Jamaica, signalling its determination to strengthen ties with Cuba despite US displeasure, has signed an investment protection accord and other co-operation agreements with its communist-ruled Caribbean neighbour.

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Pascal Fletcher, Havana

For all those who think spring flowers are just something to be sneezed at. Hoechst.



To some, it's the most beautiful time of year. To others, it's a nightmare that leaves them breathless for weeks on end.

For many people, flowering trees and grasses signal spring allergies more often than spring fever.

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Pollen is the main trigger of allergies. But household dust, insect bites, certain foods and even cat and dog hair can also produce allergic reactions.

It's no wonder that the search is on for ways to help

allergy sufferers finally catch their breath.

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Hoechst Marion Roussel, our pharmaceutical company, is committed to ongoing efforts aimed alleviating allergies and other respiratory illnesses so that allergy sufferers can breathe a sigh of relief – especially in the spring and summer.

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NEWS: INTERNATIONAL

Housing offers key to Algeria stability

In the "transit centre" – the bureaucratic label for a shantytown – near Belcourt in east Algiers, the election campaign ending today has made little impact.

Pro-government candidates have been to the shantytown, promising to provide housing for the 23,000 people living in similar centres around Algiers. But Mrs Rachida Seblawi, a mother of four living in a two-bed-room makeshift shack, has heard it all before.

"They call it a transit centre but we have been here for six years, in permanent transition," she says.

As Algeria prepares for an election on Thursday that is meant to erase painful memories, it remains haunted by the problems that triggered a rebellion against the state in the late 1980s and helped drive the populace into the arms of the now banned Islamic Salvation Front (FIS).

Algeria has one of the

highest home occupancy ratios in the world. When youths took to the streets in 1988 – the event that, for a few years, forced the army to accept a democratic transition – they demanded apartments for the people.

Four years later the marginalisation of the urban population led many to vote for the FIS, which had promised to restore social justice.

The strategy is to disengage the state from the sector.

But while this can bolster growth and job creation and relieve social pressure, it also requires increased investment. And this is difficult without a substantial improvement in security.

With 1.8m units needed to house the population in acceptable conditions, and a current annual delivery rate of less than 150,000, it would take more than a decade to satisfy demand. Moreover, construction is so expensive that less than 20 per cent of the population today can afford to pay for a three-roomed apartment.

Mr Salaheddine Talbi,

the legacy of the state's domination of the sector, high levels of urban migration and population growth. The International Monetary Fund sees the problem as a threat to reform and has been working with the government to address it.

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Mr Salaheddine Talbi,



Youths play on building rubble left in a crowded Algiers suburb

chairman of the board of the state holding company overseeing housing construction, says the government aims to double yearly housing deliveries and build more affordable homes.

Companies in his holding are being liquidated or restructured to prepare for privatisation. The government is also raising public housing rents to market levels and rental

laws have been amended to encourage private sector investment.

Mr Talbi admits that such investment has been slow but he is confident it will accelerate. He says foreign companies have shown interest in investing in the sector, and cites a Spanish company considering taking over a manufacturer of prefabricated homes.

But he is looking to the

INTERNATIONAL NEWS DIGEST

Sierra Leone leaders defiant

The leaders of the military coup in Sierra Leone last night rejected proposals by western diplomats and regional powers peacefully to step down. Instead, they named members of a new Armed Forces Revolutionary Council which combines both senior military officers and members of the rebel Revolutionary United Front.

More than 2,000 foreign nationals have been evacuated from Sierra Leone in recent days, following speculation that regional powers led by the military authorities in Nigeria were prepared to use force to restore President Ahmed Tejan Kabbah to power.

Large numbers of rebel troops have joined the mutinous soldiers in the capital and other key towns. Mr Foday Sankoh, the RUF's leader and now vice-president, has been lukewarm about a peace agreement he signed with the now ousted civilian government in November, designed to end six years of civil war. While he has publicly declared his support for the coup, he is unlikely to be able immediately to take up his new

Antony Goldsmith, Abidjan

Third Arab land dealer killed

Israel yesterday accused the Palestinian Authority of murdering an Arab land dealer who may have defied a recent Palestinian decree forbidding Arabs from selling West Bank land to Jews.

Mr Ali Mohammed Jumhour, an Arab with Israeli citizenship, was found shot near the West Bank town of Ramallah at the weekend. Mr Jumhour was the third Arab land dealer killed in recent weeks, since the authority revived a Jordanian law invoking the death penalty against Arabs who sell land to Jews.

Another 12 land dealers have been detained by Palestinian police. Israel has condemned the law as racist.

Mr Freihi Abu-Medlein, Palestinian justice minister, dismissed Israel's accusations against the Palestinian Authority as "nonsense".

Avi Muchnik, Jerusalem

EU 'depleting African fish'

The European Union is subsidising its fishing fleet to deplete fish stocks off the coast of Africa, the Worldwide Fund for Nature will argue at a meeting in Geneva today.

The environmental organisation said the EU and African countries \$22m last year to allow its fishermen access to their coastal waters.

This access amounts to little more than cheap fishing rights which incur high costs to the EU and essentially benefits only the owners of large EU vessels operating in the region, it said.

The WWF is sponsoring a two-day meeting with the United Nations Environment Programme to urge leading fishing nations to phase out the estimated \$55bn paid out in subsidies each year to fishing fleets.

Alistair McMillan

Brussels in race for Norwegian salmon deal

By Neil Buckley in Brussels

Two British ministers last night flew to Brussels to urge the European Commission to take a tough line in a dispute with Norway over salmon dumping, as commissioners prepared to hold an extraordinary meeting on the issue.

Commissioners were expected to back a compromise with Norway that would avert imposition of anti-dumping duties on Norwegian salmon imports into the EU. But several said they would insist on tougher conditions than those negotiated between Sir Leon Brittan, trade commissioner, and Norway last week.

Sir Leon clashed at Thursday's weekly Commission meeting with fellow British commissioner Mr Neil Kinnock, who called the deal inadequate and blocked its acceptance by the 20-member Brussels executive.

Sir Leon's staff were understood to have held further meetings with Norway this weekend aimed at toughening the deal – only hours before a legal deadline for Brussels to act on the case expired last night.

The two British ministers – Mr Brian Wilson, Scottish industry minister, and Lord Sewell, Scottish agriculture minister – warned commissioners that an inadequate deal

with Norway could put 7,000 Irish and Scottish jobs at risk.

Sir Leon insisted his deal was more effective than the 13.7 per cent anti-dumping duties he proposed in March after the Commission found Norway guilty of dumping.

The five-year agreement involved Norway undertaking to sell salmon above agreed minimum prices, capping growth in exports to the EU, and increasing its own export tax. If regular Commission monitoring found Norway failing to respect the minimum price undertaking, it could immediately impose punitive duties.

In contrast, consultations with

EU states showed that any move by Sir Leon to use his right to impose temporary, six-month duties on Norway now, without formal approval from EU ministers, would be overturned by ministers at the end of the six-month period.

"There isn't a cat in hell's chance of ministers backing the duties," said one EU official. Up to 10 member states are thought to oppose duties, accusing the UK of hypocrisy in backing protectionist measures benefiting its own industry while frequently opposing anti-dumping calls by other EU states.

But Mr Kinnock objected to the planned deal's use of 1996 figures, when Norwegian salmon prices were lowest and dumping at its height, as the basis for future price and import calculations.

He complained that commissioners were not given adequate time to assess the complex agreement. He was backed at Thursday's meeting by Mrs Emma Bonino, fisheries commissioner.

Norway, which exported Nkr5.5bn (\$783m) of salmon to the EU last year, has launched a lobbying campaign against duties, involving its fisheries minister, foreign minister and prime minister, Mr Thorbjorn Jagland. Mr Jagland wrote to Mr Jacques Santer, Commission president, warning of a rift in EU-Norway relations.



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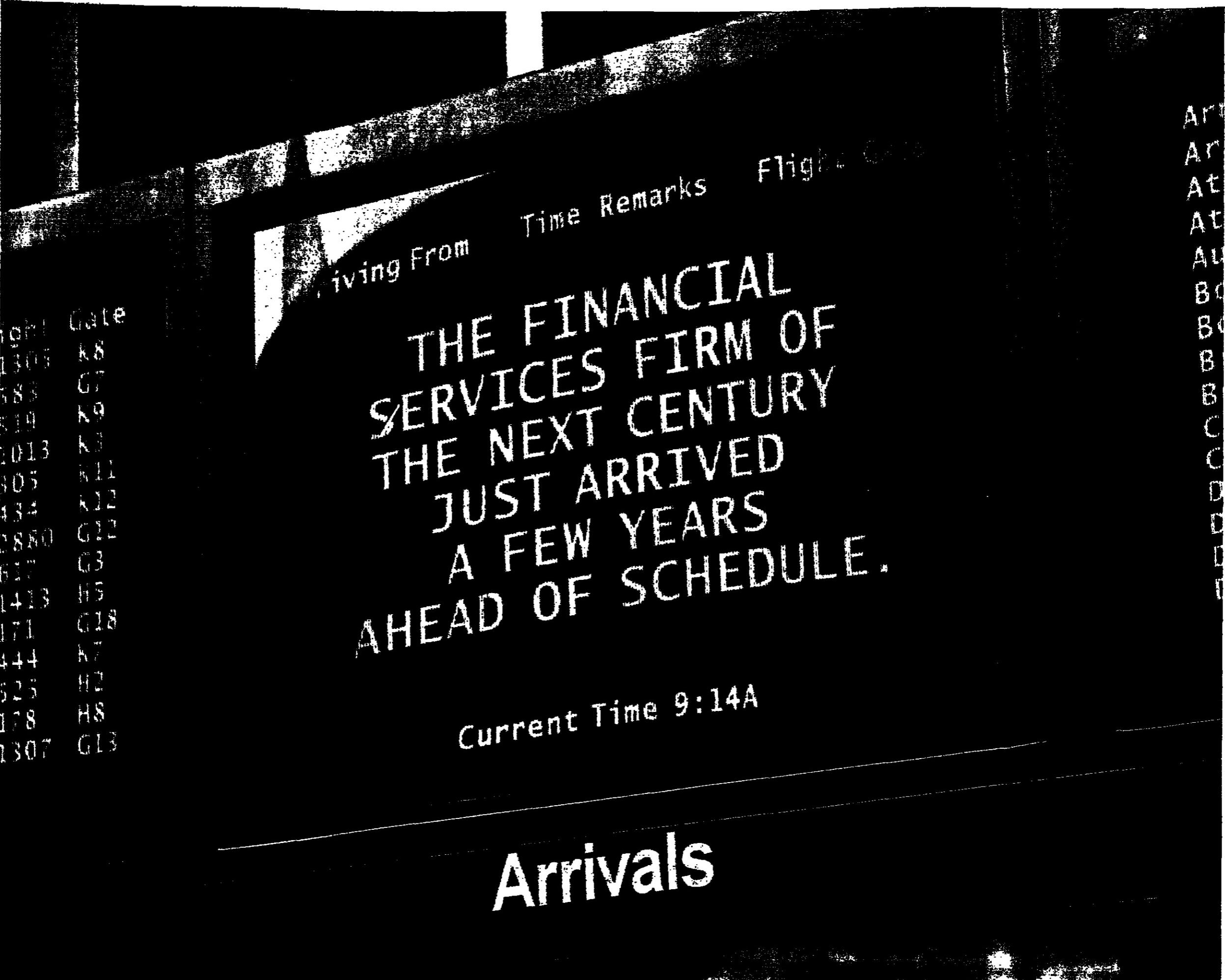
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19. ROMPOSFOCHIM
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27. FORTUS IASI
28. DAFO-ARMATURA ZALAU
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NEWS: UK

Prime minister will set out plans for tackling the problems of 'the workless class'

Labour initiatives aim to boost industry

By George Parker,
Political Correspondent

The government will this week attempt to maintain the momentum of its first month in office, with new initiatives to improve the performance of British industry and to tackle unemployment.

Mrs Margaret Beckett, trade secretary, will set out plans to consult groups of business leaders on ways to improve Britain's competitiveness.

Mr Tony Blair, prime min-

ister, will today set out his plans for tackling the problems of "the workless class" in a speech on a south London housing estate.

And Mr Gordon Brown, chancellor of the exchequer, will announce the date for his first Budget, which will establish a windfall tax on the privatised utilities to fund a welfare-to-work scheme for young people. It is expected to be held in the first week of July - probably Tuesday July 1 or Wednesday July 2.

Mrs Beckett will tell a

business audience on Wednesday she sees competition as the focus of all activity by the Department of Trade and Industry. She will propose the creation of industry groups to advise on ways to improve the performance of British companies.

Membership would be expected to include leaders from business, industry and the trade unions.

Officials close to Mrs Blair are anxious to play down comparisons with the National Economic Development Council. Known as

Neddy, this corporatist economic forum, which brought together unions and business leaders, was wound up in 1982.

One official said the new bodies would be "light and flexible" and would represent the government's approach to a partnership approach with industry. Sub-groups would be set up to focus on particular aspects of industrial policy.

At the heart of Mr Blair's proposals will be a scheme to encourage about 800,000 jobless single parents to go

out to work. In his first set-piece speech since the election, the prime minister will urge single mothers to go for interviews at Jobcentres to find out about training and job opportunities and about local childcare facilities.

He will also urge UK computer companies to follow the example of the "net days", a US innovation where companies donate a day to wiring up local schools and community centres to the internet. This opens up the prospect of single parents working while

their children study or play. Ms Harriet Harman, social security secretary, believes single mothers will be "falling over themselves" to take up work if childcare facilities and training were available. She opposes any element of compulsion to go out to work.

However Mr Frank Field, the minister for welfare reform, is understood to believe benefits should be docked from single parents with children at school who refuse offers of training or work.

Blair under pressure over political jobs

Mr Tony Blair, the prime minister, faces mounting pressure from constitutional experts and civil servants to reconsider appointing one of his close political allies to a senior government post.

With the government already under attack from the Conservatives over the number of outside political advisers, questions are being raised about whether the prime minister should be allowed to appoint Mr Jonathan Powell as principal private secretary.

Although Mr Powell had a distinguished career as a diplomat, he allied himself to Labour three years ago by becoming chief of staff to Mr Blair, then leader of the opposition.

Professor Peter Hennessy of the University of London - arguably the leading independent expert on the workings of the government machine - warns that the appointment would be unwise. "It is vital that this post is occupied by a thoroughly independent figure and not by some wholly politicised satrap," he says, describing the prime minister's private office as "the junction box for the entire civil service at number 10".

Although the Blair administration has not yet produced a final list, opposition MPs believe there may now be up to 60 appointees. Mr Jonathan Hill, a former political secretary to Mr John Major, the former prime minister, claims that there had been just five appointees to the Downing Street Policy Unit under the previous administration - and that there are now 12.

Although there were no outside political appointees to the Downing Street office under Mr Major, there are now at least three.

An expansion also seems to have occurred at the office of Mr Gordon Brown, chancellor of the exchequer. Recent Conservative chancellors had two - and sometimes three - special advisers at the Treasury. There are now thought to be five appointees, one of which may be unsalaried.

One of these advisers has claimed "civil servants like us being here because it avoids the problem of them being involved in political work".

Prof Hennessy believes: "Special advisers are little more than comfort blankets for ministers who lack the self-confidence to think for themselves."

James Blitz
George Parker

Editorial Comment, Page 21

Head of minimum wage unit appointed

By Robert Taylor,
Employment Editor

Professor George Bain, principal of the London Business School, will be officially appointed today as the first chairman of the government's Low Pay Commission, which will advise on the figure for a statutory national minimum wage.

The announcement, to be made by Mrs Margaret Beckett, trade and industry secretary, was welcomed yesterday by trade unions and business organisations.

Professor Bain has secured a widespread reputation across industry for his professionalism and impartiality after nearly 30 years of distinguished work in academia and public policy.

The commission is to be made up

of representatives from employer bodies, particularly in industrial sectors where low pay is a problem, trade unions and independent bodies. The government will make the final decision on what the minimum wage will be. However, the commission will exercise a substantial influence over the proposed figure.

Many trade union leaders had been concerned that the government might appoint a leading business figure unsympathetic to the level of national minimum wage that they wanted.

Privately, many of them have expressed their dismay at Mr Tony Blair's decision to appoint Mr Martin Taylor, chief executive of Barclays Bank, to head the government's task force for reforming

the tax and benefit system. However, admirers were keen to stress yesterday that while Professor Bain may have the confidence of the trade unions he will be no push-over for trade union leaders.

It was his work chairing the recent commission on public policy and British business that won the admiration of the Prime Minister for the way in which he was able to reconcile the different range of opinions behind an agreed agenda that included a commitment to a national minimum wage. A series of reports are to be published today by the independent Employment Studies Institute which set out many of the leading problems that will face Professor Bain's commission. These include:

• The minimum wage could have an adverse effect on pay differentials, especially in the public services sector. The report urges the low pay commission to give a high priority to finding out the knock-on effects of the minimum wage rate.

• A fixed minimum wage rate formula updated annually and linked to inflation trends would be inflexible. Any minimum wage must be co-ordinated with an updating in benefits if it is to have a positive effect on poverty.

• Any minimum wage rate above £3.50 an hour would cause job losses.

• The best moment to introduce the minimum rate would be at the end of the annual wage round in June and not at the start or half way through because this might affect the wider pay negotiations.

Transmitter sale helps BBC to amass £500m

By Raymond Snoddy

The BBC will reveal next month that it has amassed an unprecedented cash mountain of £500m (£815m), the largest in its history, following the £24m sale of its UK transmitter systems and other savings of more than £100m.

The strong balance sheet, which will be disclosed when the BBC's annual report is published, marks a transformation in the corporation's financial position since the early 1990s, when it

approached its then borrowing limit of £200m.

The corporation eliminated its borrowings before the start of the current licence period in April 1996, following encouragement from the former Conservative government. Mr Rodney Baker-Bates, the BBC's director of finance and information technology, reported last year that borrowings had been reduced to £35m, compared with gross licence fee income of £1.82bn.

The main element in the BBC's cash pile is £244m obtained from the sale of the transmitter system to Castle Tower Communications of the US. The other factors are savings of £100m, and £150m from advanced licence fee payments.

Most of the money has been earmarked for the development of digital television services to be introduced over the next 12 months. The digital bill this year is expected to be about £285m including both the capital costs of introducing digital editing equipment and the cost of launching

new channels such as a 24-hour digital television news service.

Editors have already been hired for the digital news service and work on dummy programmes is due to begin soon. It is costing an estimated £30m to set up the television channel and running costs are likely to be between £10m and £12m a year.

It is not clear, however, when there will be an audience for the service. British Sky Broadcasting, the satellite venture, has postponed

its digital launch until next spring and the cable companies may follow suit.

Commercial digital terrestrial broadcasts are supposed to begin by July 1998 at the latest but it is far from clear how much equipment will be available in the shops by then.

Last year the BBC asked for greater freedom to borrow against its commercial assets in order to fund the move into digital.

Instead the corporation agreed a deal under which it would accept the privatisa-

tion of its transmitter network in return for being able to keep the proceeds of the sale of the UK transmitters.

The BBC is planning to launch about a dozen new digital channels or services, about half of which will be paid for by the licence fee and available to all licence payers with digital receiving equipment.

The rest are being developed in a joint venture with Flextech, the US company which already runs a large number of cable and satellite channels.

THE WEEK AHEAD

DIVIDEND & INTEREST PAYMENTS

TODAY

American Port Services 1.36p
Astra Cia Argentina de 1.11% Nts Dec 1999
Sparc 5.625
BT 7.0
EW 3.0
Barclays Bank Non-Crn US\$
Pf Ser C1 \$0.4219
Do Ser C2 \$0.1406
Do Ser D1 \$0.4513
Do Ser D2 \$0.1497
Do Ser E Units \$0.5625
Do Ser F Units \$0.575
British Aerospace 9.375p
Carillion Crd Rd Pt 3.625p
Cassell 3p
Chivas Restaurants 2.05p
CDS 0.75p
Delphy 8.5p
Fleming Cleaverhouse Inv Tst 1.45p
Ford \$0.42
Gardner (L) 2.3p
Globo Welcome 6.54% Nts 2000 \$67.50
Grand Met Fin 9% Bd May 2000 \$31.0
Hartill Bldg Scy Fxd/FRN 1997 \$100.0
Highland Distillers 2.1p
Inco \$0.10
Ingersoll-Rand \$0.205
Ladbroke 3.8p
Lavendon 1.13p
Legal & General 7.63p
Lloyd's 9 1/2% Cm Bd 2009 \$25.0
MICE 0.11p
Nash (Wm) 4.8p
Northern Leisure 2.5p

Wednesday June 4

Carr's Milling 3p
Dicks (James) 2.31p
Rubroid 4.2p
Santia Fin Aniba Gtd Sb Perp
FRN Ser 4 \$784.87
Telepac 0.1p
TR Smaller Co's Inv Tst 4%
Cm Pt 1.575p
Do 100% Db 2018 5.25
Union Carbide \$0.1875
Wilson (Connolly) 3.44p

TOMORROW

Asarcos \$0.20
Brook Service 2.3p
Clydesdale Cmmtt Cement 5.5% Bd 1997 Yrs 5000.0
Clinton Cards 4.3p
Garmore Smaller Co's Tst 1.5p
Guinness Flight Venture Cap Tst 1.1p
Hafslund A Nkr1.0
Do B Nkr1.0
Kvaerner B Nkr6.5
Mitsubishi Tectsu Chems 7.14%
Gillette 2.5p
Pemberton 2p
Principality 0.7p
Samwa Fin Aniba Gtd Step-up FRN Sep 2002 \$784.28
Tokyo Elec Power 11% Nts 2001 £10.0

Friday June 6

Aberforth Split Level Tst 2.25p
Do Units 2.25p
Anglo American Gold Inv R7.55
Reed Int 5% Cm Pf 1.75p
Do 7% Cm Pf 2.45p
Wessex Water Fltg Rate Cm Rd Pf 2.65p

UK COMPANIES

TODAY

COMPANY MEETINGS:
Anglo-Eastern Plantations, 1, St Pauls Churchyard, E.C.
11.00
Perry Group, Institute of Directors, 118, Pall Mall, S.W.
12.00
Proudfoot, 26, Finsbury Square, E.C. 10.00
Sentry Farming, Moundsmere Estate, Moundsmere, Basingstoke, Hampshire, 11.00

BOARD MEETINGS:

Fisons:
Belhaven Brewery
Dairy Crest
De La Rue
National Grid
RBS Ec
Vodafone

Interims:

Apollo Metals
Crabtree
Hawtin
MEPC
Toy Options

Wednesday June 4

COMPANY MEETINGS:
Bennetts, Gt Gt, Kingston-Upon-Thames, Surrey, 11.00
Caird Group, 135, Bishopsgate, E.C., 10.00
Frost Group, The Brewery, Chiswell Street, E.C., 11.00
Gleaves Group, English Speckled Duck, Dartmouth House, 37, Charles Street, W., 12.00
Havelock House, Moorside, Hillend Industrial Park, Dolgellau, Bay, P.R., 12.00
Hopkinsons Group, Copthorne Hotel, Clipers, Old, Saffordshire, 12.00
London & Associated Properties, 8-10, New Fetter Lane, E.C., 12.00
TrafficMaster, Marlborough Court, Sunrise Parkway, Luton, Bedfordshire, MK1 1NN
Lindford Wood, Milton Keynes, 12.00

BOARD MEETINGS:

Hawden Stuart, Glasgow Central Hall, Glasgow, 12.00
JSA Holdings, Swallow Hotel, 12, Hagley Road, Foleshill, Birmingham, 10.00
Lesser-Searl, 101, Cambridge Science Park, Milton Road, Cambridge, 10.30
Linton Park, Royal Overseas League, Overseas House, Park Place, St James Street, S.W., 12.00
Tilbury Douglas, Barber

Thursday June 5

COMPANY MEETINGS:
Austin Reed, 16-21, Sackville Street, W.1, 12.00
Ayrshire Metal Products, Church Street, Irvine, Ayrshire, 12.00
Dencors, Waveney House, Hotel Puddingmoor, Beccles, Suffolk, 12.00
El Croc, Shopping & Expt, 41, Croydon Rd, Croydon, 12.10
Exploration Co, 41, Cheval Place, S.W., 12.00
Headlam, The Belfry, Lichfield Road, Wishaw, Warwick, 11.30

Friday June 6

COMPANY MEETINGS:
Marine Inds, 10-12, Sackville Street, W.1, 12.00
Taylor Woodrow, Tiltford Theatre, One Great George Street, Westminster, S.W., 11.30
Tesco, Royal Lancaster Hotel, Lancaster Gate, W.1, 12.00
BOARD MEETINGS:
Park Food

Company meetings are annual general meetings unless otherwise stated.

Please note: Reports and accounts are not normally published approximately six weeks after the board meeting to approve the preliminary results. This list is not necessarily comprehensive since companies are no longer obliged to notify the Stock Exchange of imminent announcements.

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Côte d'Ivoire

Political and economic stability is attracting investors to what is a remarkable exception in a region usually associated with misery and decay, says Antony Goldman

Committed to strong ambition

Côte d'Ivoire, or the Ivory Coast as it is also known, is a small country with big ambitions. An elected civilian government, as confident of its support across the country as it is in its ability to create the African equivalent of an Asian tiger economy, has inspired even the most cynical donors and the most cautious investors.

Where problems exist, they are largely on the horizon. Immigrants – nearly one third of the population of 15m – are all too aware that there has never been a coup, civil war, ethnic strife or famine in 37 years of independence. There are good roads, schools and clinics. The telephones work and power cuts are rare. Agriculture is booming and new resources are being exploited.

Even opposition parties concede that things could be much worse. Disparaging voices used to regard the Ivory Coast enviously, but with derision, as a cocoa republic clinging so tightly to the apron strings of France, the former colonial power that its independence seemed little more than a constitutional sleight of hand.

In spite of the continuing presence in the country of several hundred French troops, it is an image now at odds with the changing times in Abidjan, and one widely rejected by senior officials. "We are nobody's backyard," says Mr Amara Essy, the foreign minister. "We need new partners to develop new sectors."

Once-frosty relations in west Africa are beginning to warm. Recent co-operation with Nigeria, the regional superpower, over efforts to bring peace to Sierra Leone and Liberia have been unprecedented. Three hundred thousand refugees from Liberia have been accommodated – not in dehumanising camps, but integrated into existing towns and communities along the border.

Even with neighbouring Ghana, a competitor for most of the country's markets, the talk is of partnership, not confrontation.

While Mr Felix Houphouet-Boigny, who ruled from 1960 until his death three-and-a-half years ago, served as a government minister in France during the fourth republic, a new generation emerging into positions of influence is now as likely to have studied in Washington as Paris.

Britain takes the new opportunities so seriously that later this year it will stage its first trade fair in the country for a decade.

"Twenty years down the road," says one of the most senior advisers of Mr Henri Konan-Bédié, Mr Houphouet's successor, "we want to be an economy visible on the world stage, its size multiplied several times over; for the average Ivoirian to have a better standard of living, improved health care and education; to have an open and democratic society in which initiative thrives."

In pursuit of that ambition the head of state has embraced economic reform with a vigour all the more remarkable for the caution he displayed during his years as finance minister.

Water, electricity, railways and telecoms have already been privatised. Further offers for the national refinery, textiles, transport, sugar and other companies are in the pipeline.

Macro-economic policy draws warm praise from the World Bank and the International Monetary Fund. They see the Ivory Coast as the country which benefited most from the 1984 50 per cent devaluation of the CFA franc, the currency of the 13-member west and central African common currency zone. Growth of 7 per cent from an already healthy base is expected for the third consecutive year, while inflation is low.

Sustainability, however, is the critical issue. The country remains excessively dependent on cocoa and coffee commodities all too vulnerable to the vagaries of the international market.

Debt is a huge problem, with efforts to secure concessional relief complicated by relative economic success.

Domestic savings ratios are low. The benefits of devaluation have mostly been absorbed and windfall gains from privatisation exaggerate the improvement in public finances.

While the human resource base is excellent by regional standards, labour costs are high. There are grumblings about transparency, particularly among those who have gained less from the liberalisation process than they might have hoped.

But officials point to developments in the minerals and energy sectors, as well as efforts to diversify agricultural and promote industrialisation. A planned regional stock exchange based in Abidjan is also attracting interest from emerging market fund managers.

Political stability, however, may be the Ivory Coast's trump card for attracting investment ahead of others in a turbulent continent. Methods used by Mr Bédié to secure his position after the death of President Houphouet raised concerns about a new, less sure style of government. Two years of economic growth, however, appear to have cooled political tempers that had provoked a degree of violence which shocked the nation during the 1990 presidential elections.

For 30 years, the Ivory Coast thrived as an agricultural commodity producer with a less than cosmopolitan outlook. Now its leaders say that, like the four legs of its national symbol the elephant, they intend to build a substantial future on firm foundations. In a blighted region, it is a challenge many donors hope can be realised and to which outside investors are already contributing.



	1986 Actual	1997 Forecast	1986 Actual	1997 Forecast
Total GDP (US\$ bn)	103.0	103.0	n/a	n/a
Real GDP growth (annual % change)	6.6	6.6	6.6	6.6
GDP per capita (US\$)	240	340	n/a	n/a
Inflation (annual % change in CPI)	4.5	3.5	3.0	3.0
Borrowings from gold (mln)	20.5	n/a	n/a	n/a
Total external debt (% of GDP)	141.3	n/a	n/a	n/a
Total external debt (\$bn)	15.4	16.6	n/a	n/a
Current account balance (\$m)	150	300	400	400
Merchandise exports (\$m)	4,450	4,400	4,650	4,650
Merchandise imports (\$m)	2,922	2,955	2,855	2,855
Trade balance (\$m)	1,528	1,445	1,700	1,700
Coffee production ('000 tonnes)	189.4	209.7	n/a	n/a
Orchid production ('000 metres)	419.5	476.0	420.0	420.0
Major trading partners (values of imports in \$m, 1995)				
USA	16.7	22.0	22.0	22.0
EU	10.8	10.0	10.0	10.0
Germany	5.0	5.0	5.0	5.0
Imports	20.0	20.0	20.0	20.0

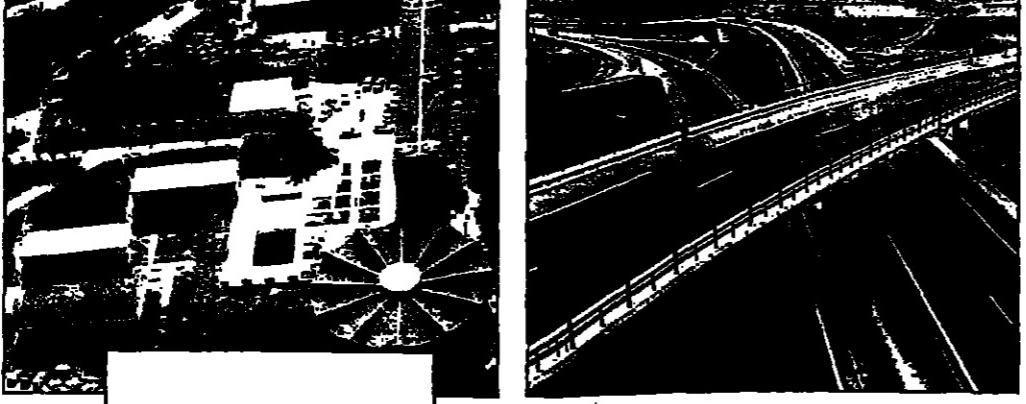


Abidjan: no longer the capital, the city remains the main commercial centre

Anthony Morland

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2 COTE D'IVOIRE

ECONOMY • by David Buchan

The tiger economy of Africa

A combination of policy changes have pulled the country into strong growth.

"The capacity of Ivory Coast to grow is much greater than people think," says the prime minister Daniel Kablan Duncan. "But it needs to be," he adds. "We must aim for double-digit growth to put us on a higher plane of development."

Through a combination of policy changes in devaluing the currency and accelerating privatisation, of social discipline in mastering inflation and of good luck with the rise in world commodity prices, the Ivory Coast has lifted itself out of the spiral of debt and depression and created an economic boom.

But the country has much ground to make up, and factors ranging from a high birth rate to a heavy external debt burden will make further progress a hard slog.

The turnaround for the Ivory Coast and many fellow francophone African countries came with the 50 per cent devaluation in January 1994 of their common currency, the CFA franc, to equal 1 French centime instead of the 2 French centimes at which it had been set for more than 40 years.

At a stroke, this parity change restored the international competitiveness of the agricultural commodities that account for 60 per cent of the country's export earnings. It put money back into the pockets of peasants, who began to spend their gains on locally-produced consumer goods and made it harder for civil servants in the towns to indulge their taste for imported luxuries. It put an end to the absurdity of importing beef from Europe rather than fellow CFA members such as Mali and Burkina Faso, and stimulated food exports to neighbours such as Ghana lying outside the CFA zone.

Other factors combined to make the devaluation a textbook success. Ivorian exports capitalised on the happy coincidence that over 1993-94 the world price of coffee quadrupled and that of cocoa tripled.

The Ivorian authorities also made good use of the devaluation. They made no attempt to compensate city-dwellers for the loss in their purchasing power. The CFA arrangements, which make the CFA money supply a matter for all CFA members

CFA750bn last year.

• The government has run a "primary" balance (receipts minus expenses excluding debt service) - CFA850bn in the red in 1993, but CFA195bn in the black last year.

• After a Biblical seven "lean years" in which the economy contracted by an average of 1 per cent a year between 1987-93, it grew by 1.8 per cent in 1994 and then surged ahead to 7 per cent a year in 1995-96.

Can this improvement can be sustained to give the country seven "fat years"? Mr Kablan Duncan believes it can. "Ivory Coast grew by an average 7 per cent from 1980 to 1990, and we can do it again." He believes growth will be maintained this year and next, while economists forecast a modest drop to 5.5 per cent. But both agree that consumption and exports will contribute less to the growth rate than recently.

Export volumes of commodities are almost as hard to forecast as prices. But Mr Kablan Duncan does not expect much change in revenues, with higher output but sluggish prices for coffee and lower volumes but good prices for cocoa. Output of cocoa is likely to suffer as a result of the government's drive, for environmental reasons, to chase illegal producers out of state-protected forests if successful - which is unlikely - cocoa output could drop by 120,000 tonnes, according to Mr Alain Gauze, the commodities minister. On the demand side, there is still the threat that the European Union might allow dilution of its chocolate with non-cocoa substitutes.

Everyone agrees the key factor in growth this year will be investment. Fixed investment has already increased from below 9 per cent of GDP in 1993 to about 15 per cent last year, and the government has put in place motives and mechanisms for attracting foreign investment (see box).

Some of this investment has brought, or will bring over the medium term, an

Pulling in the foreigners

Incentives include:

- The far-reaching privatisation programme which has put or intends to put into private hands most utilities (water, electricity, telecoms), and for deep-water petroleum exploration, principally to US oil companies.
- A five-year tax holiday for foreigners who are investing in the refining of cocoa, an incentive to which Cargill of the US and two French companies - Choc'Arbin and Tonton in conjunction with the Ivorian group of Octide - have responded by undertaking to set up processing plants in the country.

• A series of awards of concessions for gold and nickel mining, chiefly to French and Canadian companies, and for deep-water petroleum exploration, principally to US oil companies.

• An initiative to get private finance or management into 12 infrastructure projects, ranging from toll highways and bridges, modernisation of Abidjan airport, to the construction of a new power station and an aluminium smelter.

The urban centre needs the infrastructure to make it viable for its new role

The Ivory Coast is not the first country to try to create a new capital. Canberra, Islamabad, Brasilia and Abuja are evidence of the desire of Australia, Pakistan, Brazil and Nigeria to move the centres of their governments out of crowded coastal cities into the centre of their countries.

But there is a whimsical quality to the Ivory Coast's decision to shift its political capital from Abidjan to the small town of Yamoussoukro, 250km to the north.

Certainly, Abidjan has its drawbacks. The sprawling coastal metropolis has more than 2m inhabitants. Its geography is complicated by its location round a sea lagoon, and a plan to construct a third bridge across this lagoon will only prove a temporary palliative to growing traffic problems - exacerbated by the police habit of stopping all other cars when President Henri Konan-Bédié's limousine moves around the city.

And Yamoussoukro has distinct advantages. With only 150,000 residents, it is small enough for its expansion to be planned systematically. It is also near enough to the country's centre to represent a better balance between the Islamic north of the country and the Christian south, between northern savannah and southern

rain forest.

But its choice as capital is pure accident, due to the fact that the late President Félix Houphouët-Boigny happened to be born there in 1905. During his long 33-year reign as the country's first president, Mr Houphouët-Boigny lavished ever-increasing attention on his birthplace.

He built the national headquarters of his PDCI political party there, made it the centre for the country's grandes écoles for engineers and scientists, and in 1983 Yamoussoukro was officially designated the country's political capital.

At Yamoussoukro, Mr Houphouët-Boigny oversaw the building of a presidential palace, a colossal home for his personal "foundation". Le President hotel and golf-course and Notre Dame de la Paix, the world's largest basilica. Yet, by 1993, when he died, Yamoussoukro was still only a "paper capital". It still is. But to the general

PRIVATISATION • by David Buchan

High on the state agenda

After a shaky start, the programme has become central to economic policy

The Ivory Coast has become a world leader in privatisation.

While private financing by foreigners or Ivoirians

of infrastructure frees government funds for other

needs, government receipts from privatisation are not a

recurring source of income.

So the Ivory Coast still

faces great difficulty in

shouldering its huge foreign

debt of \$18bn

expansion of capacity. But in

the short term, most of the

foreign investment constitutes just a change of ownership or management of existing Ivoirian assets.

While private financing by

foreigners or Ivoirians

of infrastructure frees government funds for other

needs, government receipts from privatisation are not a

recurring source of income.

To the extent that the

Ivory Coast has been servicing

this debt - in the case of

commercial bank debt, not

since 1987 - interest and

principal repayments still

gobble up 51 per cent of total

government receipts, even

though this is far better than

3.5 per cent share of govern-

ment revenue they con-

sisted in 1993.

For a middle to low

income country, the striking

features of the Ivory Coast's

debt is the relatively large

proportions owed to com-

mercial banks who contin-

ued to lend well after the

country's commodity

receipts collapsed in the

early 80s, and to the World

Bank and ADB, which con-

tinued to lend at commer-

cial rates even after the Ivory

Coast's 1987 default on com-

mercial debt service.

Partly because it has a bad

conscience about its ill-ad-

vised lending to the Ivory

Coast in the late 80s, the

World Bank along with the

International Monetary

Fund has earmarked the

country as one of four initial

recipients for debt relief.

This has stirred some con-

cerns in the World Bank

board, where it has been

objected that debt service is

a considerably smaller share

of exports for the Ivory

Coast than for the three

other, more closed, econo-

mies. But proponents of

Ivory Coast debt relief, nota-

bly France, say the country's

debt is high, when measured

against government receipts.

Forgiveness of a part of its

World Bank and ADB debt

could put Ivory Coast on the

road to lasting recovery.

Last November it did a deal

with the London Club of

commercial banks, by which

it would buy back 30 per

cent of the debt at 24 cents

in the dollar, and issue

long-term bonds at a much

discounted value of the

remaining 70 per cent of the

debt. If approved by all the

banks, this could cut the

country's commercial bank

debt to about \$1.4bn-\$1.5bn.

It also stands to get debt

relief, of up to two thirds,

from the Paris club. If all

this were to fall into place,

the Ivory Coast could at last

start to make real headway.

com to France Telecom, the government is well on target to realise its 1997 goal of CFA Fr140bn from additional sales of state hotel, cotton and sugar operations.

Though the proportions vary according to the size of the state to be sold off, Mr Nazaire Gounounga of the Privatisation Committee says the government sells between 35-51 per cent of the equity to a "strategic" shareholder, puts 10-15 per cent on the local bourse, reserves 3-5 per cent for the company's own employees, and keeps 20-30 per cent for itself.

By contrast, the government has had no difficulty in interesting investors in hotels on the coast or in Abidjan, where the management of the country's top hotel, Hotel Ivoire, has just been awarded to Intercontinental Hotels and two South African partners.

Criteria for awarding control to the strategic shareholder vary according to the nature of the asset being auctioned but Mr Gounounga says a 70 per cent weighting is generally given to price and 30 per cent to technical considerations. In a show of transparency, bids are open in public.

Mr Gounounga says while the privatisation this spring was the "most sensitive" because it was the largest and required preparation starting in 1992, the most successful sale was that last year of Palmindustrie, a palm oil enterprise employing 60,000 that was split up into three regional companies.

In addition, the receipts have come in handy for the cash-strapped government. Privatisation proceeds rose from a mere CFA Fr1.5bn (\$4.5m) in 1994, to CFA Fr32.7bn in 1995 and CFA Fr53.6bn last year. With CFA Fr16.5bn already in from the sale of 51 per cent in CI-Telecom, the only state assets for

which the government has been unable to find a buyer are certain hotels built in the Houphouët-Boigny era when the annual August independence parade was rotated around cities that constructed a prestige project for the occasion.

By contrast, the government has had more difficulty in attracting investors in hotels on the coast or in Abidjan, where the management of the country's top hotel, Hotel Ivoire, has just been awarded to Intercontinental Hotels and two South African partners.

But the employment consequences of privatisation are mixed. One of the most dramatic improvements has come at Sitaral, a consortium of French, Belgian and Ivorian interests which has taken over the running of the 1,260km rail line from Abidjan to Ougadougou in Burkina Faso, and multiplied revenue 11 times in just two years. Yet Sitaral has cut the airport workforce,

cut the air traffic, cut the number of passengers, and increased the number of passengers per seat.

The government argues that competition is impractical in public services in a small country, and could lead to closet cartels just as uncompetitive as outright monopolies.

At the same time, however, the pattern of privatisation sales may be planting the seeds of future cartels. A high proportion of state enterprises are ending up in the hands of a small number of buyers - Ivorian groups such as Octide, Sifcom, GIP, and foreign ones such as Unilever, Nestle, Bolloré and Bouygues.

cut the airport workforce. The strong showing by French interests has led to some carpeting by foreign rivals that privatisation is rigged in favour of the former colonial power. While there may have been something to this at the outset, since then French successes may have more to do with the fact that, with their expertise of the country, they take a different view of the risk of doing business in the Ivory Coast.

A more telling criticism of privatisation is that it is simply converting public monopolies into private ones. In some cases, the government has taken precautions. CI-Telecom will, for instance, lose its monopoly right to provide terrestrial phone services in seven years, though its majority shareholder's commitment to quadruple the number of phone lines within five years may put it in an unchallengeable position.

AGRICULTURE • by Antony Goldman

An Ivorian bedrock

Farms and plantations employ some 70 per cent of the population

For all the energy with which Abidjan has embraced economic reform, it is no coincidence that the impressive growth rates experienced in the past three years have been achieved against a background of booming world commodity prices.

Commercial agriculture – principally coffee and cocoa, in which it is the world's leading producer – remains the bedrock of the Ivory Coast's economy. The farms and plantations which spread across south and central regions employ about 70 per cent of the population, produce about a third of gross domestic product and more than 80 per cent of foreign exchange earnings.

Cocoa production exceeded 1m tonnes last year, three times that of nearest competitor, Ghana. Exporters say this year's harvest may be nearly as good. While Ivory is the symbol of the country, its soul lies surely in the cocoa pod and coffee bean.

In spite of the resurgence of the sector in recent years, donors say further efficiencies can be generated by accelerated reform.

"Producers have not been receiving their fair share," says one official from the World Bank. "We want to see greater transparency in both domestic marketing and export allocation. A more market-oriented system will be of benefit to everyone."

Under the late president Félix Houphouët-Boigny, himself one of the wealthiest cocoa barons in the Ivory Coast, a parasitical agency, the Caisse de Stabilisation et de Soutien des Prix des Productions Agricoles (Castab) fixed prices for producers and determined quotas for exporters.

Politically well-connected supporters of the system argued that it protected small-scale farmers against fluctuations on the interna-



A rubber plantation: increased investment in the sector has followed recent privatisations

MINERALS AND ENERGY • by Antony Goldman

New sources of wealth

Three years ago electricity was imported, now it is exported using gas-fired turbines

After a generation as a world leader in agricultural commodities, the Ivory Coast is undergoing a quiet revolution to the structure of its economy. Since 1993, and with increasing success, the government in Abidjan has been promoting opportunities in the mineral sector and offshore deposits of oil and gas.

Rewards have been limited. Oil output, which started in 1995, is just

20,000 barrels a day. However, investment in the past five years has already topped \$1.5bn and operators are confident of a rapid expansion. Six western oil companies, including the Anglo-Dutch Shell, have signed production sharing agreements with the government, while the French company Elf has shown interest in three deepwater blocks.

"Structures in deep water are definitely there," says Mr Damien de Gheldere, vice-president of United Meridian International Corporation. "And there could be reserves of three or four billion barrels. The industry here could be transformed."

We also plan to build a liquefied petroleum gas plant. Butane from there

will begin to replace char

coal for domestic energy

requirements in rural areas,

thus easing environmental pressures."

The administration cites

proposals for the expansion

and privatisation of the

country's oil refinery as fur-

ther evidence of its determina-

tion to secure long-term

benefit from the new exploi-

tation of new renewable resources

Coast is more mature, with an economy less likely to be distorted by the development of these sectors."

In an increasingly competitive global environment, the government has introduced incentives to attract investment which even operators regard as generous.

"We receive handsome tax

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"And this is an altogether

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Lagging far behind not

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and energy sectors remain a

good prospect for the future.

Even at the energy ministry,

officials robustly defend the

role played by cocoa and cof-

fee in the economy, insisting

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oil and mining must be used

to help promote an ever

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farming sector.

However, the authorities

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Coast development planning.

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Coast development planning.

THE BOURSE • by David Buchan

Investors take note

Abidjan could provide a unified financial market for francophone west Africa

of the world's great stock exchanges. But privatisation has given a powerful boost to the Bourse des Valeurs d'Abidjan (BVA), which hopes to become the regional exchange for francophone west Africa

Every morning, from 9.10am, the Abidjan Bourse swings into action. On Tuesday and Thursday shares are traded and on Wednesday and Friday bonds are traded. Monday is devoted to settling the previous week's trades by the six authorised dealers.

It is never going to be one

of the world's great stock exchanges. But privatisation has given a powerful boost to the Bourse des Valeurs d'Abidjan (BVA), which hopes to become the regional exchange for francophone west Africa

Created in 1976, the bourse started well, says Mr Emmanuel Diarra of the BVA, but was hit by the 1980s commodity crisis. It revived in the early 1990s, gaining 12 new quotations through privatisation to bring the total to 33. In the

ory it has a market capitalis-

ation of about \$1bn, although only a fraction of the shares of the bigger compa-

nies quoted on it would

ever pass through the BVA.

Mr Diarra admits "there is still a hesitation by compa-

nies to come to the BVA,

and an ignorance about the

way it works" – let alone on

the part of individual inves-

tors. But sometimes an issue

sparks real interest. Last

year's flotation of some of

the equity in the SIVOM port

maintenance authority was

over-subscribed by 57 per

cent, although two thirds of

individual investors were

SIVOM employees.

The BVA has even fewer

bond issues – a joint issue

by the local subsidiaries of

the French banks, BNP and

Société Générale, a Benin

issue, and two by the West

African Development Bank.

But there are plans in

UEMOA, the organisation

for economic and monetary

union in francophone west

Africa, to give the BVA a

regional role in creating "a

unified financial market".

As Mr Diarra puts it, Traders in

Ivory Coast's six UEMOA

partners would be linked by

computer to the BVA in

Abidjan.

REPUBLIC OF COTE D'IVOIRE
OFFICE OF THE PRIME MINISTER**CEPICI**CCIA – WTC 5th Floor
B.P.V. 152 Abidjan 01
Tel: (225) 21.40.70
Fax: (225) 21.40.71**INVESTMENT CODE****BACKGROUND****1. THE PRINCIPLES**

Since its attainment of independence, Côte d'Ivoire has resolutely opted for free market economy.

In this regard, and in order to promote and direct private initiative towards the industrial sector, Côte d'Ivoire has established a particularly incentive private investment scheme.

2. THE TEXTS

The Ivorian private investment scheme has successfully resulted from:

- Decree n° 59-134 of 3rd September 1959, determining the scheme of private investment in the Republic of Côte d'Ivoire;
- Decree n° 73-368 of 26th July 1973 relating to the Tourism Investment Code;
- Decree n° 84-1230 of 8th November 1984 relating to the Investment Code in the Republic of Côte d'Ivoire.

These different Codes have partly achieved their objectives in so far as the present industrial base is, to a large extent, the result of the implementation of these legal instruments.

THE NEW ECONOMIC POLICY

However, the difficulties relating to the international context and to the persistent economic recession of recent years as well as the prospects of more favourable economic growth in the short and medium term have led the Government to implement a more voluntary and innovative policy of:

- investment promotion;
- gradual disengagement of the State from the production sector in favour of private entrepreneurs;
- improvement of the competitiveness of our economy.

In this regard, a package of measures have already been taken, including the adoption by the National Assembly of a new mining Code and a Telecommunications Code, which provide specific incentive measures to investors in those sectors. The new investment Code is in keeping with the economic recovery policy initiated by the Government and is a vital instrument.

It is at the same time an open, particularly incentive-offering, clear and easily accessible Code.

It is an open Code for it enables any investor organised as company or as individual enterprise, of Ivorian nationality or foreign, resident or non-resident, to be eligible to the different schemes available when he fulfills

4 COTE D'IVOIRE

INTERVIEW • by Antony Goldman

'We have come a long way'

President Henri Konan-Bédié talks about the prospects for his country

When President Henri Konan-Bédié succeeded the late Félix Houphouët-Boigny in 1993 one report suggested he might be "too small for his boots". But since being elected to a five-year term in 1995 he has emerged from the shadow of his predecessor and appears increasingly comfortable with the mantle of office.

• With consumption unlikely to increase this year, are Ivoirians becoming impatient? And how great a strain is the foreign debt?

Our economy is based on agriculture, and the export receipts from coffee, cocoa, palm oil and cotton weigh heavily in our accounts. The prices of these raw materials are fairly erratic on the world market.

We are at present on a good plateau [of prices] but you have to touch wood because there are ups and downs, and sometimes the prices are very low and plunge the country into enormous difficulties.

The second constraint on our economy is that, although we are the most industrialised country in the subregion, industry only accounts for 20 per cent of gross domestic product. We think that development will help us do better, create more diversification and more stability.

Our third difficulty is our external debt, which represents more than 150 per cent

of our GDP. Servicing this debt takes about 30 per cent of government receipts.

Otherwise, the recovery shows considerable vigour. We are now at a 7.5 per cent growth rate, compared with the crisis years when the rate was negative. This would be even better if we could settle the problem of the debt.

That is why we are in discussion with the World Bank, the International Monetary Fund, our creditors and the international financial community.

• Do you have confidence in the patience of Ivoirians to continue this effort?

We have come a long way. In 1990-94 we were going down to hell with the revenue of farmers cut by half, and by a quarter or a third in the case of people in the city, particularly civil servants who had their perks and their numbers reduced. It was very hard.

Since then the trend has been reversed. We have made sure the poorest have recovered their purchasing power. Those further up the ladder have benefited, too, but not entirely regained their purchasing power.

Farmers have more than caught up because their incomes have gone up 43 per cent [since the turnaround in commodity prices].

In all countries, everything turns on social policy... and, like other countries, we too have strikes sometimes here and there. We treat them as disputes - given the state is no longer the employer - between the workers and the private sector, with the state putting its authority at the service of

the protagonists to provide arbitration.

But we advise prudence, because the recovery is still young, only three to four years old. One should not eat the corn in its kernel.

• What is your vision of the relationship between the public and private sectors in the future? To what extent can the state withdraw from the productive sector?

Since our independence [1960] we have established a liberal market economy. The state invested in certain sectors where private enterprise was too timid, but since then we have privatised practically everything. Some sectors remain [in state hands] but they are secondary, while the privatisation of sugar and cotton is under discussion.

In petrol we have made a deliberate effort. We are beginning to produce our own petrol, but not enough to keep the refinery going at full load, so that is why we are importing some crude to produce the refined products we ship to the whole subregion.

• How do you see the Ivory Coast's internal politics developing?

Here dialogue is almost an institution, at all levels. In addition, we have an economy which, relatively speaking, sustains well-being, and good governance. We have a little debate about how, at the time of [alleged] plots, this or that was done. But compared with other states in the region, we have never shot anyone, nor let people die in prison of hunger or thirst.

• Don't you think that, with current tension and demonstrations by the opposition, the Ivory Coast still has a certain distance to go

After the carve-ups at the Congress of Berlin [1870] and at Yalta [1944], the European, western powers respected their zones of influence. For instance, it was French trading companies that introduced British products [into the Ivory Coast]. But we have always urged direct trading relations.

• But France still accounts for about a third of Ivorian trade?

People tended to leave the Ivory Coast to the French, simply because we were a French colony. In addition, during the cold war, France was left to defend western interests in francophone Africa, and the US and Britain did the same. Now there is no more east-west rivalry, only economic rivalry and competition between the zones. France and French-speaking Canada, for instance, are trying to penetrate Nigeria, Ghana and Uganda.

• How do you see the Ivory Coast's internal politics developing?

We have an experience - even perhaps the strongest in Africa - because we have avoided coups and we have created a growth which puts us among those at the head of progress in Africa.

We have a young opposition. I don't think we should leave them outside completely. I don't need them to govern. However, I consider it to be in the national interest to give them some experience of the workings of the state.

None of [the opposition] has ever run anything, not even a village.

• Will you run for another term in the year 2000?

Everything is in good time. That will depend on my voters: my party, I still have three years of my current mandate to go.

from having been a one-party state to a pluralist democracy?

All the problems you refer to are born out of the difficulties of establishing democracy, which is not easy anywhere in the world. Democracy is an ideal, which *chez nous* is complicated by ethnic and tribal cleavages. But these problems exist elsewhere. Look at what happened in Yugoslavia.

• Your offer to enlarge the majority with members of the opposition, and perhaps take some of them into government, is this a means of returning to the one-party tradition?

No. It is a means of trying to make [the opposition] more responsible. It is a question of training, not a favour or a gift. The PDCI [the ruling party] has always been in power.

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Participants in a mask festival: a rich culture has not been ruined by mass tourism

Anthony Micallef

A visitor's guide

Good hotels and restaurants complement a rich cultural heritage

Getting there

213786, Le Bateau Ivre (tel: 228073).

Chez Walter is probably the best (and the most expensive) Italian restaurant in Abidjan and is located behind Cocody market. On the same street is the less pricy La Dolce Vita, which is famous for its pizzas. Chinese and good Lebanese (Le Mechiou) are also in the same street.

Aboussouan (BD Giscard d'Estate, Treichville) and Les Figurines (Plateau) offer good African food in classy settings. La Baie bleue (BD Giscard d'Estate, Treichville) is one of the largest inns in town.

Rather snaffier but well worth a visit are Le Senat and La Gorgo d'or (which does good prawns), both nearby. Try also Le Bogolan (BD Latrille, Dieux Plateau) and Le 331 (Rue Mermoz, Cocody).

Piano-bar restaurants: Le Brasero (Zone 4, 248809), le 372 (Plateau, tel: 321683). The Jam's on Bd de Marsella has live jazz on Mondays and Thursdays.

Getting around

Carry passport ID when venturing out to avoid hassles at police roadblocks.

The city's red taxis have meters. Rates double after midnight. Typically, a ride from the airport to Plateau should cost about 3,500 CFA francs during the day.

Car hire can be arranged from the airport most hotels. Avis, Hertz, Europ Car and Budget operate here. Expect to pay \$85 a day plus mileage. A cheaper option is Auto Plus (tel: 224507), next to the French Cultural Centre in Plateau. About 35,000 CFA a day, all in.

Phone numbers

International code: 225; no area codes.

Ambulance (SAMU): 185, 443445, 445333

Police (emergency): 111, 170

Telephone enquiries: international: 160;

national: 120

Felix Houphouët-Boigny International Airport: 277322, 234000

Air Afrique: 203000

Air France: 328219

Sabena: 212336

Swissair: 215572

Ghana Airways: 322783

British Embassy: 236850

US Embassy: 210879

French Embassy: 210404

Tourist Office: 206500

Economics Ministry: 210565

Ivory Coast Investment Promotion Centre: 214070

Anne Le Coz

Tracing established lines

Continued from page 2

"We need an independent electoral commission, we must move towards proportional representation. The voters' register must be reviewed and the size of constituencies should be more equal," Mr Djangone says. "Everything at the moment favours the PDCI."

The government remains quiet about the prospects for changes to a system which has served it so well, prompting the opposition to reject Mr Bédié's offer of posts in a coalition administration.

The opposition dismisses as insufficient moves that are being made towards decentralisation and condemns his concept of Ivorian

lines, which has politicised the nationality question - which is especially sensitive in a country where about 30 per cent of the population are immigrants.

While some in the FPI speak of mass protest or general strikes in order to press the government into adopting change, there is little to indicate that there is much appetite for confrontation beyond the boisterous student population, even among the discontented.

"The real problem for the PDCI is complacency," says one western diplomat.

"After 40 years in power and still effectively unchallenged, many of its leading lights regard the privileges

of office as personal property."

"The only sanction on government is from within, and I wonder if that is altogether healthy."

A senior official says: "We know there is an old-fashioned nomenclature which still holds influence, but in Côte d'Ivoire our strength has always been to follow evolution rather than revolution."

"Even with multipartism, we are looking for consensus."

"And if we blend the more conservative ways of some with the dynamism and initiative of the younger generation, I would argue that that also is good for the country."

THIS WEEK

Eurobarometer registers a chill

First, a few facts. Three out of four citizens in the European Union say they are ill-informed about the planned single currency. Two per cent feel very well-informed; only 19 per cent feel well-informed.

Seven in 10 EU citizens feel ignorant about their union, though 77 per cent would like to learn more. The right to study and work in other member states is understood as is the right to buy insurance or open savings accounts in another EU country.

But people are far more unsure about what happens when they move to another member state. Many are unaware that they are allowed to vote in local elections. Many believe, falsely, that there is an EU-wide telephone number for emergency services.

These statistics appear in the latest Eurobarometer public opinion survey released last week in Brussels. They suggest that the gap between "Europe" and the man and woman in the street

looks large, even on the most basic issues.

In Britain, politicians and commentators have blamed ignorance, apathy and the Euro-information gap on the lack of a serious debate about the pace and direction of European integration. That was certainly true for a long time after the 1957 Treaty of Rome. As long as the EU delivered peace and prosperity, most Europeans appeared content to cultivate their gardens and let the politicians run the show.

Yet there are numerous signs that the mood is changing.

Alternative voices are starting to make themselves heard, not just in the familiar sceptical arc stretching from Britain through Denmark to Sweden; but also in France, where national legisla-

DATELINE
Brussels: a survey suggests that the gap between "Europe" and the man and woman in the street looks large, writes Lionel Barber

tors are pressing for limits on EU-wide legal authority; and in Germany, where the regional Länder are leading a drive to repatriate powers from Brussels.

And here comes the biggest

surprise of all. In Brussels, the heart of Europe, groups and networks are springing up which are intent on challenging the orthodoxy about building "an ever-closer union".

In some instances, they are lone voices like Bernard Connolly, the renegade European Commission economist who was dismissed for writing a scathing critique of economic and monetary union spelt only by some extreme anti-German passages. Or John Laughland, the young Englishman and former Sorbonne lecturer in a boater and Baby Austin. Laughland has published a book called *Tainted Source: the Undemocratic Origins of the European Idea*, which argues that to organise Europe around a single currency is dangerous for democracy and the rule of law.

Perhaps the most interesting sceptical voice in the debate is the Centre for New Europe headed by Fernand Keuleeneer, a corporate lawyer educated at the Catholic University of Leuven and Yale Law School.

A cheerful chap with a trenchant intellect, Keuleeneer has published *Maastricht II: Democracy, Nations, Europe*. His contribution is timely because EU leaders are about to gather in Amsterdam to complete the new treaty - Maastricht II.

Its chief selling points are new language on fundamental rights, employment, and the creation of an area of "freedom, justice and security". This will provide for the progressive lifting of border controls, common asylum and visa policies, and more co-operation between police forces.

Keuleeneer and his colleagues believe the treaty's approach is flawed. Rod Hunter, an environmental lawyer and contributor, points out that the inclusion of new treaty rights - such as the right to a high level of employment, access to public service utilities, or even animal rights are a recipe for public confusion and unnecessary judicial disputes. They amount to a political wish-list.

Keuleeneer is also worried about the expanding role of the European court. He cites last year's ruling against the UK government which had brought a case against the EU working-time directive. The UK argued that the directive had been improperly passed by majority vote as a "health and safety" measure.

Instead of exercising restraint

in this area, the court seized on the opening offered by the UK challenge and chose an expansive interpretation of health and safety used by the World Health Organisation.

The result, warns Keuleeneer, is that the court could become a channel for translating new rights such as "health security" or the "right to health" previously clearly in the domain of national states.

Similarly, he wonders, should the European Court really become involved in the organisation of sports teams, as it did in the recent case of Jean-Marc Bosman, a leading Belgian footballer, simply on the basis of the principle of freedom of movement in the EU?

These are questions well worth pondering, especially when EU leaders hall the forthcoming treaty of Amsterdam as the launch of a "People's Europe". Let the real constitutional debate begin.

The Monday Profile · Hanson

Bankable pop stars



Whenever the name Hanson has appeared in the FT, it has almost always been that of Lord Hanson, the septuagenarian British industrialist whose insatiable appetite for acquisitions once earned him the nickname of "the predatory peer".

Times change. Another Hanson has hit the headlines - three of them to be precise. Isaac (right), Taylor (centre) and Zach (left) Hanson are brothers from Tulsa, Oklahoma who, at the tender ages of 16, 14 and 11, are poised to eclipse the Spice Girls as the hottest phenomenon in the global music market.

Nothing is ever certain in the music business, but judging by their progress so far, Hanson seems destined for superstardom. *MMMBop*, the brothers' first single, is now number one on both sides of the Atlantic, and *Middle Of Nowhere*, their debut album, has sold over 1m copies in three weeks in the US.

The Hanson brothers are latest in a long line of teen idols to combine catchy tunes with androgynous good looks that have already scooped a "Hot Totty Alert" slot in *TV Hits*, the British teenage magazine, and should soon be plastered across adolescent bedroom walls.

Yet Hanson is also a corporate asset for Mercury, their US-based record label, and PolyGram, its Dutch parent company. The band's value as an asset will be determined by how many records it sells and, critically, how long its career lasts.

Hanson has emerged at a time when PolyGram and the other multinational groups that dominate the \$40bn (£24.5bn) global music market - Japan's Sony, Warner of the US, Germany's Bertelsmann, EMI of the UK and Canada's Seagram - need new assets, because their old stars seem to be fading.

New releases from once bankable names including R.E.M., Pearl Jam, Bryan Adams, Whites Houston and Aerosmith have floundered in the past year. Even U2's *Acht*, which has sold 3.5m copies in three months, is not considered to be an unqualified

success in the industry. The album has been heavily discounted, and advance ticket sales for *PopMart*, U2's world tour, are slower than in the past.

Record companies need bankable stars because they rely on the profits of a few best-selling albums to offset their losses on others. Music marketing costs have escalated in recent years as competition between the "big six" has intensified, and most albums now need to sell 1m copies to make a reasonable profit. Only 34 of the hundreds of PolyGram releases achieved that sales level in its last financial year, and EMI mustered just 25.

Once an album has broken even, its profitability rises sharply as sales increase. If Han-

son's *Middle Of Nowhere* sells 3m copies, PolyGram should pocket a profit of \$2 for each album sold, but it would make \$3 if sales surpassed 5m, and \$5 above 10m.

One of PolyGram's past strengths has been its flair for churning out several 5m-plus albums a year, but its luck seems to have run out in the past two years and group profits have stalled. Alain Lévy, PolyGram's chairman, is embarking on the final stage of a bold, but risky bid to diversify into the film industry. Anxious to revitalise the music division, he has changed the senior management of several labels including Mercury, where Danny Goldberg, a former Beck's allowance as puberty approaches.

Alice Rawsthorn

Stephanie Flanders · Economics Notebook

Germany's cross of gold

The Bundesbank's fixation with its reserves is as old as the nation

When the Bundesbank denounced the German government's plan to revalue the nation's gold reserves last week, observers were quick to see parallels with previous battles, for example, over the terms of unification in 1990-91. But the Bundesbank's special feeling about the nation's gold reserves has its roots much further back than that - in the very birth of the modern German state.

When France was forced to pay a 200m gold-franc indemnity to the newly created German Empire after losing the Franco-Prussian war in 1871, one of the new German government's first acts was to go to London and exchange it for gold. In the words of Harold James, an economic historian at Princeton and author of a recent paper on the subject, the French gold "was the treasure on which a new German polity could be built".

Equally, it was the treasure that the Reichsbank, Germany's first central bank, was created to protect. The gold helped underpin the decision to join the gold standard in late 1871. Four years later, the Reichsbank was established to maintain the new currency's value and preserve the stability of the financial system.

Germany has associated the fate of the currency with the central bank's control over its gold reserves ever since. And for good reason. The title with gold was abandoned twice in the first half of this century, each time pre-aging hyperinflation and financial disaster. The vast bulk of gold reserves built up at



Bismarck, the Iron Duke, and Kohl

side, and the state's ruler, or the city's coat of arms, on the other. But the government was in little doubt that a gold standard was the right choice.

As it turned out, Germany's decision started a worldwide stampede out of silver and paper-based currencies into gold. In 1871, Britain and Portugal were the only countries in Europe to be pegged to gold; by 1878 every European nation, plus the US, had either adopted the gold standard or was heading firmly in that direction.

The wisdom of suddenly shifting all of these silver-based circulations onto gold was not immediately apparent to all of Bismarck's new constituents. And when the new coins were introduced he made some concessions to popular fears by allowing old coins to remain in circulation. He also agreed that the new gold coins would carry the same offered today in sup-

port of Esmu.

One factor was the practical convenience of gold for businessmen. Industrialisation meant a rising volume of transactions - much of it international - and with it a growing demand for a more convenient unit of exchange. Gold had a clear edge over silver, being much lighter and easier to transport.

Business interests in Europe and elsewhere were pressing for a move to gold on convenience grounds from at least the 1850s onwards. Like today, it took more than the promise of lower commercial transaction costs to prompt countries to want to switch to a new system. Two further ingredients were needed. First, a belief that the new standard would be more stable than the old. And second, that it would give countries greater

prestige and credibility on the world stage.

By 1871 gold seemed to promise both of these benefits. The price of silver entered a period of rapid, sustained decline, leading both the banks and the increasingly important urban-industrial classes to lobby even harder for gold. At the same time, adopting the gold standard seemed to offer a chance of importing the political and economic credibility of Britain, the shining economic role model of the time.

Fast-forward to 1997, and Germans are once again being asked to lead the way in the adoption of a new European monetary standard. Only this time the role model is none other than the institution which the new system would abolish - the Bundesbank. What is more, the guardians of the currency are being told, in effect, that they must cede power now over the nation's gold reserves for the new currency to go ahead on schedule.

Historians may judge that Mr Kohl's critics were as misguided as Bismarck's; that Germany was not giving up the Bundesbank so much as gaining a new and prosperous Esmu. For now, though, history would suggest that, if he wanted to win the country over to his side, he has chosen a uniquely unfortunate way to begin.

Monetary and Fiscal Unification in Nineteenth Century Germany: What Can Kohl Learn from Bismarck?, Princeton University, March 1997

FT GUIDE TO:

OIL EXPLORATION

In recent weeks, environmentalists have called for an end to oil exploration in pristine frontier areas on land and sea as a way to accelerate the end of the hydrocarbon era and reduce the threat of global warming. So are roustabouts and wildcatters now endangered species?

Not yet, but they will be if Greenpeace and others have their way. The debate stems from the fact that big international oil companies are moving into ever more remote areas to find new oil and gas fields to replace reserves.

The main exploration areas at the moment are the Caspian Sea, north and west Africa, Latin America and the Gulf of Mexico.

But wouldn't oil companies be telling us that new technology allows them to get more and more oil out of existing fields?

They have and they are. In the mid-1970s everyone thought North Sea oil would run out in 20 years. Instead it is reaching record production levels and Norway has become the world's second largest exporter.

The steady decline of output on Alaska's North Slope has been arrested, at least temporarily.

And the Gulf of Mexico, where offshore production began in 1948, is enjoying a new boom with advanced seismic and drilling techniques.

So why are the oilmen rummaging around virgin rain forests and other pristine places? Do they have money to burn?

The industry has always been nomadic and it has always been rich, so yes, there is a distinct predilection to travel. But there are also more compelling reasons.

Much of today's exploration is geared to finding the oil that will be needed in 10-15 years. And as for where it is taking place, that is explained by the fact that more than 60 per cent of the world's oil reserves outside the Middle East are in developing countries. Much of the oil found in those developing countries is situated in environmentally or militarily sensitive areas.

Is there any way the companies can avoid such messy situations?

Yes, they can go offshore. One of the most dramatic advances in the industry has been the growing capability to operate in deep water. Fields in more than 5,000ft of water are now in production, and exploration drilling in 10,000ft is not far off.

If all goes well, Hanson's album might have matched the 11.5m sales of the Spice Girls' debut this time next year, which would increase PolyGram's profits by at least \$50m, and pad out little Zach's allowance as puberty approaches.

All goes well, Hanson's album

the one off Santa Barbara in California in 1967 are rare, environmentalists fear that technological advances will soon allow oil companies to explore in areas once thought to be immune from development, such as the Arctic or Antarctic.

But wouldn't we run out of oil if such areas were permanently out of bounds?

Not in the foreseeable future, but the world would become more dependent on the giant reserves of the Middle East.

The power of Opec has dwindled in recent years, but the only spare production capacity (aside from Iraq) is in Saudi Arabia, Kuwait and the United Arab Emirates.

Even with increased exploration elsewhere the Gulf producers may become more influential in the next decade simply because of growing demand for oil.

And there are no alternatives?

Not yet. But there are some developments on the horizon that could alter the balance of the industry. Natural gas, a cleaner fuel than oil, has been found in abundance, with overall world reserves roughly equivalent to those of oil.

The problem is the economics of gas. It is found close to a market, then even relatively small amounts can be piped to consumers. But much of it has been found in very remote locations.

Unlike oil, which can be easily shipped anywhere in the world, gas needs an expensive pipeline or liquefaction infrastructure to be viable. But advances in turning gas into very clean liquid fuels, such as virtually non-polluting diesel, could soon turn currently worthless discoveries into valued assets.

But even so, aren't we bound to run out of oil and gas one day? After all, they aren't making the stuff anymore.

That's certainly the conventional wisdom and the justification used by producers for high prices. The accepted view is that oil is what happens when you compress and gradually heat up dead dinosaurs and countless billions of tonnes of other ancient organic matter over millions of years. But not everyone agrees.

One school of geological thought popularised in the research institutes of the old Soviet Union holds that oil, like diamonds, is produced deep in the mantle of the earth and finds its way upward through faults and paths opened up by volcanoes. Backers of the theory even claim that some large fields may be "naturally recharged".

Oil companies and Opec members call the theory advocates crackpots. But some of those companies are now exploring in the foothills around extinct volcanoes.

Robert Corzine

Power for electricity trading and settlements arrangements in England and Wales

Price for electricity trading and settlements arrangements in England and Wales

Price for electricity trading and settlements arrangements in England and Wales

Power for electricity trading and settlements arrangements in Scotland

Price for electricity trading and settlements arrangements in Scotland

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MANAGEMENT

Dottie Justice, head of human resources for the hotel group HPS in Knoxville, Tennessee, raves about the efficiency of the company's older employees.

"Elderly workers are more punctual and reliable than younger ones," she says. "They have a wonderful telephone manner and they don't take off for the nearest swimming hole when the weather gets nice."

The performance rates of elderly employees have been so good that HPS seeks out people over 65 to take telephone reservations for its chains, which include Howard Johnson and Days Inn.

There is one drawback, however. The company's studies show that it is more difficult to train older employees in computer skills.

That seemingly small point could soon become a big workplace issue in the US. America as a society is ageing quickly, and many of the so-called baby-boomers say they expect to work well into their 70s. But while the statistics suggest there is going to be more grey hair around the water cooler, companies are increasingly demanding employees with good computer knowledge.

Research consistently shows that, although overall job performance is at par, older workers are a little slower to learn new technologies than their younger counterparts. Most recently, a series of studies by Harvey Sterns at the University of Akron supported this notion. "There's no doubt that older adults take longer to learn computer skills and may need more assistance," says Sterns.

Older workers' unease with new office technologies is understandable. Employees over 50 spent many of their working years in a fax-free, computer-free environment. Even after the use of these facilities became widespread, many mid- and senior-level managers were cushioned from the new technology by efficient secretaries.

Times have changed. With the introduction of the internet, pressure has mounted on managers to learn basic computer use. The need for cutting-edge skills in some industries is expanding so rapidly that the very definition of an older worker has been altered. "In Silicon Valley, a 40-year-old may be considered over the hill," says Sara Rix, a senior policy adviser for the American Association of Retired Persons.

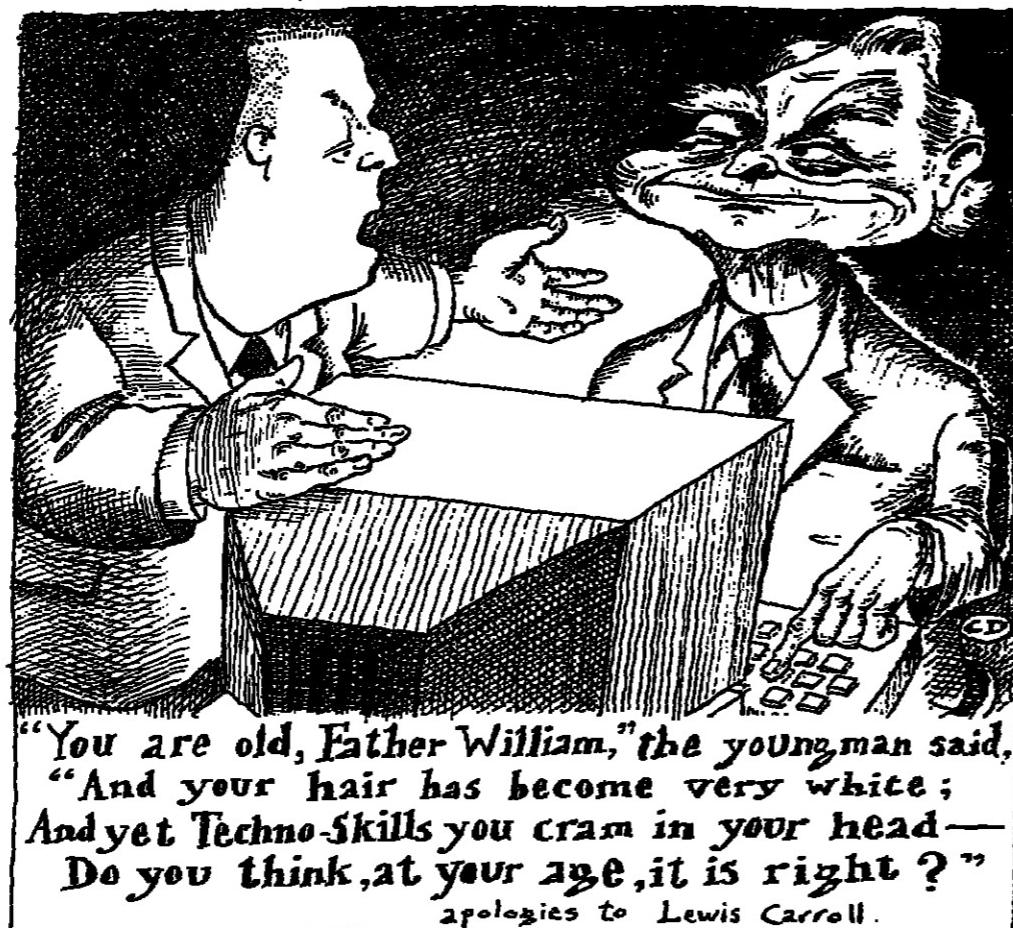
These trends have led to concerns about employment distortions, with the elderly facing diminishing opportunities while younger, computer-savvy workers are in increasingly short supply. Consultants say it is difficult to see how US companies will fill their ranks, unless they invest heavily in retraining older workers, particularly in today's environment of almost full employment.

Increasing legal disputes may impose a further toll on the private sector. According to the federal Equal Employment Opportunity Commission, age discrimination suits now account for a larger portion of its complaints than a few years ago.

Technology and retraining are often highlighted in such cases. "Tension in this area has been

Still keeping up as time goes by

Victoria Griffith on approaches to training older workers in computer skills



they are, they perform as well as younger people on technological tasks," says Sara Czaja, a professor of gerontology at the University of Miami.

There appears to be broad agreement among most of those who have studied ageing that the main problem lies in the attitudes of both employers and employees. "It may be cheaper in the short term for companies to simply replace older workers with younger ones who've had contact with computers from the cradle, but that's not a long-term solution," says Elix of the Association of Retired Persons. "What they really need to do is to keep a closer eye on the skill level of their employees, and give them a special nudge to get the training if necessary."

Some of the responsibility lies with older workers. With many senior managers burdened by heavy workloads, it is all too easy to forgo training and attend to what they see as pressing tasks. To remain marketable, though, older employees must stay up to date. "To fall behind in technological skills is suicide," says Ray Fay, a partner handling age discrimination cases for Bell, Boyd & Lloyd, a Washington law firm.

Studies by the consultancy ICF Kaiser show that companies offering self-paced learning opportunities did not see a large differential in computer skills between older and younger employees. "It can be embarrassing for elderly workers to be put in a classroom situation," says Michael Barth, executive vice-president of ICF Kaiser. "Instead of putting them on the spot, it's advisable to let older workers go at their own speed."

Older workers and their employers can take heart in one trend: the improved user-friendliness of computers.

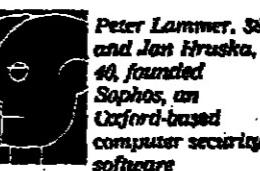
Even the internet is easier to navigate than it was a few years ago. "It's getting so easy to use computers that it may not be a barrier much longer," says Francis Caro, director of the gerontology institute at the University of Massachusetts.

"Even if older workers need an extra hour or two every few months to familiarise themselves with new technology, that would hardly cut into their overall productivity."



PARTNERS

Sophos



As a result, we've got a building we designed ourselves, for the purpose we wanted, and with the kind of security not possible if we'd accepted conventional wisdom."

Jan: "We only wanted the business to grow to 10 people, then stop. Neither of us felt we could manage more than that. We both detect virus points, particularly the backstabbing."

I don't think either of us envisaged the virus industry moving at 500mph compared to the computer industry which moves at 100mph. We've now got 60 employees but we've found a huge shortage of good people. Unfortunately, a lot of computer graduates don't come out of university with the necessary skills. These people need jobs yet they're still being taught how to program in stupid Pascal, even though they know the industry uses C++.

Over the years we've developed a test for would-be candidates which assesses how intelligent they are and whether they're literate.

I have questions I ask, like what is three times seven. If they reach for the calculator, which at least half of them do, then they're out.

Working here is like being in a very exclusive club for highly intelligent people. Some of them have little quirks, like only wearing black, or turning up at midday and leaving at 2am, but they're tolerated because they're great programmers.

Peter and I sit with everyone in the open-plan office and encourage the staff to come up and say if they've got a problem. I try to be hands-on and make a habit of working on a virus at least twice a week. Peter doesn't do it willingly. I push him. It's important neither of us loses sight of what the business is about."

Fiona Lafferty

Grey lobby gets restive

Richard Donkin on campaigners who want ageism outlawed

Campaigners seeking early legislation to end age discrimination in the UK were dismayed that there was no mention of plans for it in the Queen's Speech.

Andrew Smith, the minister responsible for equal opportunities, has promised consultation. But in a parliamentary answer to David Winnick, Labour MP for Walsall North - whose private bill to end age discrimination in job advertising failed in the last parliament - Smith appeared to stop short of a commitment to legislation.

His stance was seen by some as a step back from an affirmation made in 1988 by Ian McCartney, then shadow employment minister, to "introduce legislation to make age discrimination illegal".

Some interest groups, however, have interpreted Smith's statement as less of a retreat and more of a decision to take a thoughtful approach. The Carnegie Third Age Programme, a prominent interest group for older people, is suggesting ways that anti-discrimination measures could be introduced without a bill.

It says officials at the department of employment have been receptive to a proposal to amend the Companies Act so that businesses employing more than 250 people would need to specify their equal opportunities policies in their annual reports.

It says such a requirement

would not trouble companies which already use such statements and quotes the 1996 annual report of SmithKline Beecham, the pharmaceuticals company. This says: "We will continue to develop as a company of diverse employment, gaining strength from a culture that is open to talented people, without regard to ethnic background, religion, age, disability or gender."

Insisting on such all-embracing equal opportunity statements, Carnegie says, could be a useful step to a more powerful Equal Opportunities Commission. Without such moves, it says, barring people from obtaining employment on the ground of age will stand alone as a significant area of discrimination with no legislative sanction against it.

Labour may be tempted to steer clear of legislation in the light of changing attitudes, brought about by the voluntary codes barring age limits in job advertising supported by a number of leading agencies and publications. These do not, however, address age discrimination in the workplace.

Carnegie estimates that about 2.5m people over the age of 50 in the UK can be classified as "economically inactive". Labour's figures show one in four unemployed people over 50 has been out of work for at least four years. Smith's most recent statement suggests the government does not intend to overlook the issue.

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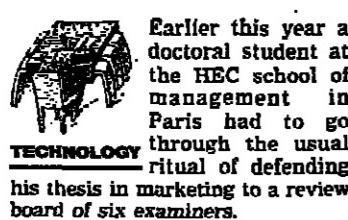
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BUSINESS EDUCATION

Della Bradshaw assesses the educational implications of the latest alliance between three business schools

New technology for old schools



TECHNOLOGY

ritual of defending his thesis in marketing to a review board of six examiners.

But only five of the six were sitting in the room in Paris.

The sixth participated via a high-capacity video-conferencing link from his office at the Amos Tuck school of management at Dartmouth College in New Hampshire.

The review board was just the first manifestation of an alliance between three business schools to exploit the latest technology in order to further research and teaching. Between them the three schools, Tuck, HEC and Templeton, Oxford's management college which specialises in executive education, have invested millions of pounds to realise the technical links.

At the outset the network is being used by postgraduate stu-

dents to share research information. A high-tech research symposium will become a regular event.

"It's an opportunity for us to work at different levels," says Bernard Ramanantsoa, dean at HEC. "Most alliances just involve student exchanges or the exchange of faculty, which doesn't happen very often."

Eventually the deans of the three

The move is not commercially driven. It really is motivated by the need to learn about learning'

schools envisage that classes will be taught jointly across the network, for both executive and MBA courses.

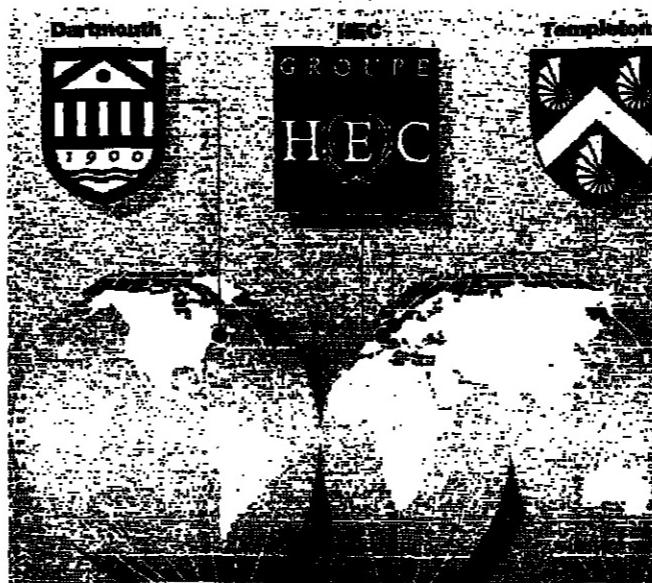
Cross-teaching for executive courses could begin by the end of the year, says Ramanantsoa. Once these have been successfully tested, joint MBA classes could follow shortly afterwards.

The first step for the alliance, however, is to set up the technological structure to enable the cross-fertilisation of ideas. "The move is not commercially driven. It really is motivated by the need to learn about learning," says Rory Knight, dean of Templeton.

"What we want to do is to set up the precursors of spontaneity," agrees Paul Danos, dean at Tuck. "It's the precursors that are so difficult."

Once the infrastructure is in place Ramanantsoa envisages being able to disseminate ideas between the schools in the same way as consultancies can share ideas between offices. "At any time if I have an idea I want to be able to contact people who would direct me to publications or other research where the idea had been discussed, or would say 'Yes, that's a great idea'."

The alliance is one of very different yet curiously similar institutions. All three management schools have been set up at the most traditional universities, strongly rooted in local culture.



Oxford is the most typically British of institutions, while Ivy League Amos Tuck, founded in 1900, was the first to launch an MBA programme in the US and today offers the archetypal American MBA. HEC is one of France's "grandes écoles" and widely regarded as the country's most formidable local business school.

Although each school is relatively small compared to the MBA factories of the US, the three schools together have more research staff than any single school in the world with the exception of Harvard and Wharton. And it is the quality of those research staff that counts, argues Danos.

"There are a lot of second-rate players out there who have high tech, but they're still second-rate." The money for the latest technol-

ogy at Tuck and Templeton has been put up largely by benefactors, in the case of Templeton by the late John Pitt, the former chairman of technology companies Telecoms and Virtual Access.

Templeton has already spent £1m to set up a high-technology facility to be officially opened this month. A further £4.5m has been allocated for expansion over the next two years, for computer workstations, broadband telecommunications links and the required study facilities. Phase three will involve the linking in of the proposed Oxford business school site to Templeton.

At HEC, partly funded by the Paris Chamber of Commerce, Ramanantsoa is hoping French conglomerates, too, will contribute financially to the scheme.

NEWS FROM CAMPUS

Getting closer to the heart of business

How do you finance your management course? This question is at the heart of the European Case Clearing Conference, International Business School, Fontainebleau, France, June 15. The workshop will be the second on the series to be held in Europe this summer.

Negotiated by the school and the Bank of Nova Scotia, the preferential rate loans will be for amounts up to US\$60,000 (SFr 55,500) a year. The loans will be repayable over 10 years once the student secures a job.

For: Canada: 519 581 3206
LBS: UK: (0171) 222 4501

Marketing folk get global degree

The European business plan of the year competition, developed jointly by London Business School and INSEAD, will start this summer at four university business schools. The course will be available on a one-year, full-time basis or on a part-time basis to enable students to complete a business plan for their venture.

LBS: UK: (0171) 262 5059
INSEAD: France: 01 39 233 4501

CONFERENCES & EXHIBITIONS

JUNE 5-6
FT Asian Gas - Development, Investment & Financing Strategies
Examining the potential growth of the gas market in Asia. Topic speakers from East West Center, BHP, British Gas, Chase Manhattan, Pertamina, Credit Lyonnais, Asama, Thai LNG Corporation.
Contact: Samantha Ledger, FT Conferences Tel: +44 171 523 4773 Fax: +44 171 523 4725 e-mail: sammy@business-intellect.co.uk

SINGAPORE

June 9 & 10
Payment Mechanisms and Performance Points Regimes

09.06.97

Speakers from the Private Finance Panel Executive, Linklaters & Paines, Deloitte & Touche, Hamros Bank Limited.

Risk Transfer for PFI

10.06.97

Speakers from Archer Underwriting Ltd, NERA, WS Atkins and KPMG.
For further information contact:
Mike Wigman or Emma Tansey, Castor Conferences Tel: 0171 297 6000 E-mail: tansey@castor.co.uk

London

The PFI report

Conferences & Exhibitions

JUNE 9-10

Fundamentals of Swaps
For bankers, treasury staff, back office, operations and IT analysts and professionals involved with swaps and derivatives. Tel: 0171 297 6000 E-mail: swaps@castor.co.uk

LONDON

JUNE 10
Benchmarking Customer Satisfaction for Telcos

First Workshop of an unique study programme for telecoms managers of all levels, operators, Telcos and service providers. The meeting place to find your European partners building for EU projects worth HAWAII million ECU per year.

Contact: John Daniels, CEP Tel: +32 2 513 22 26 Fax: +32 2 511 67 66

BRUSSELS

JUNE 11-12

EUROAID 97
Business opportunities in EU funded projects in 160 countries worldwide. Conference and exhibition covering a multitude of disciplines and products.

The meeting place to find your European partners building for EU projects worth HAWAII million ECU per year.

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LONDON

JUNE 16-18

Facility Documentation
• Types of Leases and their legal aspects, Facility Letters and Covenants, Letters of Comfort • Leasing, Guarantees and Supply Documentation, Registration Procedures • Fixed and Floating Charges, Priorities • Legal Requirements and Obligations, Regulatory Environment, Common Mistakes and Problems.

Day one will be VAT. Contact: Fairplace Tel: 0171 523 0111 Fax: 0171 523 0112 Internet: http://www.fairplace.com Email: fairplace@fairplace.com

LONDON

JUNE 17
Regional Trade & Competition within the Context of the WTO
National Seminar on Trade and Investment in AFTA, U.S. Antitrust & Trade-International, Euro Single Market and Stock Control, ISLE SDRs, The World Bank Group, International Investment & Trade in Africa, Corporate Governance and Financing. Directed by Harvey Appelbaum, Esq, at Coopers & Bers, Washington, D.C. Contact: Comerica Tel: +1 202 538 6757 Fax: +1 202 538 6757 E-mail: sales@mtt-training.com

LONDON

JUNE 17-18
The Finance Scorecard
This conference is designed to examine ways in which finance executives can add value to the business. Case-study presentations from leading European organisations will provide practical advice and best practices from today's conference for senior finance executives.

Contact: Mick Gaynor at Business Intelligence Tel: 0181 879 3355 Fax: 0181 879 1122 E-mail: mick.gaynor@business-intellect.co.uk

LONDON

JUNE 17-19

Power-Gen Europe '97
Largest event for electricity industry in Europe. Latest information on strategies and trends in the power industry. In conjunction with POWER-DELIVERY Europe. Over 300 specialists, 250 leading exhibitors, 6,000 visitors and 70 countries. High level utility representatives from Central, Eastern, Western Europe. More information: PennWell Tel: +31 30 265093 Fax: +31 30 265093

MADRID, SPAIN

JUNE 17/18

Understanding Treasury Derivatives
Highly participative training in treasury market risks and derivatives used in hedging strategies, practical exercises in trading techniques. For Corporate Treasurers, bank dealers, marketing executives, systems and support personnel. CSY0004 V.A.T.

Lloyd's David International Ltd, Tel: UK 44 01 959 565821 Fax: UK 44 01 959 565821

LONDON

JUNE 18

Globalisation and Risk Management and Employment Obligations: Defining Globalisation and Trade in a globalised company

Hosted by Hamilton, Clark, Egger, Partner at Paul, Hastings, Janis & Walker LLP, Washington DC Attorneys, Co-Chair, American Bar Association (ABA) International Trade Committee and Panel of Experts. Contact: Centaur Tel: +44 158 657 249 Fax: +44 158 657 249 E-mail: centaur@centaur.co.uk

LONDON

JUNE 19

International Investment Fair in The Chuvash Republic

The fair is organised by the FIPC and the Russian Ministry of Foreign Economic Affairs and Trade to cover investment opportunities in the Russian regions.

Contact: FIPC - London Tel: +44 171 839 0008 Fax: +44 171 839 3499

CHEBOKSARI (Russia)

JUNE 24/25

Technical approach to FX

New course to develop abilities in forecasting rates and trading with the most popular charting methods - using sophisticated technical software, dealing simulation. For Corporate Treasurers, bank dealers, economists and currency traders. CSY0005 V.A.T.

Lloyd's David International Ltd, Tel: UK 44 101 959 565820 Fax: UK 44 01 959 565820

LONDON

June 18-25

18-20 June: Introduction to Oil Industry Operations

23-25 June: Introduction to Petroleum Economics

These courses are designed as a general introduction to oil industry operations and economics. The courses are valuable for:

• Participants from the oil industry who require a broader perspective of the industry's activities and the economic factors affecting its development

• Participants from financial and commercial companies, service companies, government departments, consultants who require an informed and concise introduction to the economic and commercial background of the industry

Contact: Pauline Ashby Tel: 0171 467 7100 Fax: 0171 255 1472

LONDON

JUNE 19

EVA

The intensive one-day seminar tackles the key issues raised in the recent publication by Economic Value Added (EVA). Joel Stern, the world's recognised authority on EVA, outlines the practical steps towards integrating EVA into your company.

Contact: Mick Gaynor at Business Intelligence Tel: 0181 879 3355 Fax: 0181 879 1122 E-mail: mick.gaynor@business-intellect.co.uk

LONDON

JUNE 26-27

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MARKETING / ADVERTISING / MEDIA

ADVERTISING

Black consumers enter the arena

Victoria Griffith finds US advertisers eager to give an ethnic slant to their campaigns

When the first television commercials produced by the advertising agency SPIKE/DDB go on US television this month, the advertising industry will be paying attention.

The spots, selling a pay-per-view boxing match between Mike Tyson and Evander Holyfield on the cable television station Showtime, are the first product of a joint venture formed last December between Madison Avenue's DDB Needham and Spike Lee, one of America's most talented and controversial black film directors.

The result is pretty much what might have been expected: plenty of cinematographic flourish with a touch of humour, minus the polemic. Both spots were directed by Lee.

The first commercial, dubbed "The Sound and the Fury", seems to cram as

much cinematic effect as possible into just under one minute.

Scenes of Holyfield and Tyson attacking each other in the ring are shot in black and white, giving the commercial an artistic feel.

The camera zooms in for pre-fight close-ups of the boxers' faces, registering tension and sweat. Lee follows with a series of slow-motion shots of punches, ending in camera stills when the gloves find their target. All this is accompanied by an operatic voice in the background.

The ad imparts a strong sense of drama to the event, and will probably work well.

The second spot is a comical clip of a singer in the ring with Tyson and Holyfield. As he croons the corny tune *"Chances Are"*, a voice-over promises the fight will deliver all our favourite "hits".

Titles like "Left Jab" and

"Double Lefthook" then scroll across the screen. The commercial is a spoof on the advertisements for kitsch music CD compilations commonly seen on US television.

It is mildly amusing, but strips away the drama that the first commercial offers.

Spike Lee has directed commercials before. After winning critical acclaim for his feature film *"She's Gotta Have It"* a decade ago, he directed a number of popular spots for footwear maker Nike's Air Jordan brand. He insists he has wanted to do commercials longer than he has wanted to do movies.

While collaborating with DDB Needham last year on a campaign for Busch beer, Lee mentioned his desire to form his own agency. DDB Needham decided to back the venture, and the partnership was formed six months ago.

The new venture adds an aura of hipness to DDB, in the past considered a conservative firm. It also points to the growing importance of the so-called "urban market", largely made up of black Americans.

US advertisers desperately wish to communicate with black consumers. By giving their work an edgy ethnicity, they hope to reach the suburban Generation X population as well.

"We did this because we're interested in connecting with urban markets," says Keith Reinhard, chairman of DDB Needham.

"A lot of trends start in the city and move to the suburbs. Just look at rap music and baggy baseball shirts."



Spike Lee: bringing an aura of hipness to DDB

The first samples of the new agency's work are intriguing, but Lee will need more than a talent for directing commercials to make SPIKE/DDB a real force in the market.

As president of the group, he will be in charge of bringing in clients and selling his ideas. If he wants the business to expand, he will also need to delegate responsibility. That may be a tall order for him.

At the very least, the new venture promises to be an interesting one-man-show. Whether it will grow into an important new agency remains to be seen.

The online business information market is a jungle, with no shortage of sources offering corporate data by means of proprietary systems.

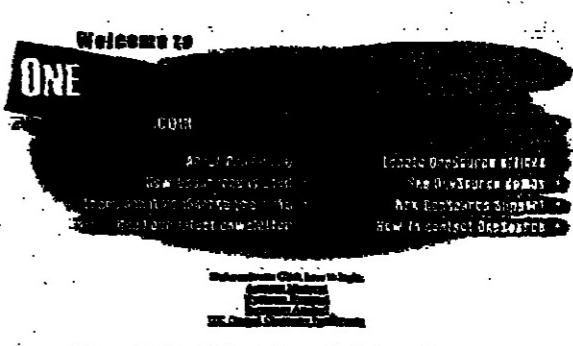
But it is a sign of the medium's growing acceptance as a delivery system for commercial information that OneSource (www.onesource.com) - a leading supplier of data and analysis software - has recently turned its attention to the internet.

Philip Garlick, OneSource's general manager, said an internet platform was "a natural strategic progression".

OneSource's chief product for the domestic market is UK Company Intelligence, which integrates material from sources such as Hemington-Scott, Datamonitor, Investext and Responsive Data Services to form updated company profiles.

Each company listing can also compare the closest five companies in that sector.

The main selling point is integration of reliable sources of business data,



which will feature the top 20,000 quoted companies worldwide, says Garlick.

The price for UK Company Intelligence is based on the number of users on a network, but begins at £950 a month, or a discounted annual rate of £9,950.

Stephen McGookin
steve.mcgookin@bt.com

What is the point of spending money on advertising? It is a basic question finance directors may find themselves pondering as their advertising agencies submit ever-wackier campaigns for future wackier budgets.

"Many thanks for outlining your £2m budget. However, I still have a concern. With sales below plan and the adverse exchange rate, we must ensure that all expenditure adds value to the business."

"We must sell 130,000 units to make £2m net profit. Will you please demonstrate how your advertising will generate 130,000 extra sales and so earn £2m in addition to what we'd earn otherwise?"

The letter is quoted by Andrew Ehrenberg, research professor in marketing at London's South Bank University. With colleagues Neil Barnard and John Scriven, he will

'Weak' force behind hype

Diane Summers sounds a model's death knell

soon publish *Justifying Our Advertising Budgets*.

The research, conducted over two years in the UK and US, should provide advertising agencies with a few smart answers about what advertising is for.

Participants in the project have been agencies BMP, DDB Needham and Publicis, while big advertisers have included British Petroleum, British Telecommunications, British Gas, Coca-Cola, General Motors, IDV, Philip Morris, Procter & Gamble, Prudential, Shell, United Distillers, Unilever and United Biscuits.

A fundamental error our finance director appears to have made is

believe the industry's own hype: that ads can influence people strongly to buy things. The model which describes this supposedly strong, persuasive effect is AIDA: ads can help stimulate Awareness, then Interest, then Desire, then Action (ie purchase).

Ehrenberg finds no evidence that consumers feel anything like desire when they set out to buy a particular toilet cleaner or instant coffee. Moreover, he argues there is nothing in the AIDA model that describes repeat purchasing.

The study suggests that advertising should be seen as a "weak" as opposed to a "strong" force - its purpose to "reinforce" or perhaps

"nudge" any existing inclination to buy a brand. AIDA is replaced with a new model: A - T - R&N.

A consumer may have some awareness [A] of a new product - this awareness may have been created, in part, by advertising but also through seeing the product on the shelves or hearing about it from other people.

The potential purchaser may then show some interest and perhaps decide to try it [T]; if the trial is ok they might try it again.

With reinforcement [R] the consumer may be persuaded to add the brand to their repertoire - most people are not "loyal" to one name, but regularly make their

purchases from a collection of brands in any one category.

Shoppers may be nudged [N] into buying one brand, rather than another, from among their repertoire. Advertising may have its part to play at any of these stages.

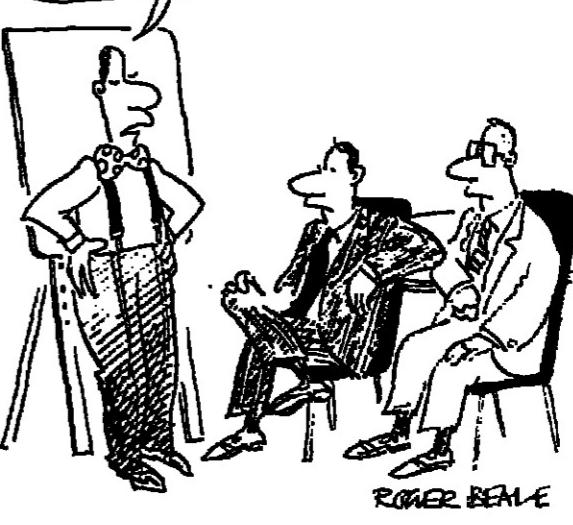
All this may lead our finance director to suppose that chopping the advertising budget would have few consequences.

Ehrenberg replies that if competing brands were to advertise heavily and one's own brand did not, the competition would gradually win market share. Advertising, therefore, is a longer-term, defensive activity.

To sustain market share and match, broadly, what the competition is doing "should justify one's advertising budget, with occasional extra sales as a bonus," he concludes.

Ehrenberg is at South Bank Business School, London Road, London SE1 OAA. Fax: 0171 815 6166. Email: ehrenba@sbs.ac.uk.

WELL IF ALL YOU'RE INTERESTED IN IS SELLING THINGS YOU'VE COME TO THE WRONG CREATIVE DIRECTOR



INVITATION TO BID

ÁPV RT.

HUNGARIAN PRIVATIZATION AND STATE HOLDING COMPANY

The sale of state owned company interests in accordance with the conditions stipulated in the present invitation to bid pursuant to Law XXXIX of 1995 on the Sale of State Owned Company Assets (hereinafter referred to as "the Law").

1. The Hungarian Privatization and State Holding Company (hereinafter referred to as "the Caller" or "ÁPV Rt.") is announcing a single round open tender for the purchase of the state owned shares of DAM Drósgyár Rt. (hereinafter referred to as "the Company"), whose head offices are located at 3540 Miskolc, Vásyánk utca 43, and whose company registration number is Cg 05-10-000229, and for increasing the Company's subscribed share capital by a minimum of HUF 4 billion.

The Company's subscribed share capital is HUF 11,666,650,000. The Company's shareholder's equity is HUF 11,207,978,000.

The Company's shareholders

Series A: ÁPV Rt., HUF 9,117,850,000 78.15% voting common shares

Series B: ÁPV Rt., HUF 63,888,000 0.55% non-voting preferred shares

Series C: National Health Care Fund (OPF), HUF 406,800,000 3.49% non-voting preferred shares

Series D: NYUPFG, HUF 539,250,000 4.62% non-voting preferred shares

Series E: Customs and Excise Board (VPOP), HUF 466,062,000 3.99% non-voting preferred shares

Series F: Office of Taxation and Financial Audit (APEO), HUF 1,072,800,000 9.2% non-voting preferred shares

Bids can be submitted for a share package that constitutes 68.15% of the subscribed share capital, has a nominal value of HUF 7,951,185,000, and represents 67.21% of the voting rights in the Company's general meeting.

2. After bidding has been closed, ÁPV Rt. will, in accordance with the Law, offer to the Company's employees a share package that represents 10% of the subscribed share capital, has a nominal value of HUF 1,166,650,000 (that is one billion one hundred and sixty-six million six hundred and fifty thousand forints), and represents 12.79% of the voting rights in the Company's general meeting. In accordance with the provisions of Article 65 of Law XXXIX of 1995, the Company's employees will be entitled to an employee discount of up to 50% of the share price that is specified in the accepted bid, and they will be able to take advantage of this opportunity within sixty days of the day on which this offer is announced.

3. Bids must be in Hungarian and in five counterparts. They must be submitted in a sealed unmarked envelope at the address indicated below. Foreign bidders are entitled to submit their bids in English as well as in Hungarian, in which case, however, the Hungarian counterpart will prevail.

4. Bids must be submitted in person or by proxy and in the presence of a notary public. Bids must be submitted at the time specified below. Proxies must prove the legitimacy and degree of their authorization with notarized documents or private documents with full probative force. The notary public will inspect authorization.

The following text must appear on the envelope:

"PÁLYÁZAT DAM Rt."

5. Bidders must mark the original counterpart "EREDETI" [Original]. Should a bidder fail to do so, the Caller will choose one of the counterparts to serve thereafter as the original counterpart. If there is any difference between the counterparts, the contents of the counterpart that is so marked will prevail.

6. Bids must be submitted on

July 15, 1997 between 12:00 noon and 2:00 p.m.

Bids are to be submitted at

Állami Privatizációs és Vagyonkezelés Rt.
Official Room
1133 Budapest
Újpesti rakpart 31-33.
Eighth Floor, Room 806

7. The financial and other conditions of bidding and the method and schedule of payment.

The entire price of the shares and the receivables is to be paid in cash.

The caller will only accept cash bids for a capital increase that can be implemented within thirty days of signing the contract.

Foreign bidders are only entitled to make their bids in foreign currencies that the National Bank of Hungary accepts as convertible. The Caller will consider foreign currencies at the National Bank of Hungary's officially announced middle rate effective at the time bids are submitted.

The detailed invitation to bid contains the other conditions and requirements of sale.

8. A commitment to the bid for 120 (one hundred and twenty) days from the time the bids are submitted is a condition for bidding.

9. In order to prove the intent to purchase, bidders must, before the bid submission deadline, remit or transfer HUF 300,000 to the account at MCB Rt. that ÁPV Rt. opened for receiving earnest money. This account is indicated in the detailed invitation to bid. The Caller will handle this money in accordance with the regulations governing earnest money.

10. After the evaluation, the final decision will be made by the Caller. The Caller retains the right to declare the tender unsuccessful.

11. The information brochure prepared by the Company, which contains economic information that is important in terms of bidding, and the detailed invitation to bid. Purchase of the detailed bidding material, which includes the detailed invitation to bid, for HUF 100,000+VAT is a prerequisite for making bids. A confidentiality statement must be signed in order to purchase the detailed bidding material. Bidders (in consortiums, one of the members) must purchase the bidding material directly from the Caller in person or by proxy. The Caller will issue a voucher as proof of purchase.

Proxies are obliged to prove the legitimacy and extent of their authority with notarized documents or private documents with full probative force. The Customer Service will check authorizations.

12. Information about the Company can be obtained from the persons specified below once the invitation to bid has been announced:

István Szalma and Dr. József Nemes

DAM Drósgyár Rt.

3540 Miskolc

Vásyánk utca 43.

Phone: (46) 379-811; Fax: (46) 379-811

Mrs. Margit Somogyi-Jakab, Deputy Managing Director

Géza Bereczki, Portfolio Manager

Állami Privatizációs és Vagyonkezelés Rt.

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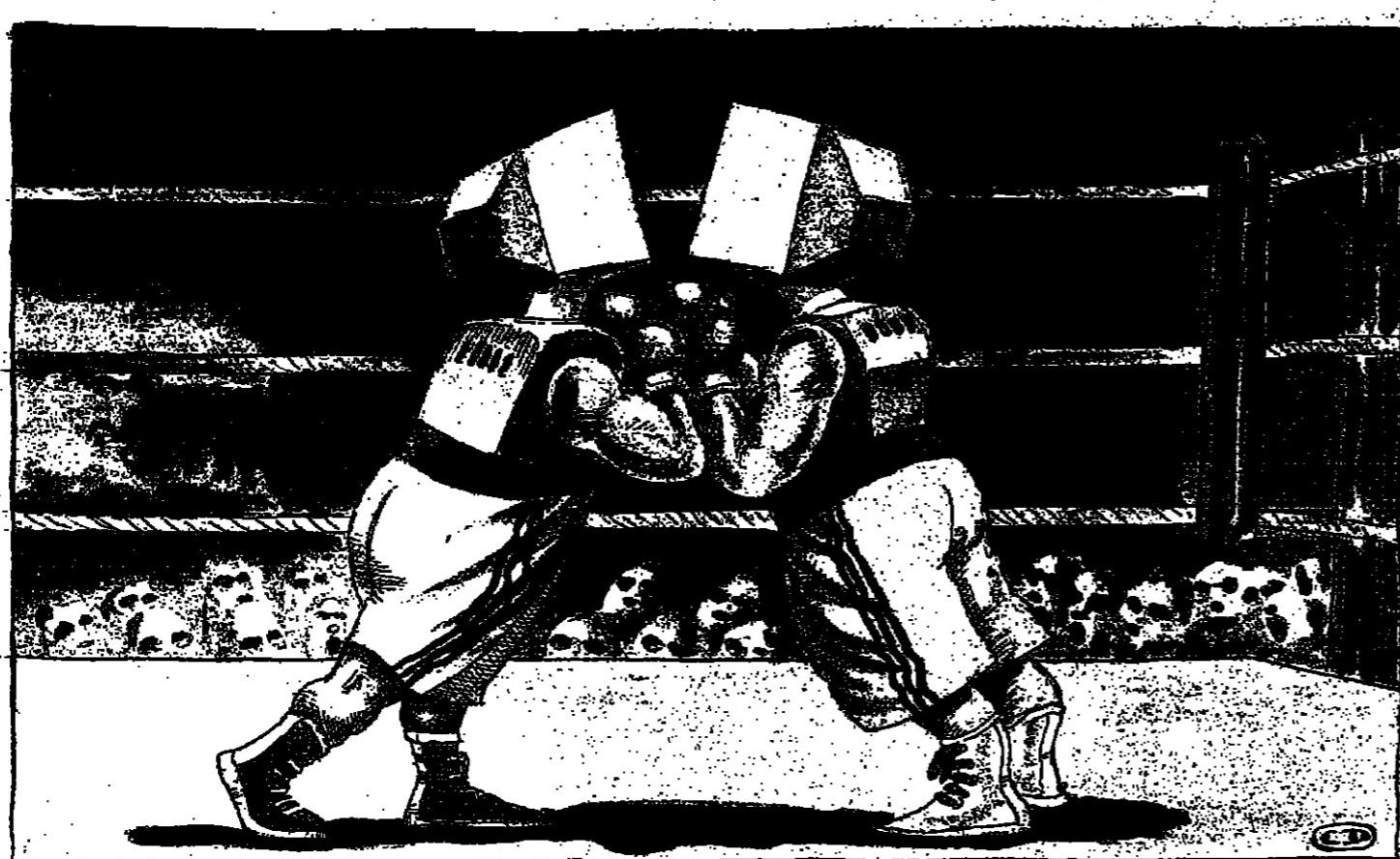
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Rival standards square up

The push programs of Microsoft and Netscape conflict, says Louise Kehoe

A standards battle is looming on the internet as Microsoft and Netscape, the two leading developers of Web software, prepare to launch new programs incorporating push technology. Push is set to show the world wide web into a new mould, reshaping the medium into something more akin to television channels that arrive automatically on a computer screen.

For Web users, competition between the internet software rivals could mean that information channels available using one company's software will not work properly if accessed using competing programs.

Caught in the middle of this technology battle are some of the world's leading media groups, which are being forced to choose sides.

Microsoft, focusing initially on business information suppliers, has signed up a dozen "content providers".

These include NewsEdge, a news clipping service from Desktop Data; Dun & Bradstreet's corporate information channel; First Call with Wall Street analysts' reports; Forbes Mag-

azine; Fortune Magazine and the Wall Street Journal.

Netscape has an even longer list, including some 100 Web channels developed using push software from Marimba, a software start up that has allied with Netscape.

The big names in Netscape's camp are Time Warner and Disney, the top two publishing groups in the world.

Netscape calls its version of push technology "Netcenter" and it plans to introduce its Netcenter program next month as part of Netscape Communicator, an expanded and upgraded version of Navigator, the most widely used Web software. Netcenter is based on established internet software standards, the company says.

Microsoft prefers "Webcasting". The world's largest software company has thrown its marketing muscle behind adding a new type of index file, called a channel definition format (CDF) to Web channels.

Neither company is in a mood to compromise. Microsoft is proposing its CDF as a new internet standard. But Netscape executives claim CDF is an unnecessary complication.

The name of the game is numbers of viewers, rather than numbers of publishers, Netscape maintains, and it believes it has a head start on its rival.

Web users now face difficult choices as the next generation of internet software rolls out. Whether they pick Microsoft or Netscape, they can no longer be sure that all Web sites and channels will be fully functional on their PCs.

Users will only be able to receive "channels" developed using software from their vendor of choice. So, a Netscape Communicator user will not be able automatically to receive updates from NewsEdge and the Wall Street Journal. Similarly, a Microsoft Internet Explorer user will be out of luck when it comes to up-to-the-minute headlines from CNN.

Moreover, some of the latest Web site gee-whizery such as video and animation will not be compatible with all browser programs.

Faced with this prospect, will Web users simply tune out the new chan-

nels? That seems unlikely. Corporate internet users, in particular, are expected to gravitate quickly toward the new technology because it makes Web use more manageable.

Web channels - of either flavour - will be pre-selected. Users can also customise those channels to deliver information only on topics of their own interests. The frequency with which channels are updated can also be set by users.

In the corporate arena, this allows network managers to block channels that are not related to a company's business interests and to schedule updates so that networks are not overloaded.

The problems created by incompatible software standards are, however, likely to damp enthusiasm. For the next few months, at least, Web users face a period of confusion. Ultimately, a solution will be found, industry executives predict.

If Microsoft's CDF is endorsed by the industry consortium that establishes internet standards, Netscape will accept it said Jim Barksdale, Netscape chief executive, although he does not expect this to happen.

Isaac Newton, Leonardo da Vinci and Plato are among the famous - if dead - vegetarians who will today help launch an important new poster drive for the anti-meat lobby.

The posters, part of a record 250,000 publicity campaign by the Vegetarian Society, coincide with the start of National Vegetarian Week, during which activists will celebrate the increasing number of Britons abandoning a meat-free diet by previewing hard-line carnivores.

The last big survey of vegetarians - conducted in March by Gallup on behalf of Reckitt, inventors of the Vegaburger in 1983 - found that 14.3 per cent of the UK population no longer ate red meat, while nearly half, 48 per cent, are actively reducing their red meat intake.

Critically, for a movement which has always earned the derision and scepticism of men, there has been a 37 per cent increase in male vegetarians since 1985, particularly among the higher socioeconomic groups who are concerned about health.

The Vegetarian Society posters, which will appear today on selected London Underground and BR station sites, highlight a week-long orgy of vegetarian food sampling, healthier eating messages and praise for a genuine vegetarian lifestyle.

But with Tesco and Burger King heading this week's sponsors, the message is that vegetarianism today embraces the meat-reducer as much as it does the more committed vegetarian.

According to Unilever's Birds Eye Wall's, the meat-free ready meals sector is now worth £150m, making it the fastest-growing sector in the frozen foods industry.

Virginia Matthews

Kiwi fruit fresh from identity crisis

The former Chinese gooseberry from New Zealand has a new name, says Meg Carter

The New Zealand kiwi fruit is undergoing a personality change. When this year's crop hit British shops at the weekend, it was known as Zespri.

The name change follows an 18-month rebranding exercise designed to differentiate the New Zealand kiwi from its rivals.

"Growers should have registered kiwi fruit as a name when they first grew them in New Zealand," explains Roger Growcott, general manager of Zespri International, the former marketing division of the New Zealand Kiwifruit Marketing Board.

The fruit originated in China where it was known as the Chinese gooseberry, but it was first grown commercially in New Zealand.

A recent survey by Gallup in five markets. International branding specialist, then developed the name.

"We focused on key attributes of the fruit - the fact that it is dull on the outside, but sweet and pretty on the inside. The end result combines connotations of zestfulness and the French word 'esprit,'" says Interbrand UK director Susannah Hart.

The rebranding requires all New Zealand-produced kiwi fruit - some 2m a year - to be called Zespri. Each will carry a sticker and packaging and promotional materials will now be branded Zespri New Zealand Kiwi Fruit.

Tim Jackson • On the Web

Idea in search of a market



Nathan Myhrvold, Microsoft's chief technology officer, describes it as "screwing your best customer" - the idea of charging for information one article at a time, instead of by the issue or by the subscription. Myhrvold's argument is that selling piece by piece is counter intuitive because it favours new users over old and small clients over large.

Yet that is the core of the business due for launch next month, IdeaMarket, an internet startup in Austin, Texas, plans to sell newspaper articles, fonts, pieces of sheet music, cartoons, crosswords, algorithms and wood-working plans one-by-one. Prices will range from 95 cents for a recipe to \$1,000 for a piece of market research into internet use. IdeaMarket arose when Bill Gross, a software entrepreneur, found himself lying on a beach in Hawaii wanting a piece of information, and "irritated" by "hell" that he could not get it.

Talking to Jim Seymour, a veteran computer journalist, Gross decided to set up a business to sell information over the Web. Seymour, now the company's chief executive officer, has since been joined by Peter Lewis, a senior technology writer

from the New York Times.

Today the company has 18 staff and is raising venture capital. So far, it does not have a product. Its website (www.ideamarket.com) offers an early taste of the service that might be on offer, and a full-scale beta version will begin testing shortly. The commercial launch of the service is due on July 1.

The service is simple to operate. To find information, you either search for it using keywords, or drill down through a hierarchy of categories.

Each piece of intellectual property can be previewed in part, and a scoring system reveals how many other people have bought it and how highly they rated it. If you like what you see, you can buy it immediately online with a credit card.

IdeaMarket passes between a quarter and half of the proceeds to the creator of the work. These terms are more attractive than those offered by traditional print publishers, but still give IdeaMarket handsome margins.

I found the website hard to navigate, and too heavy on frames and unnecessary graphics. But these details are more interesting than whether the business idea itself is well-conceived.

"When you use Altavista (a leading internet search engine), it searches the entire Web and comes back

with the first 20 of 60,000 hits.

"Our premise is that we can take people to information very swiftly, as our team of editors here has already vetted it," says Lewis.

"We'll only offer the ten best software utilities, or the five best articles on creating employee stock incentive programmes."

But Web users, flooded with information that is free, are notoriously unwilling to recognise what some information is worth paying for.

Lewis claims that some media have made a successful transition from free to paying, citing cable TV and free newspapers as examples. But the businesses that have successfully sold pure information on the Web so far tend to be either brand names such as the New York Times, or niche players.

What of the problem identified by Microsoft's Myhrvold - that paper-view makes less sense than download? It is easier to get a client to make a single \$10 buying-decision than to spend 10 cents 100 times.

That is partly why magazines prefer subscriptions. But the IdeaMarket team is convinced that technology is changing the economics of publishing.

"We're publishers trying to become computer geeks, not computer geeks trying to become publishers," explains

tim.jackson@pobox.com.

Warning: messages are ignored

Cigarette makers may breathe easy, writes Richard Tomkins

More than 30 years after the first health warnings appeared on cigarette packs in the US, a new form of wording has started to appear on one company's products: "Warning: smoking is addictive".

The decision was taken by Liggett, the smallest US tobacco company, which broke away from the rest of the US tobacco industry and agreed to carry the warning as part of a pact with anti-tobacco litigants.

It is the first time that any US cigarette maker has

openly admitted that smoking is addictive.

The warning has already begun to appear on the front of Liggett's L&M cigarette packs, and will spread to Chesterfield, Lark, Eve, and other US brands during the next two months. It will not appear in other countries because Philip Morris holds the international rights to Liggett's brands.)

Judging by New York smokers' reactions to the message, however, it seems destined to have as little impact as the health warnings that appear on the



Wasted breath: Smokers seem to ignore small print

sides of Liggett's packs.

"People do what they want. They know smoking's addictive, but they do it anyway," said one Manhattan smoker.

A young unemployed woman said: "When you start smoking cigarettes, you're not buying packs; you're bumming them one by one. So you're not going to see the warning till you're old enough to buy them in packs."

A young male smoker agreed: "By the time you see the warning, it's already too late."

FTid - The Internet Directory

All these can be accessed via hyperlink directly from the Financial Times at <http://www.FT.com> Internet Directory

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BUSINESS TRAVEL

Good manners and stamina will help you in Tokyo, says Nigel Page

Acceptable to polite society

For the first-time business traveller to Tokyo, there are few obvious signs of Japan's recession. The sleek shoppers' paradises around Ginza, Shibuya and Shinjuku are thronged with well-heeled crowds; restaurants, bars and hotels are packed.

But behind the chrome and smoked glass, Tokyo is in shock. Bankruptcies, once unheard of for larger companies, are a fact of life; bad debts undermine financial institutions; and corporate scandals dominate the media.

Japan's economic problems have prompted a gradual sea change in business, society and politics. The cult of the salaryman, the loyal blue-suited champion of postwar growth, is fading. Foreign investment, foreign retail and foreign thinking are positively encouraged.

Tokyo can be bewildering. It is enormous, sprawling for miles in every direction and home to about 12m people - Greater Tokyo has a population of nearly 30m. It is extremely modern and relentlessly fast-moving; overhead expressways and railway lines split the sky; the pavements, the trains and the subways are packed.

This is the first impression, but like much else in Japan, it hides a more complex reality. As a paean to end-of-millennium urbanism, Tokyo reigns supreme. But it also hosts a business and social culture still founded on the rigidly hierarchical society of the 17th century.

All the city's leading administrative and commercial districts

lie inside the Japan Railways' Yamanote Line. The areas west of Ginza are more heavily modernised, while east of Ginza, around Asakusa, lingering reminders of the old city can still be hunted down.

For business travellers, it is worth remembering that the two principal business districts are based in Minato-ku and Chiyoda-ku. The districts of Akasaka and Roppongi, famed for its nightlife, are in between, and both make convenient bases, and Akasaka probably counting for more in the prestige stakes.

Although the distances between meetings may not seem great in central Tokyo, traffic snarls and initial confusion over addresses make it sensible to allow plenty of time. Punctuality is much admired - lateness less so.

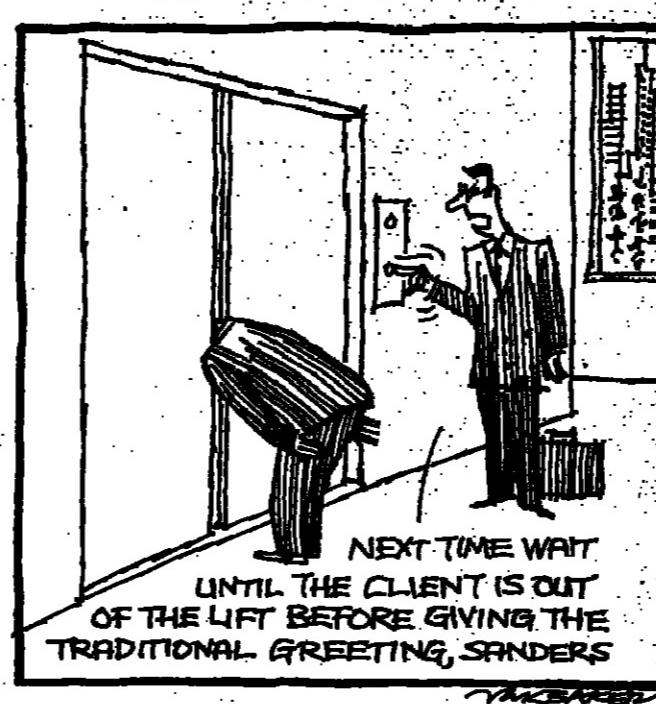
Indeed, rather than falling prey to rampant taxi costs - fares of Y2,000 (£10.50) and upwards are normal for all but the shortest

trips - and gridlock, visitors are best-advised to use the subway. This is cheap: most fares are either Y140 or Y160, and user-friendly, with colour-coding and plenty of English-language signposting. Its only drawback is the large number of exits from most stations.

Japanese is a highly complex language, but rudimentary pronunciation can soon be picked up. In any event, most Japanese and both make convenient bases, and Akasaka probably counting for more in the prestige stakes.

Business etiquette is crucial and still closely adhered to throughout most of corporate Japan. Business cards (*meishi*), preferably translated into Japanese on the reverse, are essential and their exchange constitutes a ritual opening to all business meetings.

Steve Lewis, a partner in law firm Denton Hall's Tokyo office, explains the protocol for business meetings: "For *gaijin* [foreigners]



it is more acceptable to be fairly direct and the Japanese expect this of them, to an extent. Knowing when to keep silent is, however, important."

And according to James McKeand of the Tokyo office of law firm Freshfields: "Don't make the mistake of thinking that 'Yes' necessarily means yes 'No', on the other hand, means no."

"It is a polite society: be polite.

But you are not Japanese, so don't try to be."

Expect to be entertained at some length - business negotiations typically involve extended evenings in restaurants, bars and nightclubs - and stamina is an asset. It is important to wait to have one's glass filled by one's companions, rather than helping oneself.

"A one-off visit here will not be enough to tie anything up - be prepared to take the time to chalk length the received wisdom of doing business in Japan."

can be stiff, but food will generally be excellent and very fresh. Chopsticks should not be stuck upright in the rice bowl, as this is how food is traditionally offered to the dead, and it should be remembered that an invitation for an evening out means the host will definitely be paying.

For business travellers, a long-term view is important - sustained commitment is expected, especially where the incoming business is not well known.

Japanese executives are rightly sceptical of *gaijin*'s intentions and will want persuading that their potential partner does not intend to pull out at the first opportunity.

Doing business in Japan is much easier today than it was five years ago and Japanese corporations are increasingly open to foreign suppliers.

Charles McFee, vice-president Asia/Pacific for Virgin Atlantic, the UK airline, opened its Tokyo office in 1989, and is seeing commitment pay off - the percentage of seats filled is the highest of any European carrier to Japan.

He advises detailed preparatory research as essential for business success: "Everyone out here for the first time is amazed by the amount known about them by their Japanese counterparts. They have taken the time to do the research and doing the same thing before arriving here pays dividends."

"A one-off visit here will not be enough to tie anything up - be prepared to take the time to chalk length the received wisdom of doing business in Japan."

The survival guide

- Accommodation: Be prepared for high prices, all of which exclude tax which adds about 18 per cent to the bill.

A room at the Imperial Hotel, which overlooks the palace, costs from Y20,000 (+813 3504 1111). Other five-star hotels include the ANA Hotel Tokyo, with singles at Y24,000 (+813 3506 1111) and the New Hotel Okura, from Y26,000 (+813 3268 1111). The *ozan*, or traditional inn is a good alternative.

- Health: Hygiene standards are high in Tokyo and medical facilities are widely available. Tap water is drinkable and there are no mandatory immunisation requirements.

- Getting around: Getting from Narita Airport to downtown Tokyo need not cost \$80-plus in a taxi - there are cheaper and quicker alternatives. The minibus service covers most central hotels, and can be booked on arrival. Allow 90 minutes to two hours, depending on traffic, and fares should not exceed Y2,900. The JR Narita Express train takes (precisely) 53 minutes to Tokyo central and costs Y2,900. The privately run Keisei Line also runs services into Tokyo.

Travel News Roger Bray

China travel comes

To the joy of flying Chinese from London to New York, the airline provided you with a flight to the USA. Now, the airline has cut flight times from London to Beijing to 12 hours, making the journey at a reasonable price.

China Southern Airlines, based in Guangzhou, has cut the round trip price to Y25,500. One-way flights from Heathrow cost £1,200, but you can go via Paris or Hong Kong. Air France now has flights from Paris to Beijing, in the same way but the return depends on the connection rate.

Sydney shocker

It is not just the cost of airfares that has been cut. The airline has reduced its prices by 10 per cent for its Sydney-based flights to Southeast Asia. The move comes as part of a plan to attract the lowest priced corporate customers to the city and Australia in the hope of increasing revenues.

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Home-comfort view

The interior of an armchair with a reclining backrest is the new feature of the new generation of mobile homes.

Mobile homes are becoming more popular as a way of getting away from the city. The new generation of mobile homes are designed to be more comfortable, with a reclining backrest.

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Lufthansa lounge

The new Lufthansa business class lounge in Frankfurt has several large

rooms but pride of place goes to its self-cleaning saunas, writes Alan Cohen.

Passes the flush toilet and a robotic swivel clamp on the seat, which revolves 360 degrees as it is disinfected.

Those wishing to work there are phones which double as internet access points. The screen and keyboard are built into the telephone.

There are also

business and modern

lounge facilities.

In the workstations,

Lufthansa caters for

those on very long journeys.

There are a couple of showers and a darkened

sleep room with four

reclining chairs. And if

your mission is to relax

then the lounge even

has a paper shredder.

Two similar lounges will

open inconcourse B at the

end of the year.

Likely weather in the leading business centres

Mon Tue Wed Thu Fri Sat Sun

London 20 21 22 23 24 25 26

Paris 20 21 22 23 24 25 26

Frankfurt 20 21 22 23 24 25 26

Brisbane 20 21 22 23 24 25 26

Perth 20 21 22 23 24 25 26

Singapore 20 21 22 23 24 25 26

Hong Kong 20 21 22 23 24 25 26

Tokyo 20 21 22 23 24 25 26

Beijing 20 21 22 23 24 25 26

Shanghai 20 21 22 23 24 25 26

Seoul 20 21 22 23 24 25 26

Sydney 20 21 22 23 24 25 26

ARTS

OPENINGS

WURZBURG

The annual Modern Art exhibition in the historic German town begins on Saturday. Over the following three weeks, the Scottish Chamber Orchestra, the Bamberg Symphony Orchestra, pianist Robert Levin and other distinguished visitors will give concerts in the Residenz, an 18th century palace decorated with replicas of ceiling paintings.

DROTTRINGHOLM

The beautifully preserved 18th century court theatre near

Life, comedy, the world, according to a lovable maniac

Nigel Andrews meets Jerry Lewis, the 1950s dysfunctional innocent, the performer filmmaker, the perfectionist

On minute to three, intones the voice from the hotel hallway, announcing its approaching owner's perfect punctuality. Then in come the face and body. From the red V-neck pullover with zig-zag patterning (foul, very 1950s) to the cleft chin, grown-up baby face and carefully lubricated swirl of hair, the looks are unmistakable. This is the man I and tens of millions grew up with.

For a decade after the war Jerry Lewis was the funny half of pantomime horse known as Martin and Lewis - at their peak in 1952 the world's top box office stars. For almost 10 years after that he thrived as a one-man show, writing, directing and starring in such masterclasses in mayhem as *The Bellboy*, *The Ladies Man* and *The Nutty Professor*.

Here and in the films he made for director Frank Tashlin (*Cinderella*, *The Disorderly Orderly*) Lewis was comedy's gift to the baby boom generation. His message was that of part of us never grows beyond babyhood: we stammer and stumble, we look on the "adult" world with eternal cradle-level wonderment.

"Frank and I had the same cartoon mind," Lewis says. "We respected each other's awareness of the human condition and how these people would become cartoons and how the jokes would come from the follies and foibles of man."

It was child's-eye comedy. But real physical dexterity and mental wit also went into this dysfunctional innocent who bumped into scenery, couldn't get the girls and spoke, under stress, in a scrambled syntax somewhere between Joyce and "The Jabberwocky".

"The language thing just came up and I recognised that it was childlike. Adults don't do it because they make sure they're well-prepared, they rehearse themselves in their own minds. They'll rehearse 'How do you do?' before they meet someone. Adults cover their ass, children don't. They don't plan, they just do."

The historic 1960 contract Lewis signed with Paramount plus total control over his films plus 60 per cent of their profits -

made him the most powerful performer-director west of the Atlantic. No less startling was his approval rating east of the Atlantic. Critics wielding Gallic polysyllables acclaimed him not just as a box-office high roller but as a major artist of modern cinema. "The French, for Christ's sake, I've been arguing with them for years," exclaims Lewis. "No, I didn't mean that! I'd say, 'no, that was not my intention.' Jesus, you French frag basters!" - amiable mock savagery - "I made him the most powerful performer-director west of the Atlantic. No less startling was his approval rating east of the Atlantic. Critics wielding Gallic polysyllables acclaimed him not just as a box-office high roller but as a major artist of modern cinema."

"I loved the man. He was the handsome straight man, I was the monkey. I didn't mind. He was my hero."

"But it's inevitable that two factions will separate from such closeness. I broke up the act. I was responsible for it being over. When you have a bombastic individual working alongside you, that's where the eyes go. Jerry this, Jerry that, Jerry the writer, creator, funny guy."

"He needed some identity, to know I was going to do it."

"I was responsible for it being over. When you have a bombastic individual working alongside you, that's where the eyes go. Jerry this, Jerry that, Jerry the writer, creator, funny guy."

"I'm nice to be flattered, though; especially since Lewis has had less happy confrontations with public perception. Scandal-hungry commentators spent years asking if one of Lewis's most famous screen characters, the vain and arrogant crooner Buddy Love in *The Nutty Professor*, was a poison pen portrait of ex-partner Dean Martin.

"Ridiculous," he says. "I wrote about the ugliest, most mean-spirited human being I could write about. What troubled me was how did I know all of that? There's a part of me in Buddy Love. You press the wrong button and I'll show you that other part."

"The human condition is that each of us gets up every morning prepared to seduce the world, so that they accept us and acknowledge us as something important. What I was doing in *The Nutty Professor* was taking a classic story, a comic Jekyll and Hyde, and finding the monster in the man."

"But never mind R.L. Stevenson - for a classic story of this century, what better than that of Martin and Lewis themselves? The miracle partnership followed by nightmare breakup. Then soaring solo careers."

Lewis hasn't often talked about Martin, but now he decides to. "Dean had the most brilliant comic sense I ever saw in my life. I would say to him after a show or rehearsal, 'How did you know I was going to do that? I didn't

Kodoguri from the Meiji period. The pieces are drawn from a number of collections, including those of Edmond Michotte and Jean-Ernest van den Broeck; to Sep 1. Palais des Beaux-Arts Tel: 32-2-5078200.

● Alberto Burri: retrospective exhibition of work by the Italian artist who began painting while a prisoner of war in Italy. Burri uses found objects such as rusted metal and burnt wood in his work; from Jun 6 to Aug 17

and Mahler; Jun 4

JERUSALEM

EXHIBITION

Israel Museum Tel:

972-2-5708811

● Empress of the Sultans: Ottoman Art from the Collection of Nasser D. Khalili; exhibition of Ottoman art revealing the artistic heritage of a dynasty which spanned more than six centuries; from Jun 2 to Jun 29

LONDON

CONCERT

Purcell Room Tel:

44-171-9604242

● Richard Jenkinson: performance by the cellist accompanied by pianist Benjamin Frith. The programme includes works by Beethoven, Prokofiev, Bridge and Castelnuovo-Tedesco; Jun 3

EXHIBITION

Tate Gallery Tel:

44-171-8878000

● Hogarth The Painter: exhibition marking the 300th anniversary of the birth of the British painter. His initial fame and influence rested on his popular engravings, but this display highlights his achievements as the leading painter of his age. The Tate's collection is displayed in its entirety together with more than a dozen loans; to Jun 8

THEATRE

London International Festival of Theatre Tel: 44-171-4903664

EXHIBITION

Le Sorbonne Tel:

23-31 42 62 71

● Choeur et Orchestre de l'Université de Paris-Sorbonne: with conductor Jacques Grumberg and pianist Marie-Joséphine Jude in works by Brahms and Schubert. Part of the Festival de Musique en Sorbonne, at the Grand Amphitheatre; Jun 3. Musée du Louvre Tel: 33-1 40 20 50 50

● Trios Avec Piano: with pianist

EXHIBITION

Musée de l'Orangerie Tel:

44-171-9604242

● Alberto Giacometti: display of over 60 works by the Swiss sculptor; to Jun 28

EXHIBITION

Musée du Louvre Tel:

33-1 40 20 50 50

● Musée de l'Orangerie: with pianist

EXHIBITION

Musée de l'Orangerie Tel:

44-171-9604242

● Musée de l'Orangerie: with pianist

EXHIBITION

Musée de l'Orangerie Tel:

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EXHIBITION

Musée de l'Orangerie Tel:

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● Musée de l'Orangerie: with pianist

COMMENT & ANALYSIS

Crisis proportions

John Burton and Peter Montagnon on the implications of North Korea's food shortage

Viewed across a high-barbed wire fence along the heavily fortified border, North Korea appears secure in its mountain fastness. The hill opposite the South Korean army post is dotted with camouflaged bunkers, while hidden speakers blare out propaganda denouncing US imperialists and the "puppet regime" in Seoul.

But Seoul's favourite guessing game - "When will North Korea collapse?" - is taking on new urgency as Pyongyang's food crisis approaches famine. The fate of North Korea's answer could prove to be of importance for the region's stability, especially that of South Korea.

Contrary to popular assumptions, most experts believe the leadership of Mr Kim Jong-il will survive the food crisis. Reverence for his father, the late President Kim Il-sung who founded modern North Korea, runs deep in the country's psyche, giving the younger Kim almost the hypnotic power of a cult leader.

Entrenched nationalism and a Confucian respect for authority mean there is little chance of a popular revolution. If the regime is threatened, the challenge will come from the disaffected middle ranks of the military and the bureaucracy, troubled by loss of economic and military strength. Some western diplomats say the risk that Pyongyang might lash out in a military attack on Seoul, though still distant, has increased.

The few travellers to the country report that people are eating wild grass and tree bark to supplement meagre daily rations of as little as 100 grammes of grain - barely a quarter of the normal nutritional requirement for adults. "It's like an entire nation dying of anorexia," says one western diplomat in Seoul. US intelligence reports estimate that 100,000 people have already died from starvation or related diseases this year.

Two years of massive floods dealt a crippling blow to the North's agriculture, already suffering from over-worked fields, lack of fertilisers and a shortage of fuel. The country's collapsing economy, which has shrunk at an annual average rate of 4.3 per cent since 1990, has exacerbated the problem.

Most South Korean and US officials predict that the food

shortage is certain to become even worse this summer. This could provoke a mass movement of refugees into neighbouring China or bring about political anarchy in North Korea.

The most alarmist scenario is that a paranoid Pyongyang leadership, fearing that the US and South Korea are exploiting the food shortage to eliminate North Korea, will launch a pre-emptive attack against the South. Recent Northern defectors have spoken of persistent rumours that Pyongyang will go to war between July and October.

But the food shortage might equally have positive political consequences. The looming famine has forced North Korea to consider accepting a US-South Korean proposal for peace talks that would bring a formal end to the 1950-53 Korean war. Pyongyang hopes a promise of participation in such talks will lead to increased supplies of free food from abroad.

Much will depend on the international response to the catastrophe, which has until now been meagre because of



Kim Jong-il (right) has forged close links with the military

officials of the ruling Korean Workers' party.

The growing influence of the military worries observers. "If you were a general and you had a choice between seeing your troops starve to death or die gloriously in war, what option would you choose?" asks one US official.

Although a North Korean attack on South Korea is regarded as suicidal by military experts, Seoul - with a population of nearly 11m - is within range of North Korean artillery and missiles. A senior North Korean defector recently warned that Pyongyang was prepared to "scorch" Japan to deter US military reinforcements coming to the aid of South Korea. "How bad would a war be? Just use your imagination," says one US military intelligence officer.

Huge supplies of overseas food aid might defend the potential crisis. But humanitarian aid being arranged by the United Nations and Red Cross is considered inadequate. The US, South Korea and Japan have offered large-scale food aid, but not until North Korea accepts the proposed peace talks. Pyongyang wants food supplies before agreeing to the negotiations.

"We believe that North Korea should change its national priority to feeding its people first instead of the army," says Mr Baek Ki-moon, the national security adviser to Mr Kim Young-sam, the South Korean president. But an insecure North Korean leadership is likely to regard such a proposal as weakening its defence capability in the face of a perceived US threat. "North Korea is not very confident about its power," says Mr Park.

China, which has emphasised its desire for stability on the Korean peninsula, might provide a way out of the diplomatic impasse by providing food supplies to its North Korean ally.

However, even if famine is averted this year, a similar situation is likely to recur in the next few years. Unless North Korea undertakes drastic reforms akin to those in China or Vietnam, it appears headed for economic collapse. South Korea, which already has foreign debt exceeding \$100bn, might then have to pick up a tab it is ill-placed to afford.

As in other markets, the rich pickings seem likely to go to early investors bold enough to invest before competition erodes the high-risk-adjusted returns now available.

Frank Knowles, senior high yield analyst, Merrill Lynch London, 25 Ropemaker Street, London EC2, UK

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 873 5838 (please set fax to "Editor's desk") or e-mailed. Letters are also welcome on the FT web site, <http://www.FT.com>. Translation may be available for letters written in non-English languages.

Eastern Europe Marshall Plan would give boost to west

From Sir Fred Catherwood

Sir, I fear that your views in your editorial "Marshall revisited" (May 29) are much too complacent. Private investment may be part of the answer for the best of the central European economies but such success as they have had cannot be a model for Russia and Ukraine.

Nato won the cold war

because it forced the Soviet Union to match every new generation of cold war weaponry, until half its industry was engaged in armaments and the other half could no longer sustain it. But it is not possible for it to convert this huge armaments industry and find jobs for its workers without capital and it is not possible for foreign companies to invest on any scale without a workable system of commercial law which protects their rights.

The last European parliament, after extensive consultations, gave an unprecedented

unanimous vote for a Marshall Plan for eastern Europe. Since no western country was prepared to raise taxes to help, the parliament suggested that it be financed by a conversion of western defence industries sufficient to provide the equipment for the conversion of Russian and Ukrainian defence plants - a mutual disarmament. And the European parliament suggested that the equipment should aim to build the industries which were needed to enable eastern Europe to earn the hard currency to have a self-sustaining export trade. It pointed out that the Marshall Plan was able to impose the conditions needed for both democracy and an open market economy, both of which were vital for a successful transformation of eastern Europe.

The European parliament, in the debate, why Nato now needed to spend \$150bn a year on cold war

equipment, when there was no similarly equipped opponent and it was clearly no use in the local conflicts like Bosnia.

Now that the UK has a new Labour government, it might like to look again at the immense defence budget and ask what it is for and, we might use our good relations with the Clinton administration to put the same question to them. The Marshall Plan learnt the lesson from the failure of Versailles, and concluded it was wiser to make an enemy into a friend than to add shame to the defeat of a proud and powerful nation.

By contrast, the reward for generosity is an opening up of eastern Europe which should give the same boost to western Europe as the opening of the American west did to the US.

Fred Catherwood,
Sutton Hall,
Balham,
Cambridge CB1 6DX, UK

Domination that stifles oil industry

From Mr Bob Ward

Sir, The Offshore Contractors Association blames perceived environmental and safety concerns for the lack of young people attracted to the UK's offshore oil and gas industry, according to your report "Fear over lack of young recruits" (May 27).

However, it fails to recognise that its image also suffers because the sector is overwhelmingly male-dominated.

It is just 10 years since an amendment was required to include the UK continental shelf under the Sex Discrimination Act, after a study for the Equal Opportunities Commission found that there was "widespread - almost universal - discrimination against women" in the UK sector of the North Sea oil industry.

The OCA needs to demonstrate that the prejudice which was rife during the 1980s has been eradicated and that a positive effort is now being made to promote equal opportunities, otherwise the offshore oil and gas industry will continue to struggle in finding young recruits of either sex.

Bob Ward,
7 Stanton Gardens,
Stanton Avenue,
West Didsbury,
Manchester M20 2PT,
UK

The smallest of mentions

From Seppo Raisanen

Sir, In your article "Euro-optimism lifts Seguin hopes" (May 24/25) you quote Mr Philippe Seguin as saying: "The treaty of Maastricht remains a very bad treaty. First because it completely ignores jobs and because it..."

Not quite.
The signers of the Treaty on European Union in Maastricht on February 7 1992 put their signatures to a text of whose length 0.03 per cent is dedicated to unemployment.

Seppo Raisanen,
Castel Des Loups,
Les Selves,
Route de Taradeau,
W. Yorkshire BD1 2QB, UK

Rewards for the bold

From Mr Frank Knowles

Sir, Lex's contention ("Junk bonds", May 15) that the risks of investing in European high-yield bonds is probably higher than in the US seems ill-thought-out.

In fact, the reverse is more probable, as the strong appetite from experienced US investors for recent European issues indicates.

The US high-yield market is relatively mature and so returns have been driven down as investors have competed to buy bonds. In Europe, by contrast, issuers and their advisers must ensure that deals are attractively structured and priced in order to attract investors into an unfamiliar asset class.

We now find that, having gone through this laborious democratic process, one country, France, can set about undermining that decision by first of all demanding a second vote and, when that fails, calling for and getting a further inquiry into duties on imported cotton cloth.

This must seriously call into question the whole anti-dumping procedure of the European Union and the

Anti-dumping procedure called into question

From Mr Peter Booth

Sir, French action on cotton tariffs, as you reported on May 23 ("France reopens wounds on cotton tariffs"), defies belief. Following six months of intense debate analysing all the pros and cons of the original provisional duties on cotton grey cloth imposed by the European Commission, member states voted by nine to six against these duties being imposed for a five-year period.

There is no doubt that, had they not voted against this proposal, thousands of jobs in Europe's textile, dyeing, printing and finishing industries would have been at risk.

We now find that, having gone through this laborious democratic process, one country, France, can set about undermining that decision by first of all demanding a second vote and, when that fails, calling for and getting a further inquiry into duties on imported cotton cloth.

This must seriously call into question the whole anti-dumping procedure of the European Union and the

undemocratic way in which both the Commission and individual member states can ignore or work against decisions.

There must surely be a better way for the EU to conduct its anti-dumping actions and one which would enjoy support by a majority of member states before and not after provisional duties were imposed.

As for the reopening of this specific case on cotton cloth and the involvement during last week of the French President Jacques Chirac, the German Chancellor Helmut Kohl and EU trade commissioner Sir Leon Brittan, one cannot help but feel that this has far more to do with the French general election than the best trade policy for Europe or the interests of its textile industry.

Peter Booth,
national secretary, textiles,
transport & general
workers union,
National House,
National House,
Bradford,
W. Yorkshire BD1 2QB, UK

Michael Carlson on the sports broadcasting contest Clash of the TV titans

The record bid of more than \$350m by Mr Rupert Murdoch's Fox Television for the Los Angeles Dodgers baseball club adds a local dimension to a star war being fought via the telecommunications satellites orbiting the globe and cable systems snaking under the earth.

Mr Murdoch's Dodgers would outstage similar sports-related deals by US broadcasting rivals Walt Disney, whose group chairman is Mr Michael Eisner, and Time Warner. Disney purchased the California (now Anaheim) Angels baseball team last year, and Time Warner owns the Atlanta Braves baseball club and the Atlanta Hawks basketball team through its purchase of Turner Broadcasting.

But beyond the US, Disney's ESPN network and Murdoch's Fox, Sky, and Star networks are battling for domination in the global sports television market. Worldwide, 250m households receive dedicated sports channels via cable or satellite, and the market is growing rapidly.

The conflict is anchored in the US market. Disney gained ESPN in 1985 in its merger with Capital Cities/ABC. The 24-hour sports cable channel, which reaches more US homes than any other cable station, is immensely profitable.

With an inventory of top-flight sport including the National Football League, National Hockey League and Major League Baseball, as well as the top-rated Sports Center news programme, it has sprouted a second channel and come to dominate its erstwhile parent, ABC Sports.

Although few Americans could tell you what the initials stand for (Entertainment and Sports Programming Network), ESPN's brand recognition is so high that Disney has added an

ESPN Sports Bar to Disney-world, and will franchise them across the country.

Fox's purchase of National Football League rights has helped establish the Murdoch operation as a fourth leading network in the US together with ABC, CBS, and NBC.

The channel has added leading sports to its FX cable network - like the original ESPN, a mix of entertainment and sports - which now reaches 35 per cent of US homes. And through its merger with Liberty Sports, Fox Sports Network broadcasts a mix of high-profile local events and national sports news on regional sports networks in nearly 50 per cent of the US.

In Europe, Mr Murdoch and Disney battle tangentially. Sky Sports is very successful in the UK and Ireland, while ESPN is a part-owner of the pan-European, multilingual Eurosport. There is speculation that ESPN will increase its share of Eurosport and "brand" it, but the number of national sports channels following in Sky Sports' footsteps makes increased penetration problematical.

"Our strategy is based on one fundamental," ESPN International's Mr David

Fox's purchase of National Football League rights has helped establish the Murdoch Company as a fourth leading network in the US

Zucker explained to one interviewer, "delivering the best production values in the business".

Buoyed by its vast inventory of US sport, ESPN uses its domestic coverage of many events to form the core of its international services. Typical are ESPN's two African services, Orbit ESPN (North Africa and Middle East) and ESPN Africa (sub-Saharan), whose content includes a hefty dose of US sport.

Like environmental campaigners, Mr Murdoch's strategy has been to "think globally, act locally". Where ESPN pushes a single brand, Mr Murdoch has Fox, Sky, and Star labels for various areas. Mr Tony Ball, who heads both Fox/Sky/Sports in the US and Fox Sports International, is fond of quoting the mantra of Fox supremo Mr David Hill that "sport is tribal" and speaks of the "killer application" of the big events for each market, with different aims for each.

Mr Ball's FSI operates in the contrasting markets of Latin America and Australia. The latter may be the most competitive sports television market in the world. Fox Sports has two channels in Australia, with Fox Sports 2 devoted to the Super League (rugby league) while Fox Sports offers Super 12 (rugby union), football, golf, and boxing.

ESPN's strategy has been equally effective, using a partnership with two networks and Optus Vision, cable to offer Australian rules football, cricket, and US programming.

In Latin America, Ball's first move was to split the network acquired in the Liberty merger into three distinct strands - one for Argentina, one for Brazil, and another for the rest of the region.

Offering the only complete

football package available in the country, the Argentine service has doubled its subscribers since November. The Brazilian service, which begins this autumn, is a joint-venture with TV Globo, which dominates coverage of Brazilian football.

Meanwhile, ESPN offers four Latin American feeds, including ESPN Dos, with a heavy baseball content, aimed at Central America and the Caribbean.

Yet the image of the two giants slugging it out worldwide is belied by their co-operation in Asia. This continent is a vast and problematical market.

Apart from Japan, and cricket in the Indian sub-continent, sport does not drive channels in Asia.

"It is a huge area, and no one sport unifies it, as football does in Europe or Latin America," Mr Ball explains.

ESPN/Satellite Sports Asia is a 50-50 joint venture, in which the two competing services are managed by a single holding company but their channels keep their separate identities. Besides painting economics of scale, the merger has kept escalating rights fees in check, particularly for cricket.

Anti-trust statutes would make such a joint venture difficult in many parts of the world, but with Murdoch launching JSkyB and ISkyB in Japan and India respectively, and ESPN aiming at eight Asian networks by 2000, it has given both groups breathing space.

"Both companies are looking to get the brand out there, but there is plenty of product," says Mr Ball.

"The pie is getting bigger all the time. After all, when I was young you saw sport on the BBC and sometimes on ITV. Now the British viewer is spoilt for choice, and if the boom in viewing is any indication, that's no bad thing."

Is IT worth it?

FT IT Review, Wednesday, June 4.

The next edition of FT IT will examine the role of Venture Capitalists in the IT industry and ask how well their funds have been invested. In addition, there will be regular features such as 'View from the Top', as well as a comprehensive look at enterprise-wide computing.

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No FT, no comment.

COMMENT & ANALYSIS

FINANCIAL TIMES

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Monday June 2 1997

Chirac loses his gamble

When President Jacques Chirac called national elections in France one year early, he was taking a calculated risk with the patience of the French electorate. Last night he appeared to have lost that gamble, and badly.

Instead of returning his centre-right coalition to power in the National Assembly, albeit with a reduced majority, French voters have swung sharply to the left. Mr Lionel Jospin's Socialist party may well be able to govern alone and force "co-habitation" on the president.

It was in many respects a protest vote: a protest against Mr Chirac's apparently cynical manipulation of his presidential prerogative to call an election early, and a protest against the failure to tackle the social ills - unemployment above all - which most concern the population. Those protest votes want not only in favour of the Socialist Party but also to the far right National Front, at the expense of the ruling coalition.

There may have been an element of envy at the way in which the British electorate so decisively voted out the Conservatives and opted for Mr Tony Blair's new look Labour party. Yet Mr Jospin's party does not appear to have reformed itself to anything like the same extent. Indeed, it will be coming to power without a very coherent agenda. But most obviously, the French voters have voted against the government they

had. It was a protest against the political establishment.

It is unclear to what extent the vote was also a rebellion against the government's European policies - in particular its determination to introduce the single European currency. Both left and right have united in recent years on that ambition, although with different nuances. Neither side chose to fight the campaign on its European policies, so the result cannot be considered a clear referendum. But it does suggest a general dissatisfaction with the persistent austerity policies pursued over the last decade to achieve the Maastricht criteria.

Mr Jacques Delors, the most popular figure on the Socialists' side, remains adamant that a Socialist government will press ahead with economic and monetary union. His colleagues say the same, but suggest they will be inclined to relax the strictest interpretation of the criteria on deficit spending. That would suggest a broad Emu, including even a country like Italy. And that in turn could set the future French government at loggerheads with Germany.

Once again, the French electorate has proved law unto itself, and delivered a sharp rebuke to political leaders who presumed too much. And it is France, whose vision of European integration most inspired the single currency, whose voters now have raised new doubts about its creation.

Fiscal virtue

The 1990s have been characterised by a marked reversion to fiscal prudence across the developed world. Yet there are growing indications that Organisation for Economic Co-operation and Development countries are polarising between true believers and short-term opportunists - witness the differences in the electoral debate that have just concluded in France and Canada.

As the Canadians go to the polls today, only one party, the New Democrats, stands for old-fashioned interventionism, and it shows no sign of going anywhere much. The remaining parties are committed to building on the Liberal government's impressive programme of fiscal retrenchment, which has helped deliver the lowest interest rates in three decades, a big decline in public borrowing and close to zero inflation.

In France, by contrast, the right of centre has offered only modest economic reform, while the time-warped Mr Lionel Jospin, on the left, is proposing to spend his way out of France's high unemployment and to soften the rigours of the Maastricht treaty. He is not alone, in continental Europe, in promoting this atavistic vision.

In Italy the hardliners in Reconstructed Communism are holding the Olive Tree coalition to ransom over proposed cuts in pensions and social security.

Slav relations

The friendship treaty signed by President Boris Yeltsin of Russia and President Leonid Kuchma of Ukraine at the weekend is an overdue recognition of reality. Whether Russian nationalists like it or not, Ukraine has existed as an independent entity since the collapse of the former Soviet Union in 1991. The treaty commits both sides to respecting each other's territorial integrity, and confirms that the existing border between them cannot be changed. That is a vital step to regional stability. So far, so good.

Moscow remains the dominant partner in the relationship between these two Slav nations, but it should not try to bully. Both are in a sorry economic state. What they need most is to revive their trade relations and liberalise their economies. They are each other's natural market places and each needs the other to be prosperous.

On that score, Russia has made the most progress, in spite of its own confused reform process. Ukraine retains a state-dominated and corruptly regulated economy, which shrank by 10 per cent in 1996 and continues to contract. Liberalising reforms have come to a standstill. Mr Kuchma must use his deal with Russia as an opportunity to resume that reform process. For sovereignty without prosperity could prove short-lived indeed.

Independent also sabotaged the

not an easy deal for either side, and their parliaments could yet reject it. They would be foolish to do so.

Ukraine has been sensible in its security relations with its neighbour. It has renounced the nuclear weapons left on its territory, and transferred them back to Russia. And it has not openly sought membership of Nato, knowing that would infuriate Moscow. Instead, it is developing the closest possible partnership for peace relations with Nato short of membership. So far, so good.

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A huge European project stands on the brink of extinction because of deep problems with the German government's budget. The project in question is not the euro, but the Eurofighter, a £40bn (\$65.2bn), four-nation attempt to build a next-generation combat jet for the British, German, Italian and Spanish air forces.

Meetings this week could decide the fate of the aircraft, which has the mixed fortune of being Europe's largest industrial programme: a 20-year defence engineering effort equivalent to the construction of four Channel tunnels. If there is agreement, contracts for production of the Eurofighter could be signed quickly; if talks fail, the much-delayed programme will slide further towards oblivion.

On Wednesday, when Mr George Robertson, the new British defence minister, meets Mr Volker Rühe, his German counterpart, Eurofighter will be top of the agenda. On Friday, Mr Tony Blair, the new British prime minister, will meet Mr Helmut Kohl, the German chancellor, for their first one-to-one summit. Eurofighter will also be on the agenda here, with Mr Blair likely to urge Mr Kohl to resolve the impasse over the aircraft.

Eurofighter is in trouble for much the same reason that the euro is under pressure. Germany's ballooning budget deficit threatens to go through the 3 per cent of gross domestic product ceiling set by the Maastricht criteria, thereby excluding the country from European economic and monetary union. To head off the threat, Mr Kohl has been cutting budgets: defence, never a popular area for spending in Germany, has been shown of DM2bn (£1.1bn) in 1997.

According to Mr Rühe, this means that Germany cannot afford to proceed with the next phase of the Eurofighter unless more money is found from elsewhere in the federal budget.

Eurofighter needs additional cash because the programme has reached one of its critical points. Funding for the £12bn development phase of the aircraft is in place, and the programme itself is well advanced. The principal companies involved - British Aerospace, Daimler-Benz Aerospace, Alenia of Italy and CASA of Spain - are ready to set up the production lines to manufacture the finished aircraft.

However, building the factories and buying the tooling needed for manufacturing will cost the partners £4bn over the next four years. This bulge in spending coincides with the squeeze needed for Eurofighter.

Germany's share of this so-called production investment spending is a little more than DM3bn, a relatively modest sum by the standards of the programme. The shortfall in the defence budget to pay for it is an even smaller DM2bn, spread over four years.

Mr Rühe, keen to protect his budget from further attack, has said he will axe other defence programmes if he has to find that DM2bn. To make his point he threatened to pull out of the Helios II spy satellite programme with France, a project close to Mr Kohl's heart. He also suggested that the additional Eurofighter funds should come from the treasury.

Even if the programme were approved then, Eurofighter's industrial partners say that keeping the teams of engineers waiting would add substantially to costs. Critically, it would also further delay the date by which Eurofighter could be exported.

Given those prospects, the other partners could elect to press ahead without Germany, or decide to move on and include the Germans as sub-contractors later if they do eventually decide to buy. If they do, the implications for the rationalisation of

	Total cost: £40bn of which...	Development: £12bn	Production investment: £4bn
	Share of work	Planned aircraft purchases	Employment
UK	38%	230	Direct Indirect
Germany	30%	180	20,000 20,000
Italy	20%	130	17,500 17,500
Spain	12%	87	17,500 17,500
Total	100%	627	75,000 75,000

Source: EADS

the European defence industry, and for Daimler-Benz, would be serious.

At worst, the programme might not survive the shock. The likely result of this would be that all of Europe's air forces would buy US jets, with its companies acting as final assembly plants for the US aerospace giants. Even if Eurofighter survived with three partners, the loss of Germany would wound rationalisation efforts, since the aircraft is one of the few axes around which consolidation of the defence aerospace sector can turn.

On present planning, Eurofighter and Airbus will account for the vast bulk of both BAe and Daimler-Benz Aerospace's turnover in the early years of the next century. Bringing the two companies together would make management of their civil and military businesses easier, and sharply reduce costs by eliminating duplication. Talks to this end have begun. However, if Daimler-Benz were out of Eurofighter, or if it were a Johnny-come-lately minor partner, large areas of potential overlap would disappear, and BAe might look for partners elsewhere.

With Mr Kohl keen to respond to Britain's newly positive approach to Europe, and with the pressure to prevent an industrial pile-up mounting, Mr Waigel and Mr Rühe have been encouraged to cut through the hindrance in time for this week's summit. Advisers close to the German defence ministry suggest that a way out may have been found, though no firm deal has been struck.

A proposal being mooted in Bonn suggests the following.

From the year 2000, Daimler-Benz is due to repay the German government launch aid it received for development of the current generation of Airbus airliners. If those payments were accelerated to next year, it would increase German government income, giving it more room for manoeuvre.

The vanishing DM1bn might reappear from Mr Waigel's budget, together with modest cuts in the defence ministry's spending on ammunition and Leopard tanks. Add some political will from the chancellor, and a way forward might have been found.

But all sides are keen to stress that this is not yet a solution. None of the German participants has agreed and, even if the outline proposal is presented to Mr Blair on Friday, it would still need approval by the German cabinet, probably next month.

The proposal would also need ratification by the German parliament, which has been very hostile to the Eurofighter in the past. A vote could take place in September, though with the Free Democrat party - a small but vital element of Mr Kohl's governing coalition - tilting towards hostility to the aircraft, the outcome would be close.

If Mr Kohl does put the proposal forward this week, it will have been in response to an uncomfortable set of forces and the timing of the summit. But the chancellor would still have his need to move fast to persuade potential customers to buy rather than wait for the next model along; another 18-month delay now would sharply narrow the slender export window.

Germany's partners are particularly exasperated because potential export customers are keen. The United Arab Emirates, which is looking for up to 80 combat jets, recently put Eurofighter back on the list of contenders having earlier rejected it. Norway has narrowed its choice to Eurofighter or the Lockheed F-16. Australia and Saudi Arabia are also said to be interested.

Given those prospects, the other partners could elect to press ahead without Germany, or decide to move on and include the Germans as sub-contractors later if they do eventually decide to buy. If they do, the implications for the rationalisation of

programme on the same basis as the outgoing government.

Senior British ministers have written to their German counterparts assuring them that the UK's support for Eurofighter is unchanged, and that the aircraft has been exempted from the defence review just begun.

Mr Kohl thus faces escalating pressure on both sides. His bind is made tighter because further delay could cause the programme to unravel if the issue drifts into the autumn, skirmishing ahead of Germany's 1998 federal elections.

These machinations prevented Germany fulfilling its promise to the partner nations that it would unblock Eurofighter funding in the first quarter of this year. Now, with the row about German revaluation of gold reserves escalating, it has become even more difficult for the government to agree spending on a huge defence programme.

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OBSERVER

Envoy falls by wayside

possibility of diplomat Alfredo Manzur Cardella replacing Foresti. It argued that now - with 3,000 Italian troops on Albanian soil - was not the time to send as chief emissary the grandson of Mussolini's ambassador in Tirana during II Duke's ill-fated invasion of the Balkan state.

Never say mai

■ The Organisation for Economic Co-operation and Development may have bitten off more than it can chew in trying to write global rules for foreign direct investment. Since the grand plan was hatched two years ago, negotiators have tried to show for thousands of negotiations haggling over how to put it into effect.

OECD ministers had expected agreement in time for their annual meeting last week, but bowed to the inevitable and extended the deadline by another year. Some officials doubt whether that will be enough. Apart from the technical obstacles, the US, the prime mover, seems to have cooled on the idea while other countries are said to be trying to reopen issues already agreed.

Perhaps the negotiators should have been warned by the difficulties in finding a name for the project. The US got the original idea from President

Fidel Castro himself. He will be allowed the pick barrels to keep on rolling? We'll see.

Dizzy heights

■ Officials in Alberta have a mountain of a problem. After complaints from the local Chinese community, the government has decided to change the name of Chinaman's Peak, in the foothills of the Rockies, so-called because in 1886 a Chinese labourer for Canadian Pacific Railway scaled it for a cent. The government is seeking a more acceptable name. Alberta is also the home of Mt. Man Mountain, Stone Mountain, Mountain and White Mountain, but the province's geographical names programme co-ordinator says these monikers won't be changing unless "enough" people complain.

Bird of passage

■ A runway at Cairo airport was blocked for 25 minutes yesterday when a flock of falcons gathered over the roof of a mosque, which died after getting caught in the engine of a private plane. The mosque had to shut down for 10 hours and remain closed until the birds moved away.

100 years ago

■ On Oct 2, 1900, Britain's Foreign Office described the "dreadful massacre" of 100,000 Christians in the Balkans. The Foreign Office's report said: "The Turks have been guilty of a series of massacres, the most recent and terrible being the massacre of Christians in the town of Bitola, in Macedonia, where 10,000 men, women and children were killed."

■ In 1900, the Foreign Office said: "The Balkans are in a state of anarchy and disorder, and the people are living in a condition of misery and poverty."

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Monday June 2 1997

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Andersen candidate rejected by partners

By Jim Kelly

Partners of Andersen Worldwide, the world's largest professional services organisation, have begun an open dispute over the choice of a successor to the current chief executive by rejecting the candidate put forward by the board.

Mr Jim Wadia, head of Andersen's UK accountancy arm, won a majority of votes cast by the firm's 2,700 partners in 80 countries. But he failed to secure the required two-thirds majority.

The board will announce today that it is now putting forward Mr George Shaheen, managing partner of Andersen's global consultancy business. Last month it rejected Mr Shaheen in favour of Mr Wadia, despite indications that the former was preferred by many partners.

"George Shaheen has demonstrated exceptional leadership as the head of Andersen Consulting," said a board spokesman in New York.

The rejection of Mr Wadia's candidacy undermines the



Wadia: centre of dispute

board's efforts to resolve tensions between the organisation's two separate business units. These are Arthur Andersen, the accountancy firm founded in 1913, and Andersen Consulting which became a separate firm in 1988.

Mr Wadia, who would have been the organisation's first chief executive from outside the US, was closely identified with an internal report which urged partners to preserve a single organisation under the Andersen umbrella. This strategy was overwhelmingly endorsed at a partners' meet-

ing in Paris last month. But the rapid growth of the consultancy wing has led to "turf wars" between the two businesses. While accountancy revenues are growing at around 12 per cent a year, consultancy is producing an annual growth rate of 22 per cent. Andersen Consulting has also begun to outstrip its more traditional sister firm in terms of absolute revenue.

The board, which has an built-in majority on the accountancy side, selected Mr Wadia from a shortlist of two.

The other was Mr Shaheen, who is understood to have won more support than Mr Wadia during informal ballots in Paris. He would be likely to institute reforms such as changing the rules for "income support" which channel profits from the consulting business to the accountancy side.

Mr Shaheen would be the first chief executive from the consulting side. If successful he would replace Mr Larry Weinbach for a four-year term after he steps down in September, having been in office since 1988.

"Such discussion can only be held meaningfully after the general elections," he told the heavily-polluted rally.

Those detained included Mr Raila Odinga, head of the National Development Party, Mr Kenneth Matiba, chairman of Ford-Asili, Mr Michael Wamala, the head of Ford-Kenya, and Mr Paul Muir, a member of the Safina party, still struggling to be registered before the elections.

They were among a group of opposition and church leaders who had staged an officially-banned rally in Nairobi's Uhuru Park on Saturday to call for constitutional changes before the elections, due to be staged by the spring of 1998.

They were released at the end of the rally, an opposition leader said later.

Although only a couple of thousand demonstrators attended the rally, the Kenyan authorities responded with tough tactics, bringing in thousands of armed troops and police, sealing off the town centre and ringing strategic sites such as parliament and the national radio station.

Tear gas was fired to disperse the protesters and during the six hours of rioting that followed scores of shops were looted and cars stoned.

Security forces and demonstrators fought running battles.

As elections approach, Kenya's divided opposition, church and civic groups have stepped up their calls for a range of key laws to be repealed, the presidentially-appointed electoral commission to be reconstituted and the state-dominated broadcast media to be liberalised.

Since promising a constitutional review in 1988, Mr Moi has steadily backtracked and now argues time for reform is too short ahead of the polls.

Russia municipal bond plans cheered by Moscow success

By Edward Luce

International investors have given Russia's first municipal bond an unexpectedly warm welcome, encouraging other Russian cities and regions to bring forward their debut bond issues.

The city of Moscow's three-year \$500m offering last week was priced to yield 3.15 percentage points over US Treasury bonds. But strong investor buying on the secondary markets has since brought it down to just 2.3 percentage points over Treasuries - a premium in line with more established emerging market borrowers such as Argentina, Poland and the Philippines.

Analysts attribute the success of the issue, prompting Moscow to consider a second \$500m offering later this year, to the city's budget surplus and a growing foreign appetite for Russian bonds.

"We were taken aback by the scale of enthusiasm from quite traditional and conservative US and European investors for this offering," said an official involved in the issue. Russian issuers now expected to come to the market during June include the city of St Petersburg, which will issue a \$300m debut eurobond in the next fortnight, and Nizhny Novgorod, which will issue a five-year \$100m bond. The Russian Federation is also planning a second dollar offering of \$300m.

Several regions, including Sverdlovsk, Perm, Samara and the republics of Tatarstan and Komi, hope to follow suit between July and September. Investors are also awaiting a large eurobond from Gazprom, Russia's gas giant, which could total more than \$1bn.

"Investors are excited about Russian paper because the spreads on offer fully compensate for the risk attached to holding Russian debt," said Mr Robert Thomas, head of international fixed interest at AMP Asset Management in London. "But Russia should be careful not to flood the market with too many issues. This could lead to failures."

Russia's Ministry of Finance is reported to be planning to tighten the rules on which Russian borrowers are allowed to tap overseas debt. Currently, municipal and regional borrowers must be net contributors to the Russian budget.

Borrowers must also limit their foreign currency liabilities to 30 per cent of total borrowing, and cap debt interest payments at 15 per cent of their budget, which has limited the number eligible to nine. Analysts believe tighter rules could cut the number hoping to borrow further although the restrictions do not apply to corporate issuers.

says for the Communists and nine for the left-leaning Greens, to give the combined left 331 seats.

The centre-right saw its 484 seats in the last parliament shrink to a total of 245, according to Sofres.

The far-right National Front appeared to have won the southern port city of Toulon, giving it parliamentary representation for the first time since 1988.

Leading rightwing politicians blamed defeat on their poor campaign, which was left rudderless following Mr Alain Juppé's decision to stand down as prime minister in the wake of the centre-right's surprisingly poor performance in the first round of the election on May 25.

Continued from Page 1

night added his voice to calls for a change of approach on Europe.

The Sofres institute's updated exit poll projected that the Socialists and their closest electoral partners would alone win 286 seats out of the 577 seat National Assembly. The same poll predicted 36

Moi turns down calls for reform of Kenyan constitution

By Michael Wrong

Kenya's President Daniel arap Moi yesterday rejected demands for constitutional reform before the country's second multi-party elections and continued a weekend crackdown on the opposition.

Four leading opposition activists were placed under house arrest, following rioting and looting on Saturday which embarrassed Mr Moi while he was playing host to President Benjamin Mkapa, his Tanzanian counterpart.

Mr Moi told 10,000 spectators at the annual Madaraka (Self-Rule) rally in Nairobi that the atmosphere in the country was "not conducive" to reforming the constitution, which critics say heavily weights the electoral system in the ruling Kau party's favour.

"Such discussion can only be held meaningfully after the general elections," he told the heavily-polluted rally.

Those detained included Mr Raila Odinga, head of the National Development Party, Mr Kenneth Matiba, chairman of Ford-Asili, Mr Michael Wamala, the head of Ford-Kenya, and Mr Paul Muir, a member of the Safina party, still struggling to be registered before the elections.

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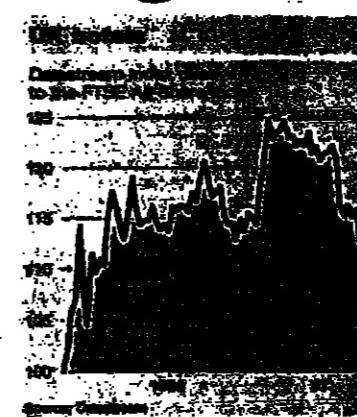
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As elections approach, Kenya's divided opposition, church and civic groups have stepped up their calls for a range of key laws to be repealed, the presidentially-appointed electoral commission to be reconstituted and the state-dominated broadcast media to be liberalised.

Since promising a constitutional review in 1988, Mr Moi has steadily backtracked and now argues time for reform is too short ahead of the polls.

THE LEX COLUMN

Gencor goes global



News that Gencor is considering splitting and listing its base metals activities in London comes as little surprise. The burning ambition to be in the first rank of global mining companies is no secret. But this desire has been frustrated, partly by exchange controls and partly by lack of access to international equity markets - Gencor investors are still predominantly South African. The London listing and the issue of new equity would provide the financial firepower necessary if Gencor is rank with groups like Rio Tinto, BHP and the wider Anglo American group.

Whether by acquisition or disposal, Gencor's management has been an aggressive guardian of shareholder value. This initiative should be no exception. But it is by no means the final piece in the jigsaw. With the South African mining sector in a ferment of reorganisation and new groups in a frantic scramble for assets, there are myriad opportunities for an unsentimental vendor like Mr Brian Gilbertson, Gencor's chairman. At the right price, he may well choose to sell Gencor's gold and platinum operations, which do not match the standard of its other assets. The result? A London-based mining group, with large South African investments. Mr Gilbertson would not complain.

The stronger dollar should mitigate any impact. If there is no surge in room supply, the sector's volumes should reflect economic growth and allow price increases - Stakis managed an 11 per cent increase in room rates in the first half. And these businesses have substantial operational gearing. When Forte shares peaked in 1991, its enterprise value was over 12 times prospective earnings before interest, tax and depreciation. The UK sector is one third lower and should offer some upside.

Real-time auditing

Why wait for the year-end to get your figures checked? According to accountants KPMG, 60 per cent of a company's audit can now be carried out before the end of its financial year. Better technology is helping to drive this change. But so is a switch from looking merely at financial numbers to examining the processes that produce those numbers. Auditors argue that if they are happy with the way a company's systems and processes work they can be more confident about the financial results it puts out.

This concept, loosely called real-time auditing, should bring enormous benefits. By producing better data more quickly, it will help managers and investors make more informed decisions. It should allow companies to nip problems in the bud, particularly in fast-moving markets like financial derivatives. And it ought to catch systematic deceptions like the one at DIY-retailer Wickes, where supplier rebates were being prematurely booked as profits.

As real-time auditing throws up more information about how companies work, investors will need to focus on which bits are actually reliable.

event. For British Airways, say, load factors and customer satisfaction are more important drivers of the share price than the balance sheet value of its land and buildings.

One idea circulating in the US, therefore, is for companies to publicise all their operational data on the internet, allowing people to pick out what they need - but this raises big competitive problems. A more practical approach might be to develop a series of key performance indicators to replace or supplement current statutory financial statements. This will not happen overnight: re-training managers, investors and regulators will be a huge task. But the prize would be a set of accounts giving a much better picture of a company's value.

Venture capital

The restructuring of UK industry has been a boon to venture capitalists, as they have bought up, cleaned up and floated off the neglected bits of large companies. Now that the drive for focus is sweeping across Europe, the buy-out specialists are crossing the Channel; Schroder Ventures has just launched Europe's first \$1bn private equity fund.

And they are promising mouth-watering returns. Schroder Ventures, CINVEN and CVC Capital Partners have all been generating compound annual returns of 25 per cent or more, compared with the 14 per cent a year produced by Europe's stock markets over the past decade. Some of the extra sparkle comes from gearing up transactions with debt. But the return over quoted equities still looks excessive, considering the limited additional risk. After all, these funds have a wide spread of investments and tend to concentrate on established, if undermanaged, businesses rather than blue-sky start-ups.

Why, then, are venture capitalists not inundated with money and competitors? A possible reason is that there are not enough deals around. More likely, UK and European institutions are still too timid - most allocate less than 5 per cent of their funds to "alternative" assets such as venture capital, against the 15 per cent typical for US money managers. Tellingly, 49 per cent of the new Schroder Ventures fund - a European fund launched by a UK house - was snapped up by North American investors.

French left sweeps back to power

Continued from Page 1

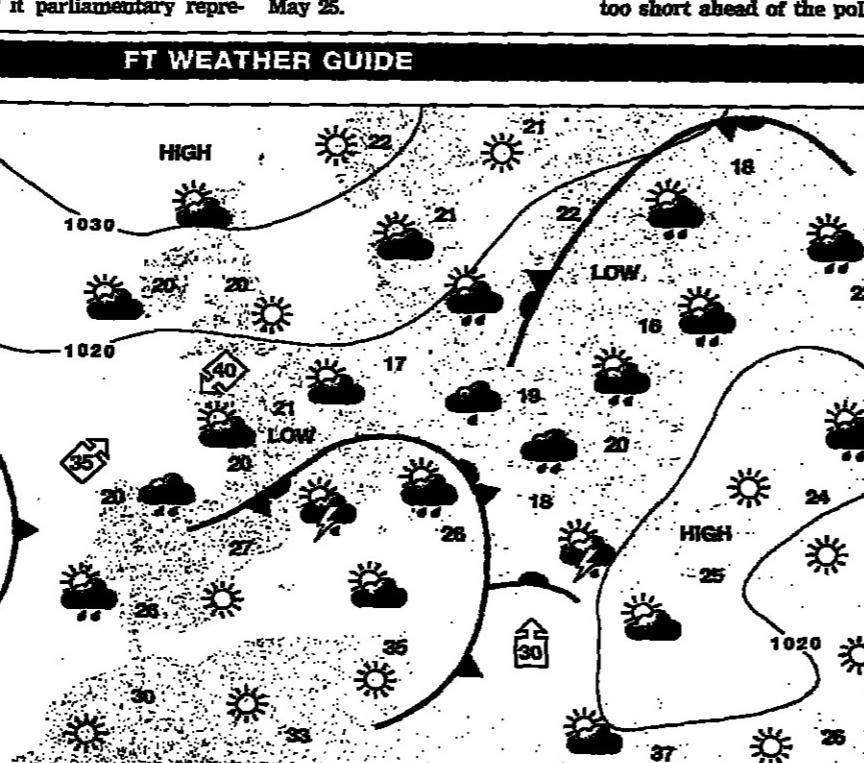
night added his voice to calls for a change of approach on Europe.

The Sofres institute's updated exit poll projected that the Socialists and their closest electoral partners would alone win 286 seats out of the 577 seat National Assembly. The same poll predicted 36

seats for the Communists and nine for the left-leaning Greens, to give the combined left 331 seats.

The centre-right saw its 484 seats in the last parliament shrink to a total of 245, according to Sofres.

The far-right National Front appeared to have won the southern port city of Toulon, giving it parliamentary representation for the first time since 1988.



TODAY'S TEMPERATURES

	Maximum Celsius	Minimum Celsius	Wind force	Wind direction	Temp from	Temp to	Wind speed in KPH
Abu Dhabi	sun 38	fair 13	20	N	Cannes	shower 31	Faro 21
Accra	shower 31	Berlin	rain 13	E	Frankfurt	fair 23	Madrid 18
Agra	sun 27	Bermuda	sun 20	S	Montevideo	sun 24	Rome 14
Amsterdam	sun 20	Bombay	fair 28	E	Gibraltar	sun 24	Paris 14
Athens	fair 25	Brisbane	fair 24	S	Glasgow	sun 20	Monaco 14
Atlanta	shower 24	Buenos Aires	fair 21	E	Hamburg	sun 20	Melbourne 14
Bahrain	fair 18	Budapest	fair 21	S	Helsinki	fair 24	Stockholm 14
Bangkok	thund 37	Brussels	shower 20	E	Hong Kong	fair 20	Toronto 14
Barcelona	fair 22	Caracas	fair 17	S	Honolulu	fair 31	Tokyo 14
Berlin	sun 21	Edinburgh	fair 17	S	Istanbul	fair 23	Tunis 14
Bogota	sun 20	Edinburgh	thund 21	S	Johannesburg	shower 25	Turkey 14
Brisbane	sun 20	Edinburgh	cloudy 14	S	Kuala Lumpur	fair 23	Vienna 14
Buenos Aires	fair 20	Edinburgh	fair 14	S	Lima	fair 24	Washington 14
Bukarest	thund 37	Edinburgh	fair 14	S	Lisbon	fair 22	Wellington 14
Calcutta	sun 38	Edinburgh	fair 14	S	London	fair 21	Zurich 14
Caracas	shower 31	Edinburgh	fair 14	S	Lyon	fair 23	Paris 14
Copenhagen	fair 13	Edinburgh	fair 14	S	Madrid	fair 23	Frankfurt 14
Dakar	sun 20	Edinburgh	fair 14	S	Malaga	fair 23	London 14
Doha	sun 2						

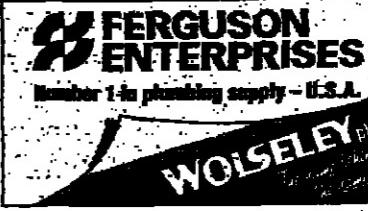


FINANCIAL TIMES COMPANIES & MARKETS

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Monday June 2 1997

Week 23



WOLSELEY

IN BRIEF

Brokers challenge Reuters' system

A group of London foreign exchange brokers are joining forces to challenge the threat to their business from Reuters' electronic trading systems. Four of the biggest foreign exchange "voice brokers", who match buyers and sellers over the telephone, said they would launch an electronic broking system aimed at automating confirmation of deals in the \$1,200bn-a-day currencies market. Page 24

Cathay Pacific counts cost of disruption
Disruption caused by problems with Rolls-Royce engines on its Airbus A330-300s is likely to cost Cathay Pacific HK\$120m to HK\$150m (\$15.5m to \$19.4m), according to the Hong Kong-based carrier. Cathay described the forecast as "a preliminary first estimate" and said it did not take into account the possibility of compensation from Rolls-Royce. Page 25

Bank Leumi lifts profits by 46%
Bank Leumi, Israel's second largest banking group, said a tight hold on costs helped lift profits by 46 per cent to Shk162m (\$47.6m) in the first quarter of 1997. The results followed the successful offering last week of more than 15 per cent of the bank's equity on the Tel Aviv Stock Exchange as part of the government's privatisation programme. Page 25

Singapore Telecom earns \$1.16bn
Singapore Telecommunications, the city-state's largest company, announced an 11.6 per cent increase in annual profits in spite of losing part of its monopoly during the year. A 12.5 per cent rise in international direct dial traffic helped offset narrower margins. Group net profit in the year to March 31 was \$1.16bn (\$1.16bn) on turnover of \$84.2bn, up 10.6 per cent. Page 24

Scottish Media to buy Grampian TV
Scottish Media, the company that owns Scottish Television and the newspaper group Caledonian, has agreed in principle to buy Grampian, its Scottish ITV neighbour, in a deal worth more than £100m (\$163m). Page 24

UK group links with Hewlett-Packard
Chiroscience, the UK pharmaceuticals developer, has announced that its Darwin Discovery subsidiary is to collaborate with Hewlett-Packard of the US to create a system for DNA analysis. Mr John Padfield, chief executive of Chiroscience, said the system would allow a 100-fold increase in the speed of DNA analysis. Page 24

Approval for Enel telecoms venture
The Italian treasury has given the go-ahead to Enel, the state electricity utility, to form a joint telecommunications company partnership with Deutsche Telekom. The new company will have an initial capital of L200bn (\$118m) and will be 51 per cent controlled by Enel, with the remaining 49 per cent held by Deutsche Telekom or its DT Mobil subsidiary. Page 25

Repso to spend \$345m in Argentina
Repso, the privatised Spanish oil and gas group, plans to increase its stake in the Latin American market by spending \$345m on holdings in Argentina. Repsol said the deal would give it control of 700 service stations, accounting for about 15 per cent of the Argentine market. The purchases would lift the group's Latin American refining capacity and raise its production of asphalt and lubricants. Page 25

BT to launch VPN service in Hong Kong
British Telecom is to become one of the first foreign operators to launch a virtual private network service in Hong Kong. The move follows agreements made during the World Trade Organisation accord on telecoms in February. The UK carrier has pledged to launch its service by the end of July. Page 24

Israel Corporation in the red
Israel Corporation, the country's leading investment group, fell into the red in the first quarter with losses in the shipping and oil refinery divisions. Net losses amounted to Shk35.5m (\$10.5m) against a profit of Shk40.2m in the same period last year. Page 25

Halifax could start trading near 800p
Shares in Halifax are expected to begin trading at more than 700p – and possibly nearer 800p (\$13) – when the former mutually-owned savings and loan organisation starts life as an £18bn bank today in the UK's largest ever stock market introduction. Page 24

Indian teleco lifts profits by 23%
Videst Sanchar Nigam (VSNL), the telecommunications company whose recent \$327m global depositary receipt issue was India's largest ever international share offering, lifted net profits by 23 per cent to Rs6.03bn (\$141m) in the year to the end of March. Page 24

Companies in this issue		
31	25	Israel Corporation
Abbey National	25	JCI
Airbus Industrie	25	Jarvis
Alestra	25	Lorho
Andrastra Worldwide	25	MPC
Anglo American	25	National Grid
Arco	25	National Lawrence
Bank Leumi	25	Neftex
Boots	25	NIKE
Bre-X	25	Nippon Credit Bank
British Aerospace	25	Nippon Life
British Energy	25	Nissan Motors
British Telecom	25	Nissan Mutual
CSR	25	RF Fortrac
Casa	25	Railtrack
Cathay Pacific	25	Randgold Resources
Charthouse	25	Repsol
Chiroscience	25	Rolls-Royce
Daimler-Benz Aero	25	Rowthorn
De Beers	25	Singapore Telecom
De La Rue	25	Sokos
Deutsche Telekom	25	Stet
ENEL	25	Telstra
Energia	25	Telecom Serbia
Gencor	25	Thistle
Grampian TV	25	Tullet & Tokyo
Halifax	25	Unified Energy System
Harlow Butler	25	United News & Media
Hewlett-Packard	25	VSNL
Hitachi	25	Vodafone
	25	Warner Bros

Market Statistics		
Base lending rates	25	London recent issues
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Foreign exchanges	25	World Stock Market Indices

Collapsed life insurer's sister companies refuse government requests for assistance

Nissan Mutual rescue in trouble

By Gillian Tett in Tokyo

The Japanese government's attempts to resolve the crisis caused by the collapse of the Nissan Mutual life assurance group received another blow at the weekend after one of its sister groups refused to take part in a rescue scheme.

Nissan Fire and Marine Insurance, part of the same corporate group as Nissan Mutual, indicated it had turned down a request to

inject funds into a new company which would take over Nissan Mutual's liabilities.

Nissan Mutual sent shock waves through Japan's financial sector last month by becoming the first life assurance group to collapse in the country since the second world war. It is estimated to have uncovered liabilities of up to Y300bn (\$2.56bn).

The decision by Nissan Fire and Marine follows similar announcements by Nissan

Motors and Hitachi – also sister companies to Nissan Mutual – that they would not provide financial assistance to the troubled life assurance group.

Their refusal to take part in the rescue is a significant step in Japan, because companies which are part of the same corporate family – or *keiretsu* – have traditionally been expected to provide support for each other in times of crisis.

Although Nissan Motors and

Hitachi are two of Nissan Mutual's largest clients, both stressed last week that they did not believe they had any responsibility to solve the problems at the insurer.

Their position has left the Japanese government and the life assurance industry facing a difficult task as they attempt to prevent the collapse of Nissan Mutual from triggering a broader loss of confidence in the country's troubled life assurance sector.

Some observers fear this will mean policyholders will have to accept losses or higher contributions in the future.

Government officials fear this could undermine con-

fidence in the sector and are trying to persuade the larger life assurance companies, such as Nippon Life, to provide assistance.

However, with Nippon Life also under pressure from the government to help in the rescue of Nippon Credit Bank, the troubled long-term credit banking group, there is reluctance among some of the healthier life assurance companies to take responsibility for the losses at Nissan Mutual.

S Africa mining groups explore future

Gencor London move comes as companies determine to be among the dominant few

By Kenneth Gooding in London

South African mining companies, determined not to be left behind in a world of fast-expanding exploration opportunities, are turning to the London Stock Exchange to help them maintain their challenge.

Yesterday it became clear that Gencor was considering splitting in two and gaining a London quote for its base metal operations.

The move comes as Randgold is putting the finishing touches to a London listing for Randgold Resources, its international mining and exploration subsidiary, possibly early in July.

Meanwhile, JCI hopes to persuade Lonrho to agree to a merger that would produce another substantial mining entity with London as its main market.

Behind these moves is the fear that South African groups might be left trailing behind as their rivals in Australia and North America seize the new opportunities available to international mining companies.

The big South African companies are not convinced that their domestic market will be able to provide all the cash they might need in the race to be among the industry's leaders. Hence the move to London.

Countries around the world are welcoming mining companies as never before. From Argentina to Zambia, governments that once treated mining groups with suspicion now compete for their favours. Many have loosened or abolished their foreign ownership

restrictions and sometimes imposed taxes that previously discouraged companies from exploring or mining in many parts of the globe.

Mining groups are also being invited to bid for mining assets as huge chunks of the industry are returned to the private sector around the world.

Since the start of the 1990s more than half the countries in the world have allowed access to international mining companies and are actively encouraging them to invest. More than 70 countries have

changed their mining laws to make themselves more attractive to foreign companies.

All this is giving big international mining groups an unprecedented opportunity for fast growth. Some observers believe that in 10 to 20 years the mining sector will be dominated by a small number of very big companies. Some South African groups are determined to be among the dominating few.

However, South Africa's exchange controls have been a hindrance.

Until now, only Anglo American Corporation, South Africa's biggest group, has had the relative freedom to grab any opportunity.

Minorco, its 50 per cent owned Luxembourg-quoted subsidiary, gave Anglo a vehicle for non-South African acquisitions. Minorco is now a substantial international mining company in its own right.

While London might seem the obvious market for South Africa groups to turn to for extra equity and debt finance, the rest of the mining industry

has been relying on Canadian stock exchanges, particularly Toronto, to raise new money.

According to an analysis by RBC Dominion Securities, part of the Canadian banking group, mining companies in 1996 raised US\$4bn of new equity on the Toronto exchange, three and a half times that on its nearest global rival, the Australian exchange.

But Toronto's reputation was recently tarnished by scandals, particularly by Bre-X, the small company that claimed to have found the

world's biggest gold deposit only to discover it was a victim of fraud.

Even before the Bre-X affair, Mr Peter Flack, chairman of Randgold, said he preferred London for the flotation of Randgold Resources because it is a serious, long-term company and it is more appropriate for it to list in London.

A move to tap the London market would mark an important step for Gencor, which less than 10 years ago was an unwieldy, bureaucratic conglomerate whose performance and rating were so poor that desperate institutional shareholders drafted in Mr Derek Keys in 1986 to give the business a thorough overhaul.

When Mr Keys left to become South Africa's finance minister five and a half years later, Gencor was a successful, entrepreneurial, decentralised group and its rating had improved substantially.

This gave Mr Brian Gilbertson, successor as chairman to Mr Keys, a solid base from which to tackle growing internationalisation. One option considered was a merger with Lonrho of the UK. But this was rejected because Gencor did not relish the idea of taking on Lonrho's disparate non-mining interests.

Instead, internationalisation was achieved via the \$1.1bn acquisition of the Billiton mining business from Shell. Billiton linked well with Alusaf, the South African aluminium producer that Gencor now owns.

Together Billiton and Alusaf constitute the world's seventh-largest aluminium group and it has long been possible that Gencor would float that as a separate business.

Warner seeks new site for London movie theme park

By Alison Maitland in London

Warner Bros is considering about 40 sites around London for a £225m (\$366.7m) film studio and movie theme park development after dropping its chosen location in Uxbridge, west London.

Warner Bros Movie World, a partnership between Warner Bros, the Hollywood film studio, and United News & Media, publisher of the UK's Express newspapers, said yesterday it was abandoning the site after nearly two years of talks because of planning problems.

The 150 acre site for the Uxbridge development, billed as the UK's biggest single-entry leisure venue, lies in the "green belt" around the UK capital, where development is strictly controlled.

The draft planning application had stirred considerable local opposition. The municipal owners of the site wanted 23 acres set aside as an ecology park. Movie World would also have had to relocate existing sports facilities to adjoining sites, restricting future expansion.

"The constraints on the size and the number of visitors meant the partners were not happy that it had the upside to justify the investment," said Mr Terry Flott, public affairs director for Movie World.

Planning requirements and infrastructure would have cost about £100m and the two partners had already spent "quite a lot of money" assessing the site over the past two years. Projected construction costs had risen to about £250m.

"Some previously rejected sites have changed and new sites have come on to the market," Mr Flott said.

The deal would mark a long-awaited breakthrough by Stet into the east European market after it failed in tenders to buy stakes in Hungarian, Czech and Russian telecoms companies. It would also throw a lifeline to Serbia's cash-strapped Socialist government.

Independent Serbian media said Stet would pay DM1.57bn (\$820m), with DM1.6bn to be paid immediately after signing the contract and the rest

selling off assets too cheaply.

Serbian economists have also questioned the choice of Stet as a partner, noting it was turned down both by Hungary and the Czech Republic despite making the biggest bids for their telecoms utilities. Stet is expected to be privatised this autumn when the Italian treasury will sell its 62 per cent stake.

Concerns have been expressed on the Serbian side that the mooted price is too low.

Although it compares with \$1.78bn paid by a consortium of Deutsche Telekom and America's US 67 per cent of Matav, the Hungarian telecoms group, critics say Stet would be paying almost three times less in terms of price per subscriber.



INVESTMENT BANKING FROM A TO Z

BZ

John T. T. S. D.

COMPANIES AND FINANCE

Cost controls help lift Bank Leumi

By Avi Machlis in Jerusalem

Bank Leumi, Israel's second largest banking group, yesterday said management's tight rein on costs helped bring about a 16 per cent surge in net profits during the first quarter of 1997.

The results followed a successful offering last week of more than 15 per cent of the bank's equity on the Tel Aviv stock exchange as part of the government's

privatisation programme.

European investors bought about 30 per cent of the issue, which was 2.8 times oversubscribed. Mrs Galla Maor, Bank Leumi chief executive, said she considered the heavy foreign investment in the bank to be a vote of confidence in Israel's economy.

Net profits jumped from Shk1.1bn in the first quarter of 1996 to Shk1.62bn (\$47.7m) in the same period this year.

The bank also recorded one-off capital gains of Shk456m during the quarter from selling some of its non-financial holdings during 1996, as required by Israeli banking laws.

Excluding capital gains, net return on equity rose from 6.4 per cent in the first three months last year to 8.9 per cent in the same period this year. Analysts said the bank's results were in line with expectations.

Bank Leumi attributed the rising profits to "growth in the bank's volume of business activity in all fields and stability in expense control". Operating and other expenses fell 11 per cent from Shk1.06bn in the first quarter last year to Shk946m this year.

The sharp rise in profits was achieved despite a significant increase in doubtful debt provisions. Provisions rose 110 per cent from

Shk51m in the first quarter last year to Shk170m this year.

The bank said this included a special provision of Shk75m which was set aside because of the recent economic slowdown in Israel. Israel's gross domestic product grew at an annualised rate of 2.8 per cent in the first quarter of 1997, compared with government projections of 4 per cent for this year.

Bank Leumi's shares rose 2 per cent on the Tel Aviv stock exchange yesterday from Shk5.26 to Shk5.37.

Approval for Enel telecoms venture

By Paul Betts

in Milan

The Italian Treasury has given the go-ahead to Enel, the state electricity utility, to form a joint telecommunications company in partnership with Deutsche Telekom.

The new company will have an initial capital of £200m (\$118m) and will be 51 per cent controlled by Enel, with the remaining 49 per cent held by Deutsche Telekom or its DT Mobil subsidiary.

The Treasury said the new venture would bid for the licence to operate Italy's third mobile telephone network, which would compete with the country's existing two mobile operators, Telecom Italia Mobile and Omnitel.

However, eventually Enel will shed its stake in the new telecom venture, which is expected to attract other industrial and financial investors.

If the Agnelli family's holding company, has already expressed interest in the new telecommunications company, which will compete in the deregulated domestic market against Telecom Italia, the current Italian telecommunications monopoly, which is about to be privatised.

The venture is also part of Enel's strategy of preparing itself for electricity deregulation and privatisation in Italy by seeking to release shareholder value from its extensive assets.

The utility is well positioned to take advantage of telecommunications deregulation because it already operates an extensive fixed-line and mobile telecommunications network of its own.

Enel set up this alternative network several decades ago as a back-up to the state telecoms monopoly, to guarantee its communications while it was developing the country's electricity network.

The venture with Deutsche Telekom is competing against several other telecommunications start-up projects in Italy positioning themselves for the eventual liberalisation of the domestic market.

These include a consortium involving Olivetti, France Telecom and the Italian Railways and another involving British Telecom, Banca Nazionale del Lavoro, the Mediaset television company and possibly Enel, the Italian oil and gas concern.

The government has committed itself to privatising Enel but has yet to set the timetable for the sell-off. The flotation is facing considerable political opposition and is unlikely to be given the green light before the middle of next year.

However, Mr Franco Tato, Enel's chief executive, has already set in motion an internal reorganisation of the electricity utility as well as a series of other ventures in preparation of deregulation, when Enel will have to shed 30 per cent of its electricity monopoly in the open market.

Apart from the telecom venture with Deutsche Telekom, Enel is planning to set up an electricity generating company with Eni to operate in the new deregulated market and develop a strong international presence.

Engine problems at Cathay Pacific

By John Riddings

in Hong Kong

Disruption caused by problems with Rolls-Royce engines in its Airbus A330-300s is likely to cost Cathay Pacific between HK\$120m and HK\$150m (US\$15.5m to \$19.4m), according to the Hong Kong carrier.

Cathay yesterday described the forecast as "a preliminary first estimate" and said it did not take into account the possibility of compensation from Rolls-Royce. The airline has indicated it will seek compensation for the engine problems, but said discussions with the supplier have not yet started.

The projected costs take into account the loss of passenger traffic, payments for hotels for delayed passengers, and costs relating to the supply of relief services and aircraft by other airlines. They are lower than most estimates by Hong Kong aviation analysts, who have forecast losses of HK\$200m to HK\$300m as a result of the disruption.

Cathay's forecast compares with net profits last year of HK\$3.8bn. It is based on its assumption that its 11 Airbus A330-300s, which have been grounded for a week, will be airborne within two weeks.

The Hong Kong carrier, which is 44 per cent owned by Swire Pacific, the Hong Kong arm of UK-controlled Swire, hopes to start returning Airbuses to operation



Problems with Rolls-Royce engines are likely to cost Cathay Pacific between HK\$120m and HK\$150m

Ian Macdonald

this week. New parts are arriving from Rolls-Royce which are designed to resolve the problem in the Philipines last month.

Inadequate lubrication of gearboxes has been at the centre of the problem, which forced pilots to shut down an engine and make a number of emergency landings over recent months. Cathay and Dragonair, the other Hong Kong carrier, grounded their

A330-300s after a Dragonair flight to Kota Kinabalu was forced to land in the Philipines last month.

Despite grounding about one-sixth of its fleet, Cathay has managed to operate about 85 per cent of its services through rescheduling and rearranging flights.

"There has been a tendency to exaggerate the impact," said an airline spokesman. "We have still been carrying

INTERNATIONAL NEWS DIGEST

Chief for Russian electricity group

Mr Boris Breznov, a 29-year-old former commercial banker, was elected chief executive of Unified Energy Systems, Russia's national electricity utility, at the company's annual general meeting yesterday. Mr Breznov is closely allied with Mr Boris Nemtsov, Russia's reformist first deputy prime minister. His elevation to the top post at UES is an important strategic victory in the government's effort to overhaul the country's monopolies.

UES's former boss, Mr Anatoly Dyakov, a Soviet-era industrial manager, was granted the symbolic title of "honorary president" and appointed chairman of the board of directors. Mr Dyakov's appointment was seen as a political compromise between the progressive Nemtsov team drawn largely from the deputy prime minister's home base of Nizhny Novgorod, and the more old-fashioned red directors who still dominate Russian industry.

As chief of UES, Mr Breznov is expected to try to push through a radical restructuring of the Russian power sector. The Kremlin hopes the planned electricity reforms will bring down energy prices and thus help to revive the country's stagnant heavy industries.

Christina Freeland, Moscow

CSR disposals to raise A\$70m

CSR, the Australian building materials, sugar and aluminium group, is selling three businesses in the US and UK, raising around A\$70m (US\$53.25m). The units include Syncolac and Beader in the north-west of the US, which make products related to the gypsum wall-board market, and Hunnes, the concrete pipe business in the UK.

The proceeds are well in excess of book value, but the surplus will fund restructuring at CSR. It said total divestments in the year to end-March were A\$300m, and it still expected to complete the American Aggregates disposal, announced earlier, within the next six weeks.

Nicki Tait, Sydney

Stora sells paperboard mill

Stora, the Swedish pulp and paper group, is selling its paperboard mill in Arnsberg, Germany, to Paperboard Industries International, the Canadian forestry group, for an undisclosed sum. The sale, expected to be concluded in July, will be to Cascades, Paperboard's French subsidiary. Stora said the mill, with annual capacity of 135,000 tonnes, was its only plant producing recycled fibre-based board. It said overlap with other operations was marginal and the sale would further concentrate its production focus.

Greg McLean, Stockholm

Repsol plans to spend \$345m in Argentina

By David White in Madrid

Repsol, the privatised Spanish oil and gas group, plans to increase its stake in the Latin American market with a deal to spend \$345m on a series of holdings in Argentina.

Repsol said the deal, still to be finalised, would give it control of a network of 700 service stations, accounting for some 15 per cent of the Argentine market, and equivalent to about a fifth of the group's retail network in Spain. The purchases - which would be carried out through its affiliate Astra - would also boost the group's Latin American refining capacity and raise its production of asphalt and lubricants.

Mr Alfonso Cortina, Repsol chairman, has set a target of obtaining 25 per cent of group operating income from Latin America by 2000.

Repsol has used Astra, the energy group, as a vehicle for its ambitions in Argentina since it bought its initial 37.7 per cent stake for \$35m in mid-1996, taking

management control. It has since increased this stake to 47.5 per cent with a further investment of \$60m.

In January, Astra's position was reinforced through a \$34m deal giving it 45 per cent of Pluspetrol Energy, another Argentine group, and thereby a controlling interest in the Ramos gas field in north-western Argentina, the second largest in the country.

Last month, Astra's oil and gas production capacity was further boosted by a \$100m investment to gain control of Mexpetrol Argentina. The Spanish group's other interests in Latin America include a refinery near Lima bought by a Repsol consortium last year for \$180m.

The main part of the latest deal raises Astra's holding in the EG3 oil group from 31.5 per cent to 51.5 per cent by purchasing shares from Grupo Comercial del Plata and JME inversions.

Astra is also to take over participations held by Grupo Comercial del Plata in three other Argentine companies.

Fall into the red for Israeli group

By Judy Dempsey

in Jerusalem

Israel Corporation, the country's leading investment group, plunged into the red in the first quarter of the year, with substantial losses in the shipping and oil refinery divisions.

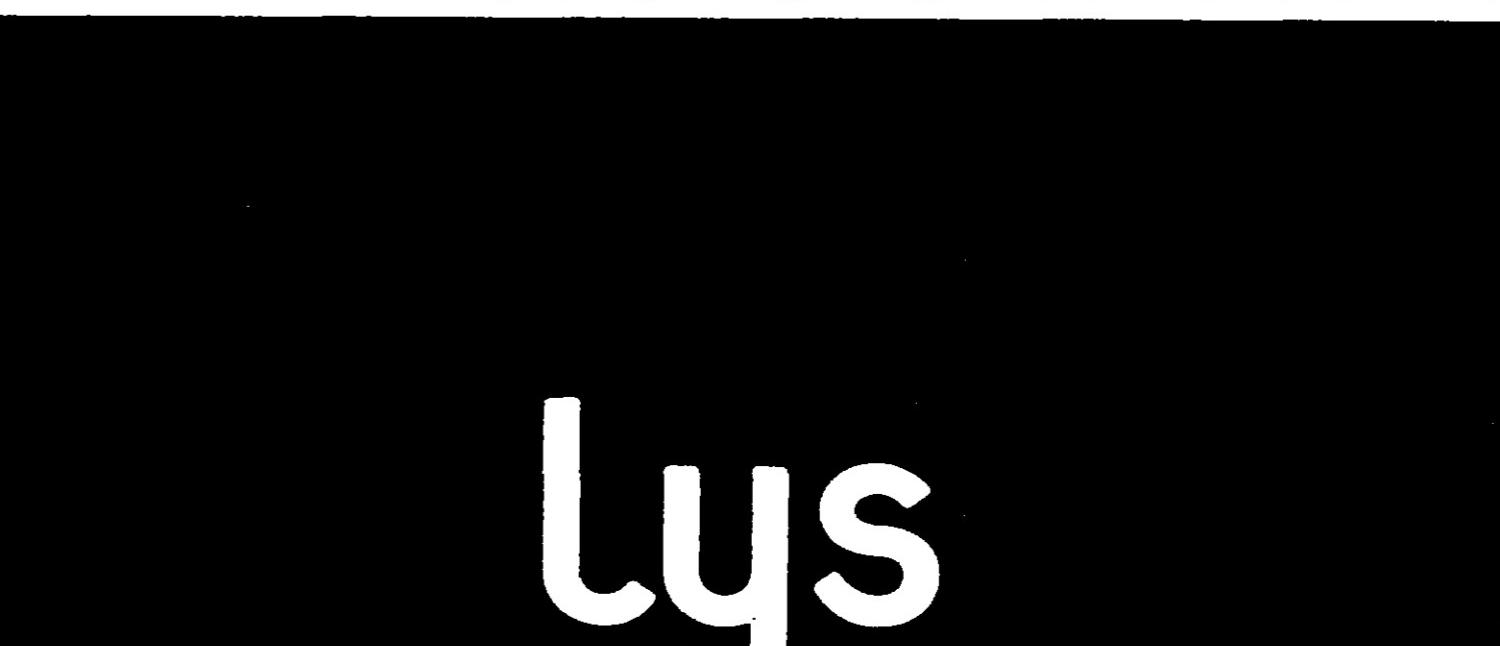
Net losses amounted to Shk35.6m (\$10.6m), against a net profit of Shk23.2m in the same period last year. Sales fell 20 per cent to Shk781.1m and the loss per share was Shk6.41 compared with earnings of Shk7.21.

Although there was a capital gain of Shk2.2m from selling holdings during the first quarter of 1996, analysts said this could not disguise the fact that Israel Corpora-

tion was having serious difficulties in some of its divisions.

These include Zim, one of the world's largest shipping container lines, which is facing increased competition from south-east Asia. It suffered a net loss of Shk12.8m compared with a small profit of Shk2.1m in the same period last year. For all 1996 it had a net loss of Shk18.2m versus a net profit of Shk14.8m in the previous year.

The company's oil refineries, important suppliers of feedstock to Israel's petrochemical industry, and petroleum products manufacturers reported a net loss of Shk90.6m against a net profit of Shk27m a year earlier.



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the most of the euro

ATHENS STOCK EXCHANGE May 26th - May 30th 1997		GREECE	
ASI INDEX	1082.88	PE ratio (last 12m)	14.61/8.5
ASI GROWTH	802.88	EPS GROWTH (%)	30.2
Very High	1776.88	May 1997 EPS GROWTH (%)	37.2
Very Low	502.88	1996 Actual EPS	11.51/4.8
INDUSTRY ADRS	265.88	PCB STKHS	32.7
INDUSTRY GEN	17.82	Dr. Techno Systems	4.93/0
YTD Adj. ADRS	244.43		37.48
		EPS & Roya Index	\$1.60 (as at Jan 31 1997)

*Seu Parceiro em Mercados
Emergentes e de Capital*
ING BARINGS

FINANCIAL TIMES

MARKETS

THIS WEEK

*At Home in Emerging
and Capital Markets*
ING BARINGS

Global Investor / Philip Coggan

US Treasuries look attractive

When the Bundesbank speaks, the markets normally tremble. But Wednesday's stern pronouncement against the German government's plan to revalue the bank's central reserves had less effect on traders than might have been expected.

The markets may simply have been stunned: although there was little movement on Thursday, equity markets took the hit on Friday. But even with the added worry of opinion polls pointing to an outright Socialist victory in yesterday's French parliamentary elections, there was little turbulence in European cross rates or in spreads relative to German bonds.

One interpretation is that the spat indicates the whole Euro project is now doomed.

COMPANY RESULTS DUE

Focus on Vodafone's moves to digital tariffs

Vodafone, the UK's largest mobile phone operator, is expected tomorrow to announce pre-tax profits up from £475m to about £517m (£342.7m) including exceptional gains.

Earnings per share should come in at about 16p with a dividend of 4.8p a share. Last year's dividend was 4.01p.

Interest will centre on the company's efforts to move customers profitably from analogue to digital tariffs, and on the performance of its extensive overseas investments.

■ The market is expecting

and, sooner or later, politicians will have to wake up and face the reality. But the market implications of such an outcome would be the wholesale slaughter of "peripheral" currencies and bonds, such as the Italian lira, and a flight to safety in the D-Mark. That dog did not bark.

The political will behind

Euro is strong, that,

nothing seems capable of derailing the project. Euro resembles Sylvester Stallone in the Rocky films; the mauling pugilist absorbed a horrendous amount of punishment but doggedly bounced back for more, eventually disheartening his opponent.

An alternative argument,

therefore, is to say that any

German accounting tricks will be seized on by other countries which are struggling to meet the Maastricht criteria. The French socialists want a loose interpretation of the Maastricht criteria, and as wide a membership as possible. Teutonic strictures on fiscal rectitude will be ignored and accordingly Euro will be an all-inclusive club, admitting even Italy.

On this reasoning, creating a wider Euro will lead to a weaker Euro: the logical response is to sell European currencies and bonds across the board, and to look for safe havens such as the dollar, Swiss franc or even sterling.

There were some limited signs of this towards the end of last week.

Recipients of this safe

haven money may not be grateful. The US government might be fairly relaxed about a limited strengthening in the dollar, but a currency rise would not be appreciated by the Swiss or the British. The Swiss have no desire to see the franc regain its peaks of late 1995, and British exporters are suffering from the pound's rally to its old Exchange Rate Mechanism floor.

However, Mr Nigel Richardson, head of bond research at Yamaichi International (Europe), argues that the Euro may initially be stronger than many expect. The new European Central Bank will want to flex its muscles and be as rigorous, if not more so, than the Bundesbank.

Such a combination of a

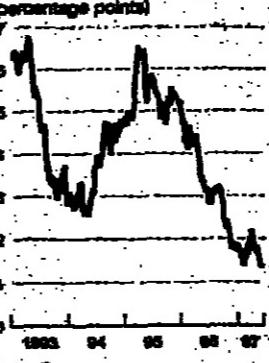
widely-based Euro and higher interest rates would have profound implications for investors.

Since it is clear that European economies have not converged sufficiently to make a single currency a natural development, there are going to be severe regional problems. Depressed areas will no longer have the option of devaluation or slashing interest rates: they will have to rely on fiscal policy which, given the constraints of the Maastricht pact, may not be forthcoming, or on labour market flexibility of a scale hitherto unseen in Europe.

The result could be regional slumps along the lines of Texas in the mid-1980s or California in the 1990s, or areas which perma-

Railtrack 10-year bonds

Yield spread over German percentage point



Source: Datastream. Source: Datastream. Source: Datastream.

Total return in local currency to 29/06/97

% change over period

US Japan Germany France Italy UK

Cash Week 0.11 0.01 0.06 0.08 0.15 0.12

Month 0.47 0.05 0.27 0.28 0.58 0.38

Year 3.99 0.81 3.38 4.08 3.38 0.44

Bonds 3-5 years Week 0.05 -0.46 0.07 -0.94 -0.24 0.10

Month 0.08 -1.21 0.16 0.10 1.38 1.02

Year 5.45 3.88 7.13 7.89 14.58 8.40

Bonds 7-10 years Week 0.14 -0.30 -0.11 -0.50 -0.54 0.40

Month 0.81 -1.91 -0.18 -0.28 2.30 2.17

Year 6.94 7.13 10.15 20.83 12.59

Equities Week 1.1 2.0 1.4 -5.5 -1.3 0.5

Month 8.6 8.4 7.0 -1.2 1.0 5.0

Year 28.2 -7.8 45.3 25.0 18.4 25.2

Source: Cash & Bonds - Lehman Brothers. Equities - FTSE All-Share Index Unit. The FTSE All-Share Index Unit was previously owned by FTSE International Limited, Goldman Sachs & Co. and Standard & Poor's.

nently lag the rest of the nation such as the US deep south.

There must also be a risk that such a rickety structure as a widely-based Euro could fall apart very quickly. One should not be fooled by the relatively quiet European currency markets recently.

The result could be a breakdown along the lines of Texas in the mid-1980s or California in the 1990s, or areas which perma-

uncertainty - all of these point to increasing the risk premium on European assets, whether bonds or equities.

Suddenly US Treasury bonds look highly attractive. A 7 per cent yield at the long end, a government which is attacking the deficit and which is politically stable, a low inflation economy... who could ask for anything more?

the Exchange Rate Mechanism were dogged by a long succession of realignments.

There are signs this year

that the foreign exchange

markets are again getting

more volatile - whether one

looks at the sudden rebound

of the Japanese yen or, on a

smaller scale, at the specula-

tive forays against the Thai

bath and Czech koruna.

Currency volatility, regional risks, political

results at 31 on Thursday before handing over to Mr Brian Larcombe, the new chief executive, in July.

Analysts are looking for a net asset value per share of between 490p and 500p for the year to March 31. At the interim stage, the UK's largest provider of capital to the unquoted sector announced a fully diluted net asset value of 454p per share.

There has been some selling of the shares in the last few weeks. When the group published the findings of its last Enterprise Barometer survey conducted in February, it showed that confidence among smaller companies had been dented by the strength of sterling.

The market will also be looking for indications of how the continental European expansion is progressing, although the currency effect will make returns appear poor anyway.

INTERNATIONAL EQUITIES By Michael Lindemann

Euro mini-bourses to rival Easdaq

For years entrepreneurs across Europe complained there was no equivalent to Nasdaq, the US over-the-counter stock market specialising in smaller, fast-growing equities.

Now it seems the entrepreneurs are spoilt for choice. Easdaq started in Brussels last November and four mini-bourses have recently opened for business in France, Germany, the Netherlands and Belgium.

The sudden proliferation

of new markets has spurred competition for business and raised inevitable questions about how the bourses will survive alongside each other.

Already the Frankfurt-based Neuer Markt, an offshoot of the German stock exchange, has statistics showing that the volume of trades in April, its second month in business, was more than five times bigger than

Neasdaq by surprise.

"Wow, they're being competitive," said an Easdaq official. "We never set out to spar with them like this. We're sure we can survive alongside each other."

Easdaq says the settle-

ment difficulties are a thing

of the past now the exchange has links with Euroclear and Cedel.

The exchange, which is owned by a range of international private shareholders, many of which are banks

and venture capital companies, also extols its links with Nasdaq.

"Access to Nasdaq is something that companies see as quite an advantage," says Ms Siobhan Loftus, an Easdaq executive. "But it is that access to Nasdaq which yet stymie Easdaq's growth."

Mr Lutz points out that two stocks, Mercer and Dr Solomon's, are listed on Easdaq and Nasdaq, but virtually all of the trading is done on Nasdaq. "There's almost no activity in these stocks (on Easdaq)," he says.

Mr Jacques Putzey, Easdaq's chairman, is sure, however, that even that can be reversed. Six new companies will list on Easdaq this month and several of the Wall Street houses specialising in smaller stocks, such as Hambrecht & Quist and Herzog, Geduld, have recently opened in London to trade Easdaq stocks.

FT/S&P ACTUARIES WORLD INDICES

The FT/S&P Actuaries World Indices are owned by FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by FTSE International Limited and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries. NatWest Securities Ltd. was a co-founder of the indices.

NATIONAL AND REGIONAL MARKETS

Figures in parentheses show number of firms in stock exchange.

FRIDAY MAY 30 1997

THURSDAY MAY 29 1997

DOLLAR INDEX

YTD

Local

MARKETS: This Week

EMERGING MARKETS By Kester Eddy

Bull-run continues in Budapest

Less than five years ago an Economist story on the Budapest Stock Exchange was accompanied by a photo of a serious looking broker, complete with mobile phone.

It was hardly surprising he looked serious. The photo was captioned "Heard the rumour that someone sold a share?" and the broker was probably wondering if his equity trades that month would pay the phone bill.

But those were the bad times. Today, the same broker probably worries if he can manage the payments on the second BMW.

"In those days, when the new computer trading system was installed, the dream was to have 100 transactions a day," says BSE chairman, Mr Zsigmond Jarai. "Now, we have over 2,000 trades per day and we need a new computer system."

The new one will have unlimited capacity, he says, raising his eyebrows. "Perhaps I'm being optimistic." Perhaps not. Last year, the Bux rose 130 per cent in dollar terms to become the darling of the smaller emerging markets. This year, it has risen 40 per cent, closing on Friday up another 88.6 points, or 1.5 per cent, a new record close of 6,018.11.

Compared with 1992, the market has blossomed beyond all recognition.

Then, 41 brokerages chased trades in a mere 23 illiquid listed equities. Market capitalisation was a pitiful Ft47bn (\$257m) and turnover at Ft6bn was deep in the shadow of bond trading.

The situation had much improved by 1996, but the 56 brokerages were hardly prepared for the near six-fold jump in equity turnover to Ft490bn last year. And, in spite of all the talk of a "natural correction" in 1997, the bull market continues.

Turnover at the end of April was already Ft490bn, and market capitalisation of the 46 listed stocks Ft1.25bn, up 32 per cent in four months and equal to around 18 per cent of GDP. In May, demand for a domestic offering in oil and gas company MOL was such that the allocation was doubled, investors camped out on pavements overnight and, at least at one subscription point, pushing turned to fistfights and the police were needed to restore order.

So Budapest might seem a classic case of an overheated market, ripe for a fall. Not so far as Mr Jarai is concerned. "I remember in the middle of last year, when starting from 1,400 the Bux broke 3,000. His comments are echoed by Mr Jozsef Roty, bourse CEO. "First-quarter industrial output was up 7-8 per cent, and the building sector was especially strong," he said.

The new one will have unlimited capacity, he says, raising his eyebrows. "Perhaps I'm being optimistic." Perhaps not. Last year, the Bux rose 130 per cent in dollar terms to become the darling of the smaller emerging markets. This year, it has risen 40 per cent, closing on Friday up another 88.6 points, or 1.5 per cent, a new record close of 6,018.11.

Compared with 1992, the market has blossomed beyond all recognition.

With Mexico in mind,

says. "Company results show significant growth on first quarter 1996. Share prices depend on international trends, but the domestic environment makes us expect further increases."

Although some 50 per cent of turnover in Hungarian shares took place abroad last year, that was down from 70 per cent in 1995, and the trend is continuing.

Both men lament the reluctance of the first democratic government to privatise via the exchange, but expect new listings through the sale of some of the remaining state-owned companies, such as Raba, the truckmaker, K&H Bank, pawnbrokers BAV, and possibly MUM, the electricity company. In addition, everyone is looking forward to the offer of Matav, the restructured telecoms company, by the end of this year.

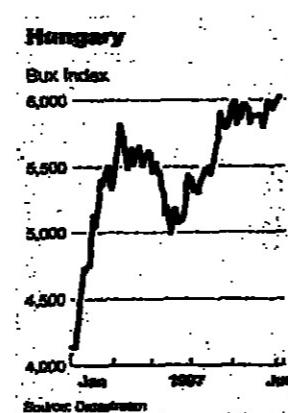
Trading is still dominated by a dozen hot stocks - mostly pharmaceuticals, chemicals, MOL, and Dembins, the hotels company. With private pension funds about to take off, generating some Ft100bn for investment in the next two years, it is a question of providing quality stocks to meet the demand.

But not everybody is as positive. The contribution of the BSE is still "very modest" and liable to sudden fluctuations from foreign fund managers' whims, says Mr Peter Rona, head of the First Hungry Fund.

"If institutional demand in London or New York moves \$100m-\$200m, and that's not a lot in international terms, it will substantially move the market," he says.

Still, on the whole, he is confident the basis for growth is there.

Would the current Czech crisis touch the Hungarian market? "The Hungarian exchange is real, the companies are real. In Prague, the exchange is unreal, the companies unreal regulation is a joke, and voucher privatisation is an evasion of the issue. Budapest, on the whole, is the soundest, and in quality of the companies, regulation and disclosure, it's well ahead in the region," says Mr Rona.



Hungary
Bux Index
Jan-June 1997

First-quarter issuance keeps pace with 1996

Worries about rising US interest rates and signs of growing divergence in the European government bond markets failed to dent overall bond issuance in the first quarter of 1997.

In its quarterly report released today, the Bank for International Settlements says new bond issuance in the first three months of the year kept pace with last year's quarterly average.

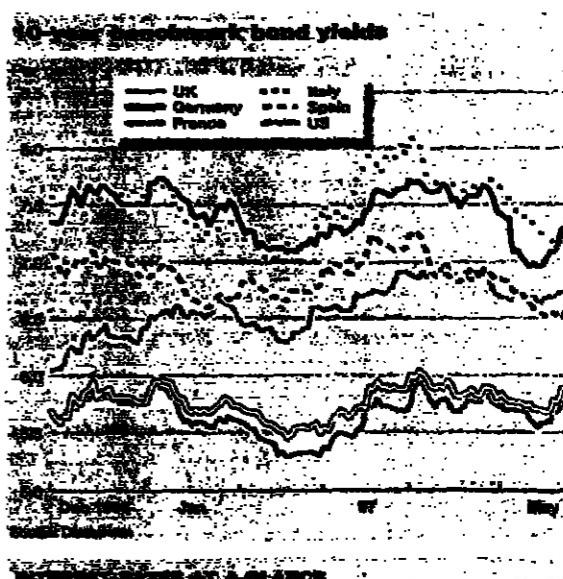
At \$206.4bn, total standard and medium-term euro-note bond issues were marginally lower than in the same period in 1996 but, excluding reflows from a near-record volume of repayments, net new issuance was in line with the 1996 quarterly average of \$137.6bn.

However, the apparent continuation of last year's boom conditions conceals strong trends within the three biggest markets - Europe, the US and Japan. The growing volume of emerging market debt in the sovereign sector and the increasing use of emerging market local currency instruments - notably South African rand, Czech koruna and Philippine pesos - went some way to make up for widespread fears about higher US interest rates.

The resilience of the more rapidly emerging market borrowers (notably Russia, Mexico and Argentina) to cyclical trends also helped counteract growing angst about the sustainability of convergence in European government bonds.

The report argues that wider sectoral trends - including the ongoing development of securitisation and portfolio diversification - have contributed to the strengthening of international bond markets.

"The fact that the aggregate volume of activity



Emerging market bond yields

remained comparable to the quarterly average for 1996 suggests expansionary forces were sufficiently powerful to offset the impact of market turbulence," says the report.

The [US] interest rate disruption proved shorter-lived and less abrupt than in 1994. Risk premia in high-yielding market segments tended to stabilise at levels only slightly above their earlier lows, suggesting an adjustment to new market conditions."

Among the negative trends, the persistence of low interest rates in Japan and higher interest rates in the US led to lower volumes in the samurai market and in euro-yen, where total new issuance fell by 40 per cent. Despite this, Japanese buying of foreign securities - notably euro-dollar and euro-sterling bonds - helped maintain overall buoyancy in the international markets.

Total new issues also fell in the yankee bond market, where the 25 basis point rise in US interest rates in March and expectations of another rise later in the year deterred foreign investors.

The increase in consumer loan delinquency and the effect of higher interest rate expectations on mortgage

activity also reduced the number of securitised and asset-backed offerings in the yankee bond market.

However, the more relaxed regulatory environment in the euromarkets and worries about changes in the US tax treatment of longer-dated bonds helped maintain demand for undrawn paper outside the US. As in the US, worries over higher interest rates and a more mature investor base boosted the popularity of the 10-year market at the expense of the five-year dollar sector.

Although the largest seven emerging market borrowers continued to dominate their market - accounting for more than three-quarters of the \$19.6bn net raised in the first quarter - less well-known names were also able to gain the confidence of investors.

New sovereign borrowers, such as Oman and Panama, saw spreads tighten. Investor enthusiasm towards rarer issuers (including Pakistan and Slovenia in the second quarter) and the resistance of more established names to cyclical jitters underlined "the investors' search for higher returns in a context of ample global liquidity", says the report.

ING BARING SECURITIES EMERGING MARKETS INDICES

Index	30/05/97	Week on week movement	Actual	Percent	Month on month movement	Actual	Percent	Year to date movement	Actual	Percent
World (449)	179.66	+2.67	+1.51	+8.37	+3.68	+19.55	+12.21	+17.65	+1.17	+6.8%
Latin America										
Argentina (22)	127.33	-0.31	-0.24	+7.44	+6.21	+20.20	+18.68	+10.40	+0.30	+6.5%
Brazil (24)	372.19	+12.37	+3.44	+25.17	+8.51	+11.16	+42.52	+10.40	+0.30	+6.5%
Chile (16)	207.65	+5.77	+2.88	+15.84	+8.26	+15.20	+27.83	+10.40	+0.30	+6.5%
Colombia (13)	248.85	+4.91	+2.01	+12.51	+5.29	+75.14	+43.26	+10.40	+0.30	+6.5%
Mexico (27)	95.93	-1.00	-0.33	+4.21	+4.26	+14.25	+17.17	+10.40	+0.30	+6.5%
Peru (12)	1,101.44	+3.60	+0.26	+3.60	+4.27	+30.00	+30.00	+10.40	+0.30	+6.5%
Venezuela (9)	71.05	+2.70	+3.91	+11.18	+18.40	+48.77	+15.71	+10.40	+0.30	+6.5%
Latin America (119)	197.13	+3.31	+1.80	+12.56	+7.20	+43.83	+15.40	+10.40	+0.30	+6.5%
Europe										
Czech Rep. (14)	79.64	-6.13	-7.15	-11.28	-12.42	-24.64	-23.63	+10.40	+0.30	+6.5%
Greece (20)	187.95	-15.13	-7.45	+19.37	+11.49	+75.65	+67.38	+10.40	+0.30	+6.5%
Poland (25)	324.63	-1.38	-0.42	-13.33	-3.94	-19.12	-5.56	+10.40	+0.30	+6.5%
Portugal (18)	178.92	-0.75	-0.42	+8.84	+6.86	+32.74	+22.40	+10.40	+0.30	+6.5%
South Africa (30)	143.03	-1.22	-0.85	-3.09	-2.12	+13.15	+10.13	+10.40	+0.30	+6.5%
Turkey (27)	173.07	+19.53	+12.72	+26.60	+17.26	+48.03	+32.47	+10.40	+0.30	+6.5%
Europe (134)	136.60	-1.03	-0.75	+2.03	+1.51	+16.25	+15.43	+10.40	+0.30	+6.5%

All Indices in S terms, January 7th 1990=100. Source: ING Barings Securities.

HARKEN ENERGY CORPORATION

Notice of Required Conversion

of
U.S. \$40,000,000 6.5% Senior Convertible Notes Due 2000

Mandatory Conversion Date July 31, 1997

Harken Energy Corporation ("the Company") hereby irrevocably exercises the option to convert all of the remaining principal amount of the US \$40,000,000 6.5% Senior Convertible Notes due 2000 (the "Notes") of the Company that have not been previously converted and are outstanding at the date of this notice into shares of its Common Stock, in accordance with the terms of the Trust Indenture dated as of July 30, 1996 (the "Indenture"). The Company confirms that the Conversion Shares issuable and deliverable upon Conversion shall be issued and delivered to the Noteholders in accordance with the instructions for registration and delivery of the Conversion Shares to each Holder, to be provided by each Holder to the Conversion Agent.

The Company is entitled to exercise its option to convert because the Market Price of its Common Stock has equalled or exceeded 135% of the Conversion Price in effect for each Stock Exchange Business Day during the thirty consecutive days beginning on January 1, 1997 through February 7, 1997, notice of which has previously been given by publication on February 24th and 25th, 1997 as required under the Indenture.

Any and all Holders of the Notes are required to surrender such Notes for conversion to the Principal Conversion Agent, Midland Bank plc, Mariner House, Peppys Street, London EC3N 4DA, or to the Conversion Agent, Banca del Grado, Viale S. Francesco 8, CH-6900 Lugano, Switzerland.

National Westminster Bank

Incorporated in England with limited liability

US\$ 500,000,000 Primary Capital PRNs (Series "C")

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from May 30, 1997 to August 29, 1997 the Notes will carry an Interest Rate of 5.923% per annum.

The interest payable on the relevant Interest Payment Date, August 29, 1997 against Coupon No. 47 will be US\$ 150.08 per US\$ 10,000 principal amount of Note and US\$ 1,500.87 per US\$ 100,000 principal amount of Note.

The Agent Bank
Kreditanstalt S.A. Luxembourgoise

Notice of Interest Rate
to the Holders of

The United Mexican States
Collateralized Floating Rate Bonds Due 2019

NOTICE IS HEREBY GIVEN that the interest rates covering the Interest period from June 1, 1997 to December 31, 1997 are detailed below:

Interest Period
Coupon Rate
USD Discretion Series D 4.6% USD Per USD 1,000 December 3, 1997

PPF Discretion Series 4.6% P.P. A. USD Per USD 1,000 December 3, 1997

EUR Discretion Series 4.6% EUR Per EUR 1,000 December 3, 1997

CHFR Discretion Series 4.6% CHFR Per CHFR 1,000 December 3, 1997

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CURRENCIES AND MONEY

POUND SPOT FORWARD AGAINST THE POUND

May 30	Closing mid-point on day	Change over last day	Bid/offer spread	Day's mid- high	Day's mid- low	One month Rate	NAF	Three months Rate	NAF	One year Rate	NAF	Bank of England Index
Europe												
Austria	(Spot) 10.2000	-0.0207	224 - 425	10.2070	10.1945	10.2054	53	10.4674	53	10.51	53	
Belgium	(Spot) 57.8006	-0.161	523 - 604	57.8000	57.6205	57.4515	32	57.7086	32	58.10	32	
Denmark	(Spot) 10.1916	-0.246	147 - 245	10.1842	10.1790	10.1841	29	10.3120	29	10.30	29	
Finland	(Spot) 8.4085	-0.1127	104 - 185	8.4010	8.3850	8.3777	31	8.4016	31	8.4011	31	105.3
France	(Spot) 8.4268	-0.1217	187 - 325	8.4146	8.3828	8.4016	31	8.5057	31	8.5111	31	105.3
Germany	(DM) 2.7903	+0.0085	800 - 915	2.7978	2.7777	2.7827	31	2.7857	31	2.6984	31	104.4
Greece	(Dr) 445.810	-0.228	536 - 523	447.150	443.700	447.150	53	447.150	53	447.150	53	95.0
Ireland	(I)	1.2800	824 - 845	1.2800	1.2800	1.2800	-1	1.0626	0.8	1.0755	0.7	91.2
Italy	(I)	2.2077	277.50 - 277.50	277.50	275.15	278.05	-0.1	277.09	0.1	2767.19	0.4	75.3
Luxembourg	(L)	57.6008	-0.161	522 - 604	57.6000	57.5000	57.5000	52	57.6105	52	58.10	52
Netherlands	(NL)	3.1301	-0.0205	277 - 347	3.1450	3.1251	3.1305	82	3.1105	82	3.0245	82
Norway	(NOK)	11.9381	-0.026	304 - 457	11.9220	11.5537	11.6776	31	11.5481	31	11.3221	29
Portugal	(P)	28.007	-0.028	187 - 325	28.1490	28.1490	28.175	0.6	28.18	0.7	83.8	
Spain	(Pe)	238.067	-0.059	321 - 212	238.620	235.200	235.907	0.2	238.67	0.2	238.72	1.4
Sweden	(SK)	12.4543	-0.0147	333 - 533	12.5762	12.5114	12.5216	2.0	12.5758	2.2	12.3788	2.1
United Kingdom	(UK)	2.3144	-0.0038	131 - 156	2.3161	2.3005	2.3051	4.3	2.2559	4.9	103.5	
EU	(E)	1.2324	-0.0030	325 - 343	1.4359	1.4270	1.4307	2.2	1.4246	2.4	1.3077	2.5
SDR		1.177498										

May 30	Closing mid-point on day	Change over last day	Bid/offer spread	Day's mid- high	Day's mid- low	One month Rate	NAF	Three months Rate	NAF	One year Rate	NAF	Bank of England Index
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Greece	(Dr) 445.810	-0.228	536 - 523	447.150	443.700	447.150	53	447.150	53	447.150	53	95.0
Ireland	(I)	1.2800	824 - 845	1.2800	1.2800	1.2800	-1	1.0626	0.8	1.0755	0.7	91.2
Italy	(I)	2.2077	277.50 - 277.50	277.50	275.15	278.05	-0.1	277.09	0.1	2767.19	0.4	75.3
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Sweden	(SK)	12.4543	-0.0147	333 - 533	12.5762	12.5114	12.5216	2.0	12.5758	2.2	12.3788	2.1
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Europe												
Austria	(Spot) 10.2000	-0.0207	224 - 425	10.2070	10.1945	10.2054	53	10.4674	53	10.51	53	
Belgium	(Spot) 57.8006	-0.161	522 - 604	57.8000	57.6205	57.4515	32	57.7086	32	58.10	32	
Denmark	(Spot) 10.1916	-0.246	147 - 245	10.1842	10.1790	10.1841	29	10.3120	29	10.30	29	
Finland	(Spot) 8.4085	-0.1127	104 - 185	8.4010	8.3850	8.4016	31	8.5057	31	8.5111	31	105.3
France	(Spot) 8.4268	-0.1217	187 - 325	8.4146	8.3828	8.4016	31	8.5057	31	8.5111	31	105.3
Germany	(DM) 2.7903	+0.0085	800 - 915	2.7978	2.7777	2.7827	31	2.7857	31	2.6984	31	104.4
Greece	(Dr) 445.810	-0.228	536 - 523	447.150	443.700	447.150	53	447.150	53	447.150	53	95.0
Ireland	(I)	1.2800	824 - 845	1.2800	1.2800	1.2800	-1	1.0626	0.8	1.0755	0.7	91.2
Italy	(I)	2.2077	277.50 - 277.50	277.50	275.15	278.05	-0.1	277.09	0.1	2767.19	0.4	75.3
Luxembourg	(L)	57.6008	-0.161	522 - 604	57.6000	57.5000	57.50					

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WORLD STOCK MARKETS

Highs & Lows shown on a 52 week basis

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US INDICES													
	May 30	May 29	May 28	High	Low	1997	1996	Dow Jones	May 30	May 29	May 28	May 19	High
Japan Nikkei 2250	1465.89	1503.34	1503.25	1512.93	1395.75	1281.92	104.4	Industrial	7331.94	7332.18	7337.23	7350.41	(275)
Japan Nikkei 400	1765.81	1777.26	1777.31	1802.21	1711.61	1655.58	154.4	Bank Stocks	162.12	161.97	162.02	163.83	(92)
Korea KSE Composite	1104.23	1105.62	1085.33	1291.57	252.2	1042.27	155.5	Tanqueray	2684.12	2677.03	2681.78	2683.37	(245)
Mexico Mex 100	89.38	89.51	89.52	90.62	82.25	80.64	21.1	Emerson	222.00	221.94	221.55	249.95	(271)
Sweden OMX 18	905.1	905.6	905.8	905.88	265.5	798.88	21.1	CD Ind. Day's high	7246.98	(7404.44)	I Low	7241.76	(7241.76)
US All Share 500	540.3	540.3	540.7	540.7	420.28	265.5	21.1	Day's high	7371.38	(7368.81)	I Low	7241.76	(7240.57)
New Zealand NZX 50	401.78	405.80	406.23	406.27	346.27	201.1	23.6	Standard and Poor's Composite	542.23	544.06	547.21	548.21	(275)
Norway Oslo Bors 100	1352.64	1398.50	1397.26	1394.27	275.75	1030.83	21.1	Midmarket	1000.53	998.85	1002.50	1003.26	(275)
Philippines Manila Composite	2804.45	2750.61	2722.57	3402.00	32.32	2603.38	205.5	Finance	95.01	92.97	93.38	92.25	(102.9)
Denmark DAX 30	2695.50	31	2801.17	2808.28	155.5	2165.57	21	NYSE Comp.	441.78	438.85	438.85	441.78	(205)
Singapore STI-Spx 475	504.48	501.17	498.64	510.03	17.2	478.88	29.4	AMEX Comp.	865.38	863.12	860.79	865.38	(205)
South Africa JSE Composite	1172.89	1181.5	1172.5	1200.30	272.2	1023.38	205.5	NASDAQ Comp	1400.32	1403.04	1410.18	1408.18	(205)
UK Footsie 100	3240.29	3317.9	3319.9	3301.78	65.5	2695.50	21	SE RATIOS					
South Korea Kospi	746.35	742.50	738.12	746.38	305.5	611.85	71	Dow Jones Ind. Div. Yield					
Spain IBEX 35	547.47	556.14	554.85	557.08	215.5	454.54	21	May 23					
Austria ATX 20	546.38	556.17	552.13	559.87	231.5	452.57	155.5	May 23	1.66				
Switzerland Swiss 20	335.57	340.79	340.37	380.10	355.5	292.98	21	May 26					
Denmark DAX 30	5041.5	5122.1	5123.1	5061.28	385.5	3922.05	71	S & P Ind. Div. yield					
Germany DAX 30	3185.35	3204.80	3204.38	3204.68	265.5	2882.22	61	S & P Ind. P/E ratio					
Alcohol	8004.48	7927.05	7924.46	8002.12	254.4	6840.25	61	23.88					
Japan Nikkei 1000	560.38	558.17	552.13	559.87	231.5	452.57	155.5	SE NEW YORK ACTIVE STOCKS					
Sweden Stockholm 30	560.38	558.17	552.13	559.87	231.5	452.57	155.5	AT & T	7279.200	365.5	+15	+-15	
UK FTSE 100	1556.00	1590.05	1585.20	1604.00	213.5	1050.00	21	IBM	5744.200	385.5	+15	+-15	
UK FTSE 1000	1577.70	1600.53	1605.13	1606.00	275.5	1050.00	21	Motorola	53972.300	2074.5	+14	+-14	
UK FTSE 250	45	41.21	41.16	42.00	201.5	301.50	204	PepsiCo	5521.800	385.5	+14	+-14	
UK FTSE 1000	119.65	118.15	118.10	118.12	262.5	100.24	21	Unilever	5203.800	373.5	+14	+-14	
UK FTSE 1000	119.65	118.15	118.10	118.12	262.5	100.24	21	Open Sesame					
UK FTSE 1000	119.65	118.15	118.10	118.12	262.5	100.24	21	Chion					
UK FTSE 1000	119.65	118.15	118.10	118.12	262.5	100.24	21	High					

NYSE PRICES

4 pm close May 30

NASDAQ NATIONAL MARKET

4 pm close May 30

AMEX PRICES

— 1 —

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Company	Mid price	Change	Volumes	High	Low	Company	Mid price	Change	Volumes	High	Low
	on day						on day				
AeroCar	US\$3.375	0	825	4.375	3.000	Eesti Teleco A/S	US\$7.5	-0.25	2500	12.25	5.375
Armenia Systems	US\$10.5	-0.15	20000	11.000	10.000						

Prices for 30/5/97. Please note that mid prices are now used to calculate highs and lows.

74 50 for more information.
Financial Times, World Business Newspaper.

FT GUIDE TO THE WEEK

MONDAY 2

Canadians go to the polls

Canadian voters are expected to return another Liberal party majority in today's general election. Polls have put Liberal support at 38 per cent of decided voters. Speculation has focused on who will form the official opposition, with two regional parties seen in a dead heat. Francophone support for the separatist Bloc Quebecois has surged in the past few days, while the conservative Reform party remains well ahead of rivals in western Canada. The two parties are at odds over Quebec separation, an issue which has dominated the campaign. The Progressive Conservatives were second in national polls with 21 per cent, but their support is spread across the country, making it unlikely the Tories will win a significant number of seats.

Top bankers meet

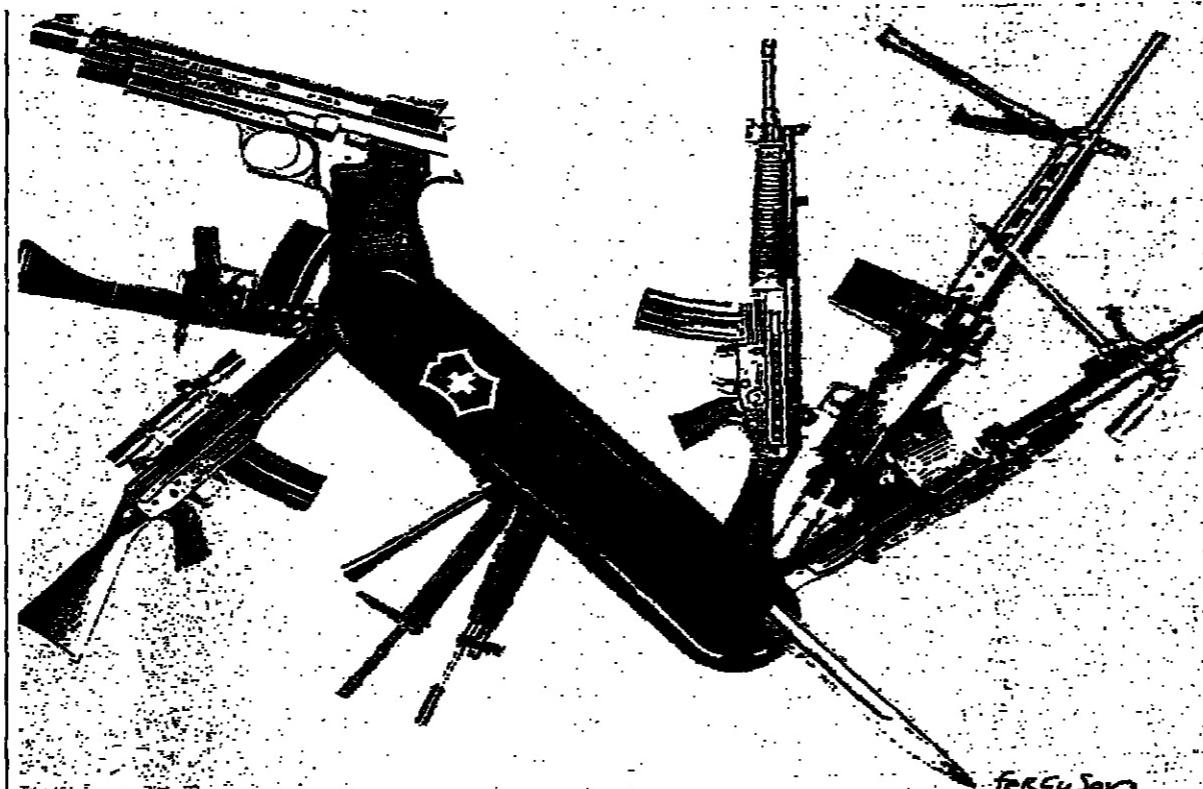
More exclusive than Davos, more private than the IMF/World Bank meetings, the annual International Monetary Conference brings together a hundred or so of the world's top commercial bankers to discuss international banking issues. Topics at this year's meeting, presided over by Lord Alexander of National Westminster Bank, range from European monetary union to emerging markets, and from business risk to regulation. Bankers gathered over the weekend in the Swiss resort of Interlaken and will meet for the next three days. Guest speakers include Mr Helmut Kohl, the German chancellor, Mr James Wolfensohn, president of the World Bank, and on Wednesday a panel of central bankers.

EU summit theme

Summit is the common theme on the agenda of today's EU foreign ministers' meeting in Luxembourg. Ministers will seek to remove obstacles to a new Maastricht II treaty scheduled to be wrapped up at the EU summit in Amsterdam in mid-June. They will also prepare for the EU-Japan summit and receive a report on last week's EU-US summit. It saw a breakthrough in mutual recognition agreements that should remove red tape on annual two-way trade of \$40bn. Ministers will discuss relations with Albania, the humanitarian crisis in the Great Lakes of Africa and relations with Hong Kong.

Threat to fish stocks

Environmental organisations meet in Geneva to discuss the threat to the world's fish stocks posed by subsidies to fishing fleets of some \$54bn a year. Papers prepared for a two-day workshop, organised by the World Wide Fund for Nature and the United



Arms and the Swiss: Switzerland will this week hold a referendum on an arms ban

Nations Environment Programme, show the world's conventional fish species - cod, haddock, flounder and shrimp - are now over-fished, with other species close to extinction. The workshop is expected to call for subsidies to be phased out.

Mobutu on OAU agenda

The ousting of President Mobutu Sese Seko and the recent military takeover in the West African state of Sierra Leone are expected to dominate debate at the yearly Organisation of African Unity (OAU) summit in Harare, Zimbabwe (to June 4). Mr Laurent Kabila, who seized power in former Zaire after a long military campaign, is expected to be among more than 40 leaders present. It will be his first official visit abroad as head of state. But criticism of the APFL leader is bound to be muted from an organisation whose ineffectual handling of the Zaire crisis underlined its fundamental weaknesses.

UK budget date

Mr Gordon Brown, UK chancellor, is expected to announce this week the date of his budget.

FT Survey

Ivory Coast

TUESDAY 3

N Ireland talks resume

The Northern Ireland multiparty talks are due to resume at Stormont. Both British and Irish officials will be hoping the politicians can inject some urgency into the negotiations, which

might encourage the IRA to deliver a ceasefire. London and Dublin, supported last week by US President Bill Clinton, insist the IRA call a permanent cessation of violence before Sinn Fein, its political wing, can join the other parties.

"Social labelling" proposal

The International Labour Organisation will hold its annual conference in Geneva which will be attended by some 3,000 delegates from 174 member countries representing governments, employers and trade unions. They will debate the proposal by Mr Michel Hansenne, ILO director-general, for a global "social labelling" scheme for products whose manufacturers meet basic labour standards.

Soccer

Tournoi de France kicks off with France, Italy, Brazil and England competing in the nine-day tournament

WEDNESDAY 4

Colombian gas sale

The Colombian state petroleum company, Ecopetrol, is due to auction 7.5m shares in Gas Natural, which distributes gas and other fuels in the Bogota area. The shares, representing just over 50 per cent of Gas Natural, will be offered on the Bogota, Cali and Medellin stock

markets simultaneously. The sale is part of a government strategy to realise assets to fund oil projects. Ecopetrol hopes to raise more than \$50m.

Economic rankings

The International Institute for Management Development (IMD) in Lausanne, Switzerland, publishes its World Competitiveness Yearbook, a rival to the Global Competitiveness Report published last month by the Geneva-based World Economic Forum. The IMD, which takes a less hard-edged market-based approach than its rival, tends to rate countries differently. Like WEF it grants high marks to the US, Singapore and Hong Kong. But the UK - seventh in the WEF rankings - is 11th in the IMD rankings. Denmark is rated 8th, against the WEF's 20th.

FT Surveys

Review of Information Technology, Doing Financial Business On-Line

THURSDAY 5

Algeria set for elections

Algeria is to hold legislative elections today, the first since the start of the five-year conflict between Islamic militants and the authorities. The National Democratic Rally, the newly-created government party, is expected to win a large part of the vote while The Movement for a Peaceful Society, the moderate Islamic party, formerly Hamas, is hoping to capture a large part of the banned Islamic Salvation Front vote. In December 1991 the FIS won an absolute majority in the first round of the elections but the results were cancelled and the country

ECONOMIC DIARY

Statistics to be released this week

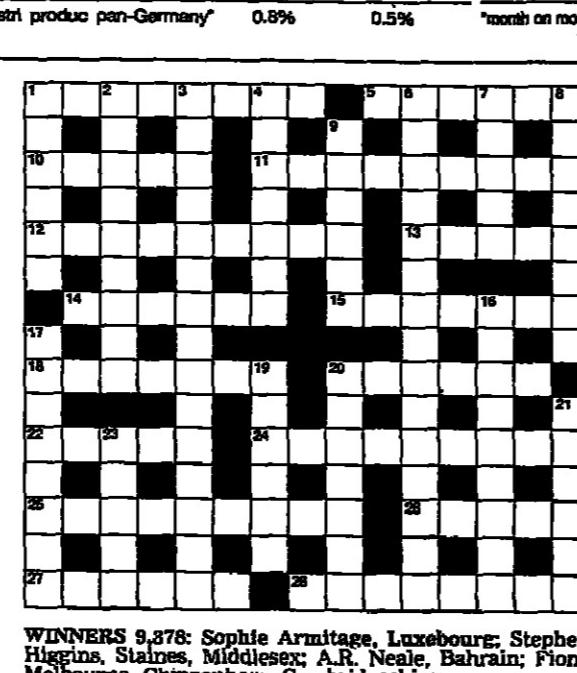
Day Released	Country	Economic Statistic	Median Forecast	Previous Actual	Day Released	Country	Economic Statistic	Median Forecast	Previous Actual	
Mon	France	Apr unemployment rate	12.8%	12.8%		Germany	April manufac output pan-Germany*	0.7%	0.2%	
June 2	France	April jobseekers**	0.1%	0.2%		Germany	April industrial production west*	0.1%		
	Germany	May purchasing managers index	56.58			Germany	April industrial production east*	6.8%		
	Japan	May forex reserves*	0.3%		Thur	Japan	April overall pers consm expend**	-4.5%	5.8%	
	UK	May Chartr Inst of Purchasing Mngrs	53.1%		June 5	Japan	April personal consum expend (works)**	6.6%		
	UK	May M10*	0.4%	0.2%		Germany	Q1 GDP pan-Germany**	0.4%	0.1%	
	UK	May M10**	6.3%	6%		Germany	Q1 GDP pan-Germany**	2%	2.1%	
	UK	April consumer credit	£950m	£780m		UK	May G8I trades	NA		
	US	April personal income	0.1%	0.6%		US	Initial claims May 31	322,000		
	US	Personal consumer expenditure	unchanged	0.5%		US	State benefits May 24	NA		
	US	May Nat Assoc of Purchasing Mngs	54%	54.2%		US	M2 w/e ended May 26	\$8.5bn		
	US	April construction spending	0.5%	-0.2%	Fri	Germany	May unemployment rate pan-Germany†	-8,000	8,000	
	US	May domestic automobile sales	6.9m	6.8m		Germany	May unemployment rate west†	6,000		
	US	May domestic light truck sales	6m	5.8m		Germany	May unemployment east†	-9,000	2,000	
Tue	UK	May official reserves	-\$99m			US	May nonfarm payrolls	220,000	142,000	
June 3	US	BOT-Mitsubishi May 31	-1.5%			US	May unemployment rate	5%	4.9%	
	US	April leading indicators	unchanged	0.1%		US	April wholesale trade	-0.9%		
	US	Redbook May 31	0.5%				During the week...			
Wed	Italy	May consum price index (ex-tobacco)	0.2%	0.1%		Germany	April manufac ordrs pan-Germany*	1%	0.9%	
	June 4	Italy	May consum price index (ex-tobacco)*	1.5%	1.7%		Germany	March capital account	6.2bn	
	US	April factory orders	0.8%	-1.6%		Germany	April net foreign bond purchases	1.1bn		
	US	April factory inventories	0.2%			Japan	April current account (IMF, not†)	Y1.100bn	Y536bn	
	US	April home completions	1.4m			Japan	April trade balance (IMF, not†)	Y567bn		
	Japan	May trade balance (1st 20, not†)	-Y176bn			Japan	April foreign bond investment	Y383bn		
	Germany	April industri produc pan-Germany*	0.8%	0.5%			Statistics, Standard & Poor's MMS			

Other economic news

Monday: Consumer credit growth in the UK is expected to have remained buoyant during April. Markets will also be monitoring the release of M4, a measure of broad money, which has expanded above target in previous months. Tuesday: The monthly leading indicators for the US economy is expected to have remained positive during April - signaling an expanding economy. The markets are looking a month-on-month expansion of 0.1 per cent. Wednesday: US factory orders should have bounced back during April, after a month-on-month fall of 1.6 per cent in March. Thursday: First quarter growth in German gross domestic product is likely to have been slow because of weak construction activity. The markets are looking for an annual GDP increase of 1.4 per cent. Friday: German unemployment figures are forecast to show a small drop in May because of the slow economic recovery. The headline rate is forecast to drop from 11.3 per cent in April to 10.9 per cent.

- CROSSWORD DOWN
 1 Is returning 10p coin no longer in use (8)
 5 Rippled (not off) to get colder (6)
 10 Belief first expressed in a marquee (5)
 11 Pop has the liquid fertiliser (9)
 12 Scoffing salesman leads recital (6)
 13 Supposedly a slippery customer since trapped (6)
 14 Animal separated by a grating (6)
 15 Most kinky woman admitted it keeps things hot! (7)
 16 Opening credit note before the start (7)
 20 Best laid for going around looking at bloomers? (6)
 22 In time kiss famous model mom (5)
 24 Union leader in a blue fit refused fine (9)
 25 One's sit is terribly rowdy behaviour (9)
 26 On to violet to pose (5)
 27 Shawl to be put in toboggan facing backwards, always (5)
 28 Hot water tender going around beach (5)

- DOWN
 1 Stitching us up, true to form (6)
 2 One hates strangers to find box open* he explodes (11)
 3 Unusually fresh as a rule (16)
 4 Fancy car with no rear end damage? (7)
 5 Salesmen stand for it and save trouble (16)
 7 Stomach speaks about last night (5)
 8 Unwanted severs start siding (8)
 9 Overlook catch on account of going first (6)
 10 Previous love for political decisions (5)
 17 Loose stone behind which fair stands hidden (8)
 18 Badge in hem blemished suits (6)
 20 Club money, in other words (7)
 21 Be outwardly burning hot but happy (6)
 23 Experience industrial water shortage (5)



WINNERS 9,378: Sophie Armitage, Luxemburg; Stephen Higgins, Staines, Middlesex; A.R. Neale, Bahrain; Fiona Melbourne, Chippenham, Cambridgeshire

plunged into civil war. The national assembly has only limited powers, following last November's amendment to the constitution.

Euro-socialists meet

Mr Tony Blair, the UK prime minister, joins European leaders at the third congress of the Party of European Socialists in Malmo, Sweden. Discussions are expected to centre on European issues and topics include social policy, education and security policy. Among those attending are Mr Oskar Lafontaine, German Social Democrat leader, Mr Costas Simitis, Greek prime minister and Mr Javier Solana, Nato secretary-general.

Racketeer deals hearing

Executives of scandal-hit Nomura Securities and Dai-Ichi Kangyo Bank are due to appear before Japan's parliamentary budget committee to explain their dealings with *sokaiya*, corporate racketeers. The two institutions are accused of illegal deals with *sokaiya*, including massive pay-offs, in a spreading scandal. It is doubtful whether Mr Hideaki Sakamaki, former president of Nomura who was arrested late last week, will appear.

Prodi visits China

Italian Prime Minister Romano Prodi begins an official visit to China today. Mr Prodi's two-day visit is expected to promote bilateral ties and co-operation. Italy is China's second largest trading partner in Europe. Bilateral trade reached \$5.05bn in 1996 and Italian businesses' actual direct investment in China totalled \$946m by the end of 1996.

Cricket

England plays Australia in the first test (to June 9), Edgbaston.

FRIDAY 6

Irish elections

Ireland goes to the polls in a general election, which is expected to produce one of the closest results in years. The opposition Fianna Fail party is tipped to form the next government in coalition with the small right-of-centre Progressive Democrats. But the complex system of vote transfers makes the outcome difficult to predict. Some analysts have been forecasting the independents will hold the balance of power. Whatever the outcome, the country will face a lengthy period of political bartering over the new coalition.

Apec attraction

The Second International Trade Fair of the Asia-Pacific Economic Co-operation (Apec) group begins at eastern China's coastal city Yantai, Shandong Province. Sponsored by Apec, the Chinese Ministry of Foreign Trade and Economic Co-operation, and the provincial government of Shandong, the four-day fair is due to attract businesses from more than 40 countries

and regions. The local Yantai government is expected to propose 1,000 economic and technological co-operation projects with overseas businesses.

Victorian masterpiece

The undoubtedly masterpiece of the Victorian artist John Stanhope Spencer is expected to sell for over £1m at Christie's in London today. "Love and the Maiden", painted in 1877, depicts a winged figure approaching a startled young girl. The painting was admired by Oscar Wilde, and has been in the same family since 1887. A rare English landscape by Edward Lear,

"Numnah", depicting the Oxfordshire estate of his patron, Lady Waldegrave, could make £120,000, as could a typical classical scene by Alma-Tadema of arguing lovers, "A difference of opinion".

Sumo goes to Melbourne

About 100 of Japan's leading professional sumo wrestlers are to stage a two-day tournament in Melbourne, Australia, where there is a growing following for the sport. Leading the team will be the two *yokozuna*, the champions, Takunohana and former Hawaiian, Akebono. The team will hold a tournament in Sydney on June 13-14. On June 10, the two *yokozuna* will appear in Brisbane.

FT Surveys

Bristol, German Banking and Finance

WEEKEND 7-8

Swiss arms referendum

Switzerland is on Sunday to vote on whether to ban arms exports. A ban would cost several thousand jobs. However, neutral Switzerland has been embarrassed by accusations that two thirds of its arms exports in the second world war went to Germany and its important armaments industry has continued to prosper from other people's wars. The Swiss government is against banning arms exports. It has also urged the electorate to reject a far-right proposal that it must win the support of the population before restarting negotiations on joining the European Union. Both proposals are expected to be rejected. The Swiss will also vote on the abolition of the government's gunpowder monopoly. The government supports the abolition.

Horse racing

Derby at Epsom, England (Saturday).

Motor racing

French Grand Prix (Sunday).